

Presentation for Three and Six Months Ended September 30, 2015

October 28, 2015

Komatsu Ltd. Participants

Tetsuji Ohashi Mikio Fujitsuka Yasuhiro Inagaki

President and CEO Director and Senior Executive Officer, CFO Senior Executive Officer General Manager, Business Coordination Department

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16:00 Presentations

1) Business Results for Three and Six Months Ended September 30, 2015 Mikio Fujitsuka, Director and Senior Executive Officer, CFO

2) Projection for FY2015 ending March 31, 2016

Yasuhiro Inagaki, Senior Executive Officer General Manager, Business Coordination Department

- 16:50 Q&A
- 17:30 Closing



Business Results for Three and Six Months Ended September 30, 2015

October 28, 2015

Mikio Fujitsuka Director and Senior Executive Officer, CFO Komatsu Ltd. 3

Highlights of the First Six-Month Period ended September 30,2015

[Sales and Profits]

- Consolidated net sales declined by 5.3% from the corresponding period a year ago, to JPY892.4 billion.
- Operating income dropped by 21.2% to JPY99.0 billion, and operating income ratio decreased by 2.2 points to 11.1%.
- Net income attributable to Komatsu Ltd. declined by 16.5% to JPY65.0 billion.

	AprSep.,2014 (1H FY2014)	AprSep.,2015 (1H FY2015)	Vs. 1H FY2014		
Billions of yen	¥102.6/USD ¥139.3/EUR ¥16.5/RMB	¥121.9/USD ¥134.6/EUR ¥19.5/RMB	Increase (decrease)	% Change	
Net sales	942.5	892.4	(50.0)	(5.3)%	
Segment profit	122.6	98.4	(24.2)	(19.8)%	
Other operating income (expenses)	2.9	0.6	(2.3)	-	
Operating income	125.6	99.0	(26.6)	(21.2)%	
Profit ratio	13.3%	11.1%	(2.2)pts.	-	
Other income (expenses)	(2.0)	(1.1)	+0.9	-	
Net income before income taxes	123.5	97.8	(25.7)	(20.8)%	
Net income *	77.9	65.0	(12.8)	(16.5)%	
Cash dividends per share	29 yen	29 yen	+/- 0 yen		

* Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd."

Segment Sales and Profits for Six Months (April-September, 2015)

- In the construction, mining and utility equipment business, sales declined by 5.9% from the corresponding period a year ago, to JPY794.1 billion. Segment profit dropped by 20.9% to JPY92.4 billion, and segment profit ratio also declined by 2.2 points to 11.6%.
- In the industrial machinery and others business, sales decreased by 1.6% to JPY100.7 billion. Segment profit declined by 3.5% to JPY7.5 billion.

				Sales after elimination of inter-segment transactions				
Billions of yen		AprSep.,2014 (1H FY2014)		AprSep.,2015 (1H FY2015)		Vs. 1H FY2014		
						Increase(decrease)	% Change	
Ne	et sales	942.5 892.4		(50.0)	(5.3)%			
	Construction, mining & utility equipment Industrial machinery & others		.8] 843.6 .6] 102.4			[(50.0)] (49.5) [(0.0)] (1.6)	[(5.9)%](5.9)% [(0.0)%](1.6)%	
	Elimination	(3.5)			(2.4)	+1.0	-	
Se	gment profit	13.0%	122.6	11.0%	98.4	(24.2)	(19.8)%	
	Construction, mining & utility equipment Industrial machinery & others	13.8% 7.6%	116.7 7.8	11.6% 7.5%	92.4 7.5	(24.3) (0.2)	(20.9)% (3.5)%	
	Corporate & elimination		(1.8)		(1.5)	+0.3	-	

