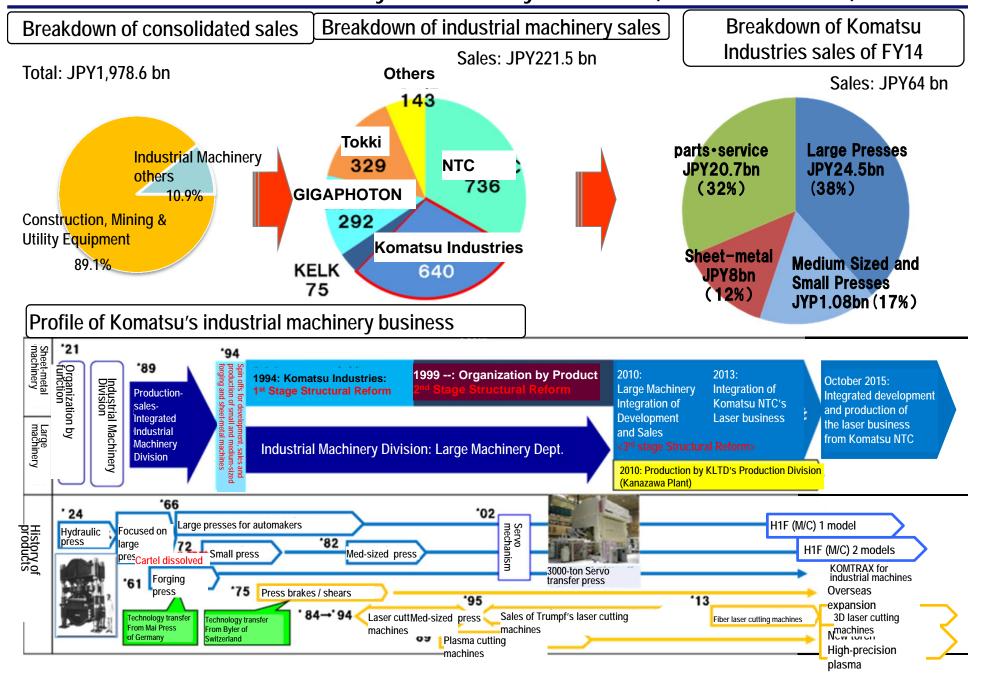


Investors Meeting (September 16, 2015)

Komatsu's Industrial Machinery Business (Komatsu Industries Corporation)

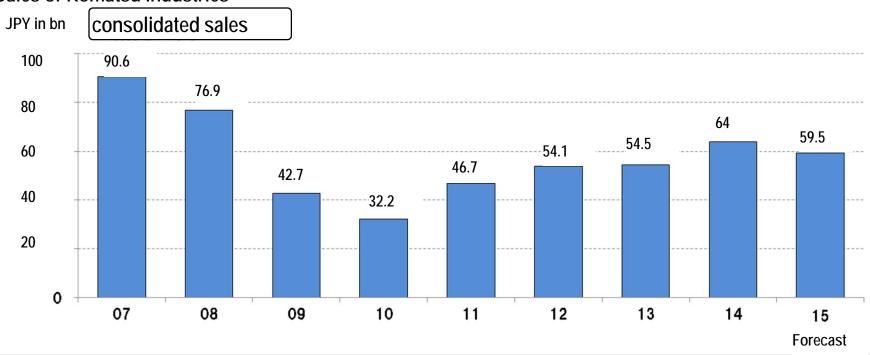
September 16, 2015 Nobuaki Kawanishi President & CEO