Review of two segments

Construction, Mining and Utility Equipment

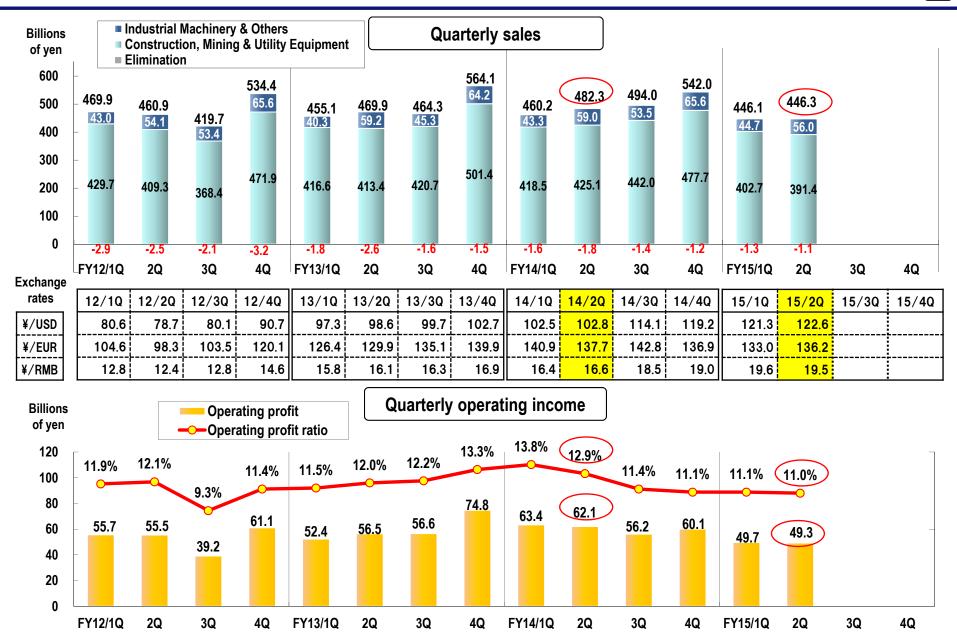
Both sales and profits declined from the corresponding period a year ago, reflecting sluggish demand for mining equipment and a reduced demand for construction equipment in China and other emerging countries, more than offsetting our steady capturing of demand for construction equipment in North America.

Industrial Machinery and Others

Both sales and profits declined from the corresponding period a year ago, while GIGAPHOTON, a wholly owned subsidiary, expanded sales, supported by a high rate of machine utilization of the semiconductor industry.

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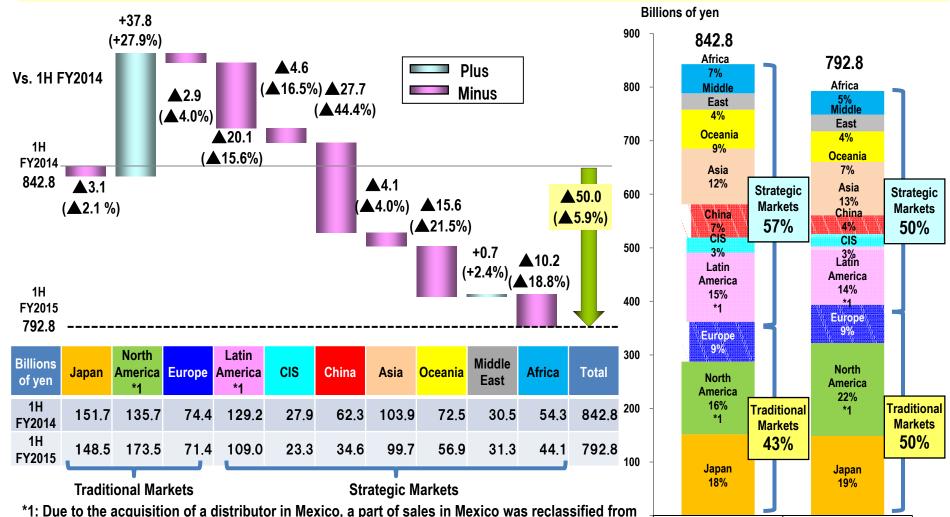
Quarterly Sales and Operating Income



6

Construction, Mining & Utility Equipment: Sales by Region (To Outside Customers) for 1H FY2015

- Sales to outside customers declined by 5.9% from the corresponding period a year ago, to JPY792.8 billion.
- While sales advanced in North America, sales dropped considerably in Strategic Markets, such as China, Latin America and Oceania. As a result, the proportion of Traditional Markets increased to 50% of total sales.



1H FY2014

1H FY2015

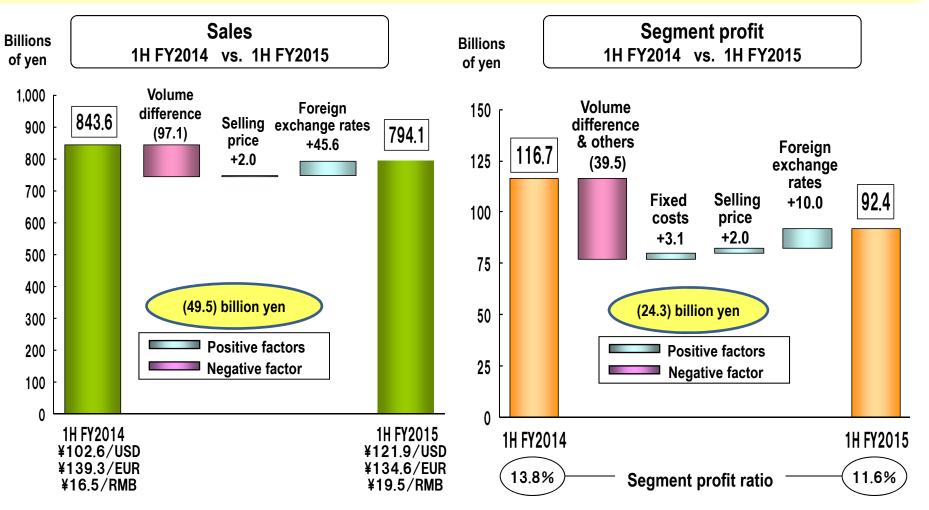
North America to Latin America, staring in FY2015.1Q. (Corresponding sales for the first six-month

period of FY2014 were also reclassified accordingly.)

(7)

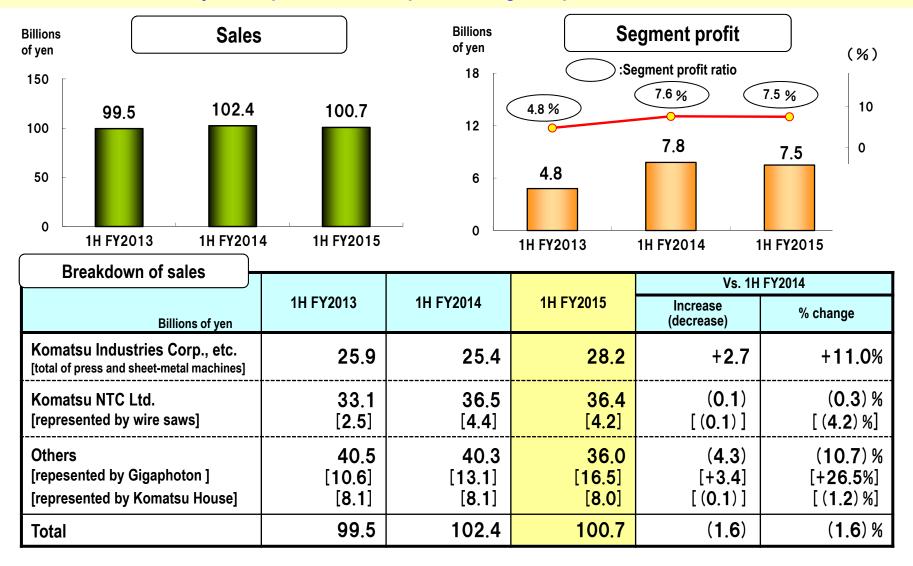
Construction, Mining & Utility Equipment: Causes of Difference in Sales and Segment Profit for the First Six-Month (8)

Sales declined by JPY49.5 billion from the corresponding period a year ago, affected by a sharp drop in the volume of sales in Strategic Markets, such as China, Latin America and Oceania, which more than offset the effects of the Japanese yen's depreciation. Segment profit also declined by JPY24.3 bullion.
 Segment profit ratio decreased by 2.2 points to 11.6%.

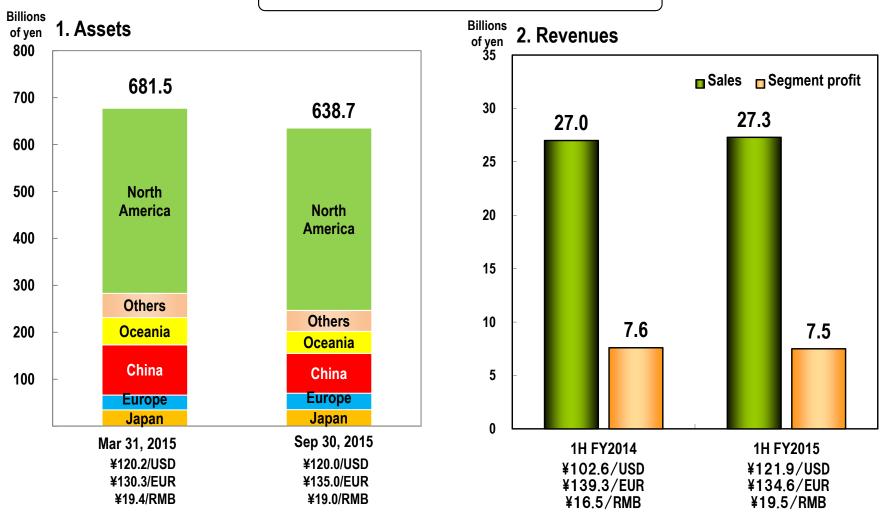


Industrial Machinery & Others: Sales and Segment Profit for the First Six-Month 9

•Sales decreased by 1.6% from the corresponding period a year ago, to JPY100.7 billion, although Gigaphoton advanced sales against the background of a high rate of machine utilization of the semiconductor industry and expanded sales of presses. Segment profit ratio was 7.5%.



- •Total assets decreased from the previous fiscal year-end, as the amount of new contracts declined mainly China, Oceania and Chile.
- Revenues remained about flat from the corresponding period a year ago.



Consolidated retail finance subsidiaries

- Total assets decreased by JPY163.8 billion from the previous fiscal year-end, mainly reflecting reduced working capital.
- Komatsu Ltd. shareholders' equity ratio increased by 4.0 points to 58.6%. Net debt-to-equity ratio was 0.27.