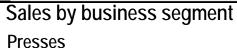


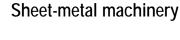


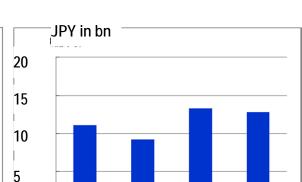






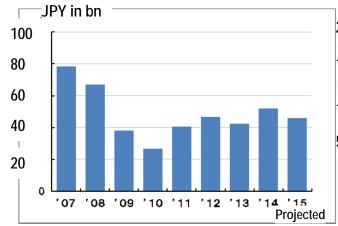


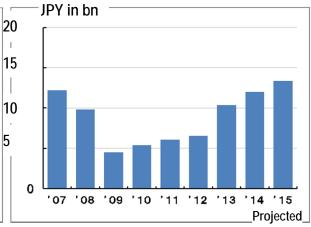


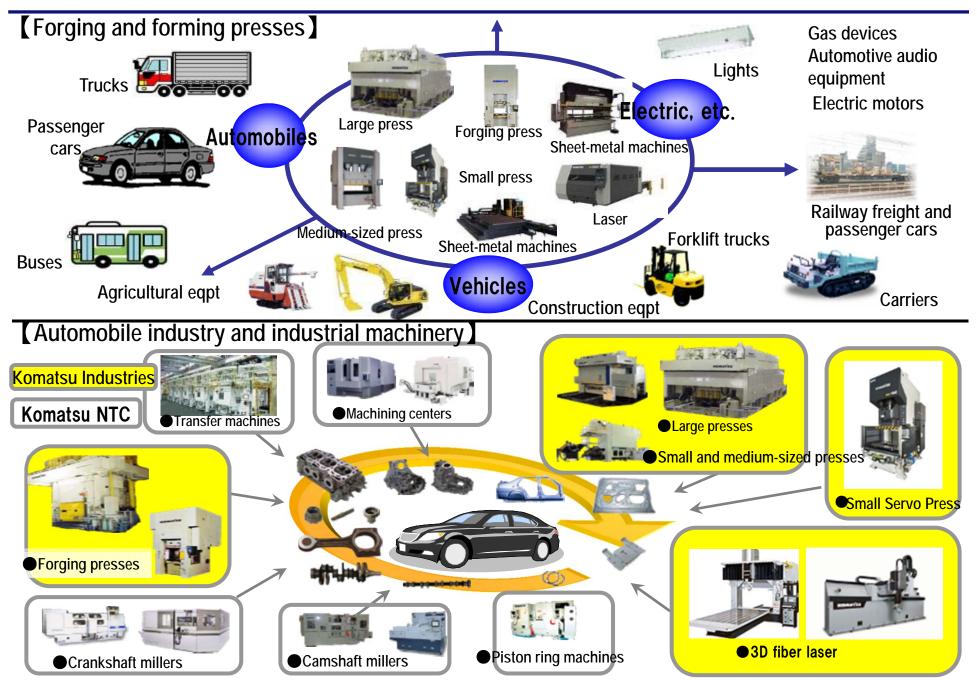


12/1Q 13/1Q 14/1Q 15/1Q

First-quarter sales of Komatsu Industries



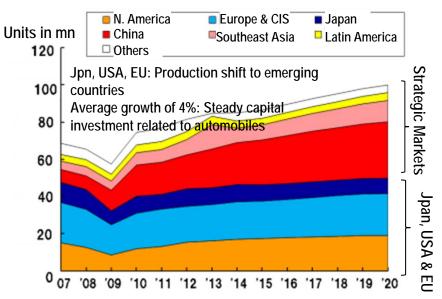




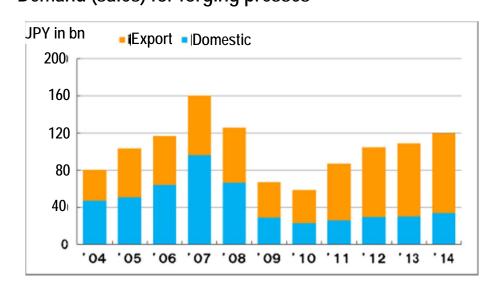


Automobile production volume worldwide

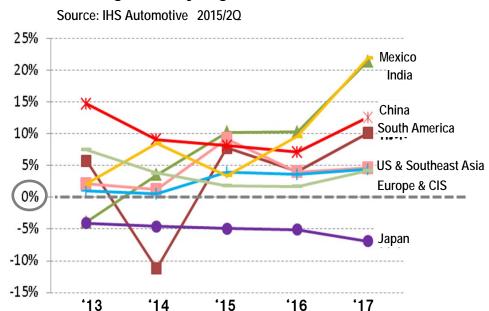
Source: IHS Automotive 2015/2Q



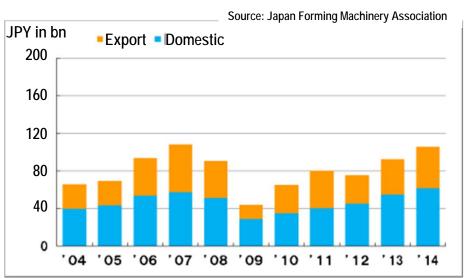
Demand (sales) for forging presses



Rate of growth by region



Demand (sales) for sheet-metal machines





1. Basic stance on growth strategies

- 1) Capture growing demand for presses for the automobile manufacturing industry.
- (1) Development of presses designed to demonstrate DANTOTSU productivity at customers in order for us to expand shares in our market segments and improve our profitability..
- (2) Expand overseas business (esp. in Mexico and Asia) and our markets (esp. joint ventures of U.S. and European manufactures in Asia).
- 2. Promote development of key components (by reforming development operation)
- (1) Develop motors and controllers of AC Servo presses.
- (2) Develop control systems for press factories, including peripheral machinery.
- 3. Expand aftermarket sales.
- (1) Increase the coverage ratio of our parts and maintenance business by deploying ICT.
- (2) Utilize overseas infrastructure of our construction equipment business to improve our parts delivery operation, train service personnel and develop our distribution network.
- (3) Promote solutions-based business of presses (controllers for productivity improvement).

2. Mid-range management plan

Category	Press Machinery	Fabricating Machinery	
Principle	Expansion of parts selection for growing automobile market and strengthening of part service structure in growing area	Development of new product with synergy effect to press machinery in automobile market and strengthening of parts business in growing area	
Growth by	Development of leading new product of which key words are Energy Saving/ICT/Safety		
Innovation	Development of Servo press(strategy goods)	Start of selling fiber laser cutting machinery •	
1Development	Expanding KOMTRAX service area	enhance of product appeal Introduction of 3D fiber laser cutting machinery	
	Self-manufacture of key component by technical innovation		
	Final drives and motors	Power source and oscillators	
2Expanding	Enhancement of business in Asia and North America		
business area	Enhancement of production in China, and parts sales & service in North America		





Improved Performance

Comp. with conventional models	H1F150-2	H1F200-2
Press speed	17%Up [100spm]*1	27%Up [89spm] *2
Slide stroke	25%Up [250mm]	20%Up [300mm]
Specs	13%Up [26KJ]	12%Up [36KJ]
BDC precision	10μm	10 <i>μ</i> m

- *1 When pendulum motion is used (set slide stroke: 80mm
- *2 When pendulum motion is used (set slide stroke: 110mm)

Display of breakthrough load

NEW

New models display minus load upon breakthrough. By controlling the slid motions while monitoring the load waveform, you can reduce breakthrough load and excessive stamping force on the die, prolonging the life of dies.

Global KOMTRAX 153

We have extended our KOMTRAX reach to overseas markets. KOMTRAX enables customers to monitor and manage the operating conditions of industrial machines around the world via the

*3 Applicable countries are Japan, China, Thailand, Indonesia, Canada, U.S.A. and Mexico.

H1F150-2 launched in June2015 Thank you for your interest in Komatsu.