	Billions of yen	Mar. 31, 2015 ¥120.2/USD ¥130.3/EUR ¥19.4/RMB	Sep. 30, 2015 ¥120.0/USD ¥135.0/EUR ¥19.0RMB	Increase (decrease)
••	Cash & deposits (incl. time deposits) [a]	107.3	69.6	(37.6)
	Accounts receivable (incl. long-term trade receivables)	900.2	836.7	(63.4)
	<excl. consolidated="" finance="" of="" retail="" subsidiaries="" those=""></excl.>	<398.1>	<356.0>	<(42.1)>
	Inventories	622.8	608.4	(14.4)
	Tangible fixed assets	743.9	734.7	(9.2)
	Other assets	424.0	384.9	(39.0)
	Total assets	2,798.4	2,634.5	(163.8)
	Accounts payable	225.0	195.8	(29.1)
••	Interest-bearing debt [b]	589.1	493.8	(95.2)
	<excl. consolidated="" finance="" of="" retail="" subsidiaries="" those=""></excl.>	<90.2>	<18.2>	<(72.0)>
	Other liabilities	385.6	336.5	(49.1)
	Total liabilities	1,199.9	1,026.3	(173.5)
	[Shareholders' equity ratio]	[54.6%]	[58.6%]	[+4.0pts.]
	Komatsu Ltd. shareholders' equity	1,528.9	1,543.4	+14.4
	Noncontrolling interests	69.5	64.8	(4.7)
	Liabilities & Equity	2,798.4	2,634.5	(163.8)
•••	Interest-bearing debt, net [b-a]	0.32 481.8	0.27 424.1	(57.6)
	Net D/E ratio (excl. cash and interest-bearing debt of consolidated retail finance subsidiaries)	(0.00)	(0.03)	

Outlook of FY2015 Business Results

Yasuhiro Inagaki Senior Executive Officer General Manager, Business Coordination Department Komatsu Ltd.

•We will not change our projection of April concerning full-year year sales and profits for FY2015.

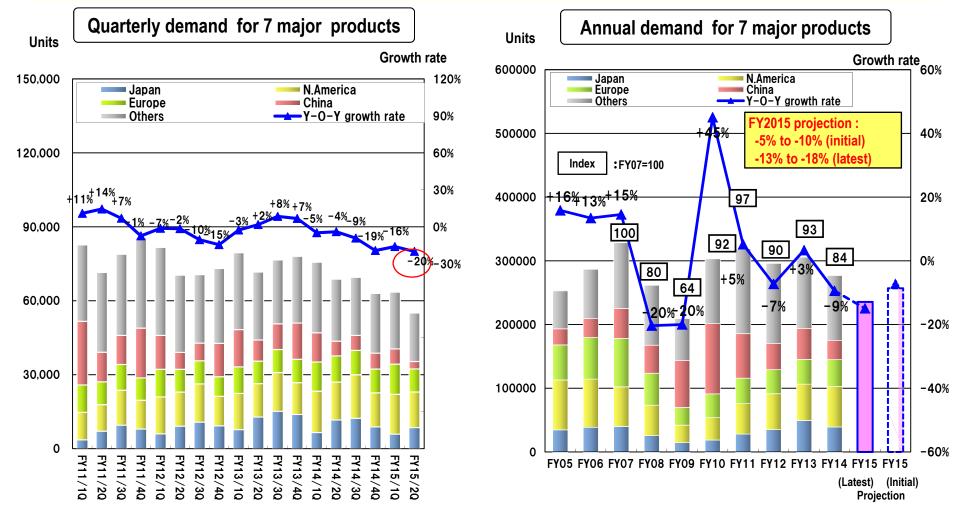
% : Profit ratio []: Sales after elimination of inter-segment transactions Billions of yen							
	FY2014 Results (A)	FY2015 initial Projection	Y-O-Y (B-A)				
	(*) ¥109.7/USD ¥139.6/EUR ¥17.7/RMB	(B) ¥115/USD ¥127/EUR ¥18.3/RMB	Increase (decrease)	Change %			
Net sales	1,978.6	1,880.0	▲ 98.6	▲ 5.0%			
Construction, Mining & Utility Equipment Industrial Machinery & Others	[1,761.3] 1,763.4 [217.2] 221.5	[1,668.0] 1,670.0 [212.0] 215.0		[(5.3)%] (5.3)% [(2.4)%] (2.9)%			
Elimination	(6.2)	(5.0)	+1.2	-			
Segment profit	12.2%) 240.9	12.0% 225.0	(16.0)	(6.6)%			
Construction, Mining & Utility Equipment Industrial Machinery & Others	12.9% 227.2 7.3% 16.2	12.6% 210.0 8.4% 18.0		(7.6)% +10.7%			
Corporate & elimination	(2.5)	(3.0)	(0.5)	-			
Other operating income (expenses)	1.0	(4.0)	(5.0)	-			
Operating income	12.2% 242.0	11.8% 221.0	(21.0)	(8.7)%			
Other income (expenses)	(5.9)	(7.0)	(1.1)	-			
Income before income taxes	236.0	214.0	(22.0)	(9.4)%			
Net income *1	154.0	138.0	(16.0)	(10.4)%			
Cash dividends per share	58yen	58yen	+/- Oyen				

*1 Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd."

Construction & Mining Equipment: Demand and Outlook for 7 Major Products

(14)

Global demand in 2Q FY2015 should decline by 20% from the corresponding period a year ago.
Although demand should remain strong in some regions, we estimate that full-year global demand will decline further than we projected in April this year, as impacted by dropping demand in Strategic Markets, such as China.



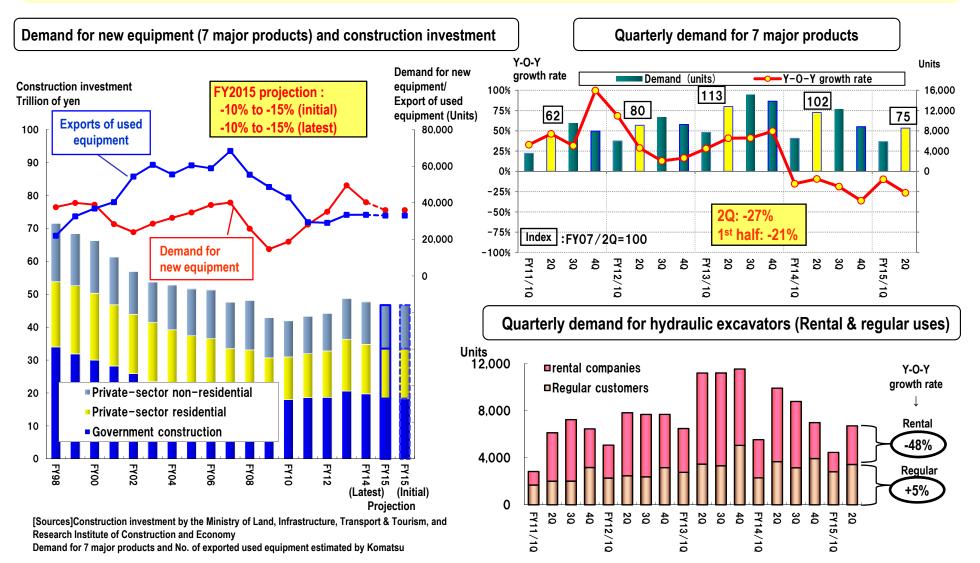
Note: Estimated by Komatsu

KOMATSU Construction & Mining Equipment: Demand in Major Markets (1)Japan

15

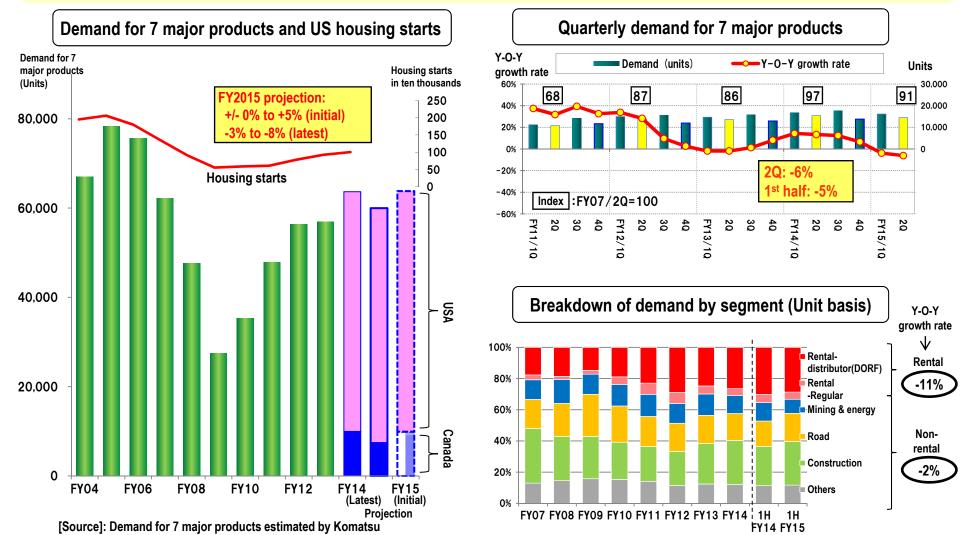
• Demand in 2Q FY2015 declined by 27% from the corresponding period a year ago.

•With respect to full-year demand in FY2015, while we maintain the range of our projection in April this year, we estimate it will be weaker.



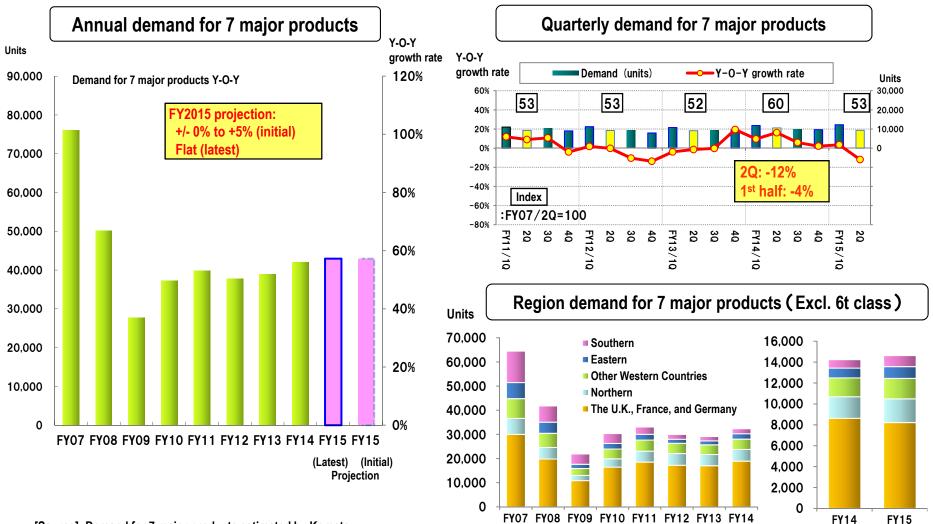
Construction & Mining Equipment: Demand in Major Markets and Outlook (2) N. America 16

- Demand in 2Q FY2015 decreased by 6% from the corresponding period a year ago.
- •While demand stays steady in residential construction and infrastructure development, such as highway construction, that remains sluggish in the mining and energy sectors.
- We project that full-year demand in FY2015 will go under our projection at the start of the current fiscal year.



Construction & Mining Equipment: Demand in Major Markets and Outlook (3) Europe

- Demand in 2Q FY2015 should decline by 12% from the corresponding period a year ago.
- Full-year demand should remain flat from the corresponding period a year ago.



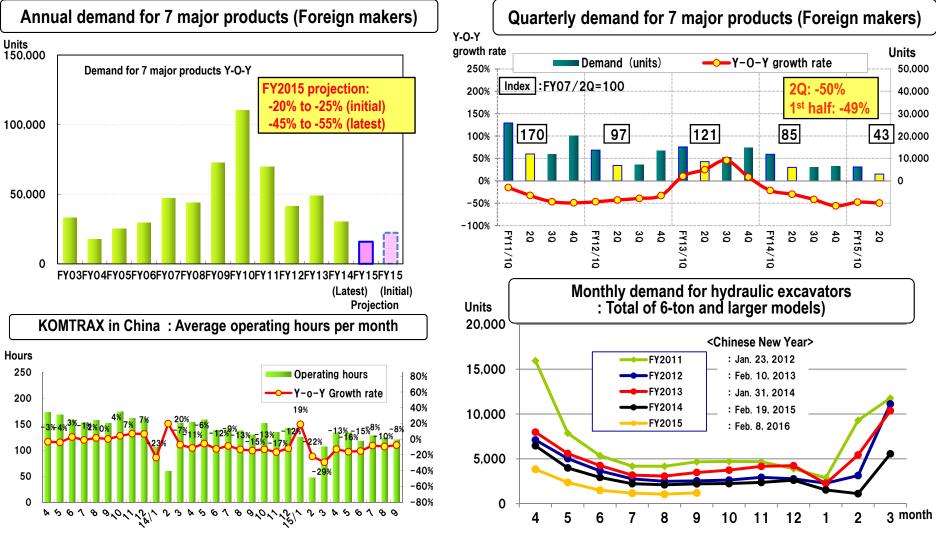
[Source]: Demand for 7 major products estimated by Komatsu

(Apr-Aug) (Apr-Aug)

Construction & Mining Equipment: Demand in Major Markets and Outlook (4) China

(18)

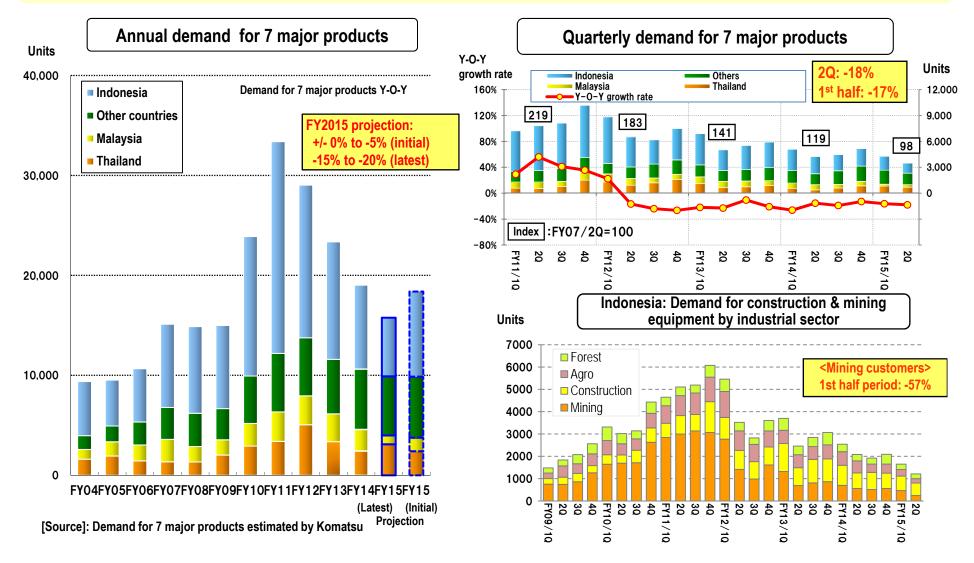
Demand in 2Q FY2015 dropped by 50% from the corresponding period a year ago. No positive effects of the Chinese government's economic stimulus measures are evident, and demand continues to decline sharply.
Full-year demand in FY2015 should go under our projection at the start of the current fiscal year.



[Source]: Demand for 7 major products and hydraulic excavators estimated by Komatsu

Construction & Mining Equipment: Demand in Major Markets and Outlook (5) Southeast Asia 19

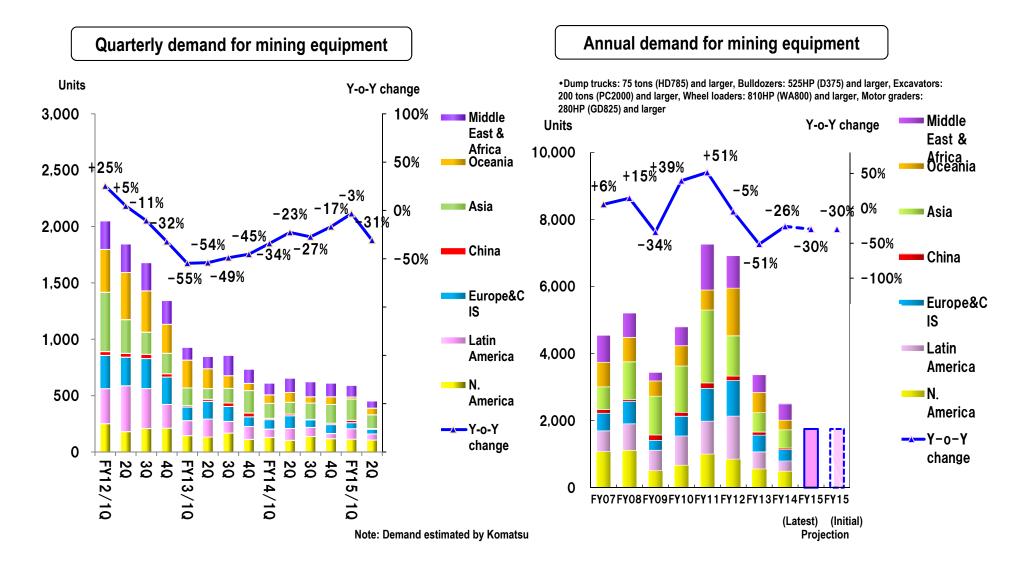
- Demand in 2Q FY2015 should decline by 18% from the corresponding period a year ago.
- While demand advanced in Thailand, this decline was impacted by dropped demand in Indonesia, the largest market of the region, and Malaysia.
- Full-year demand in FY2015 should go under our projection at the start of the current fiscal year.



Construction & Mining Equipment: Demand for Mining Equipment and Outlook 20

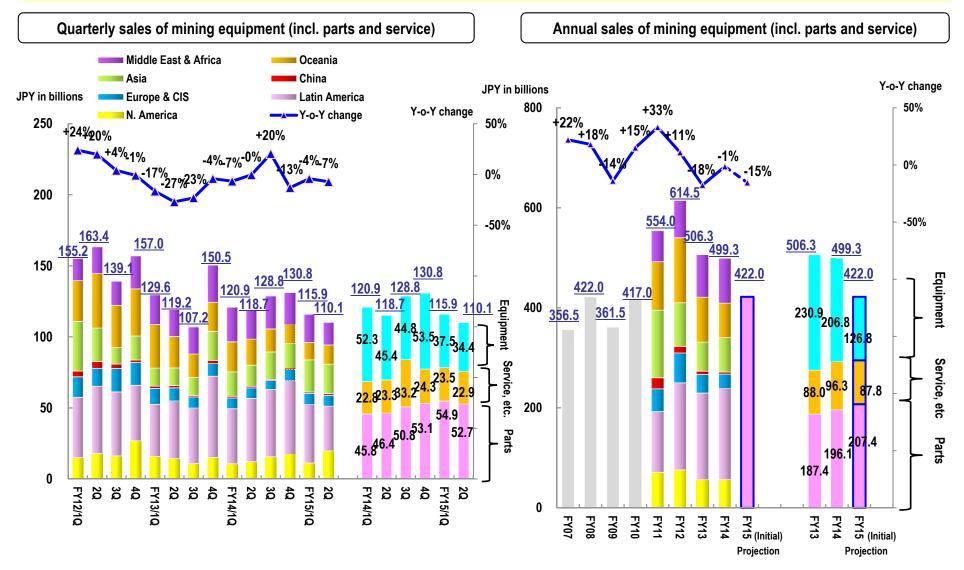
•Global demand for mining equipment should drop by 31% in 2Q FY2015 from the corresponding period a year ago.

• Full-year demand should remain at the same level of our projection at the star of the current fiscal year.



Construction & Mining Equipment: Sales of Mining Equipment

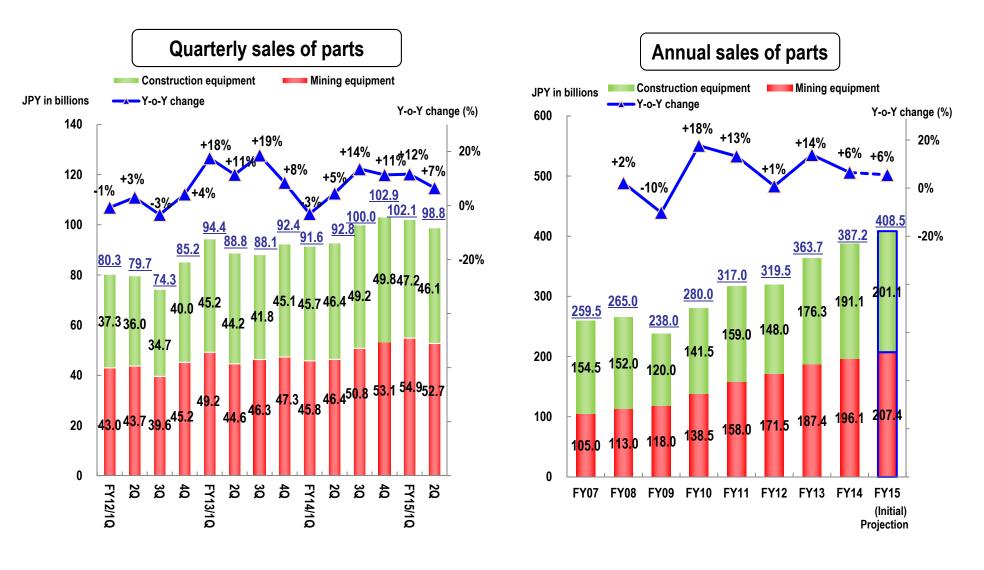
- Sales of mining equipment for 2Q FY2015 declined by 7% from the corresponding period a year ago, to JPY110.1 billion, as equipment sales remained sluggish.
- Sales of parts advanced for 2Q FY2015.



Construction & Mining Equipment: Sales of Parts

• Sales of parts increased by 7% from the corresponding period a year ago, to JPY98.8 billion for 2Q FY2015.

• As demand for new equipment dropped, sales of parts remain about flat from the corresponding period a year ago, when the effect of foreign exchange rates is removed.



Sales and Operating Income for FY2015: Progress and Projection

•We don't change our projections of full-year sales or profits now.

•Our performance for the first half of FY2015 and projection of the second half are shown below.

1. Sales and demand in the first half period

< Construction, Mining and Utility Equipment: Sales for the first half period>

Billion JPY	Projection	1H results	Progress	Diffe	rence from
	of April	(6 months)		preconditi	ons of projection
				Demand	Foreign
					exchange rate
Japan	328	149	45%		
North America	359	174	48%		+
Europe	141	71	51%	\uparrow	+
Latin America	248	109	44%		+
CIS	25	23	93%		+
China	107	35	32%		+
Asia	202	100	49%		+
Oceania	117	57	49%		+
Middle East	55	31	57%	$\overline{\mathbf{V}}$	
Africa	86	44	51%		+
Total	1,668	793	48%		

- Demand declined below our projection in all regions, except for the Middle East, in 1H FY2015.
- However, the rate of overall progress is 48%, partly reflecting the Japanese yen's depreciation and showing the usual rate of our progress.
- ⇒Overall sales and profits are about planned.
- •In 2H FY2015, we should be able to achieve our projection in CIS and the Middle East. We will work to build on sales in some other regions including North America.

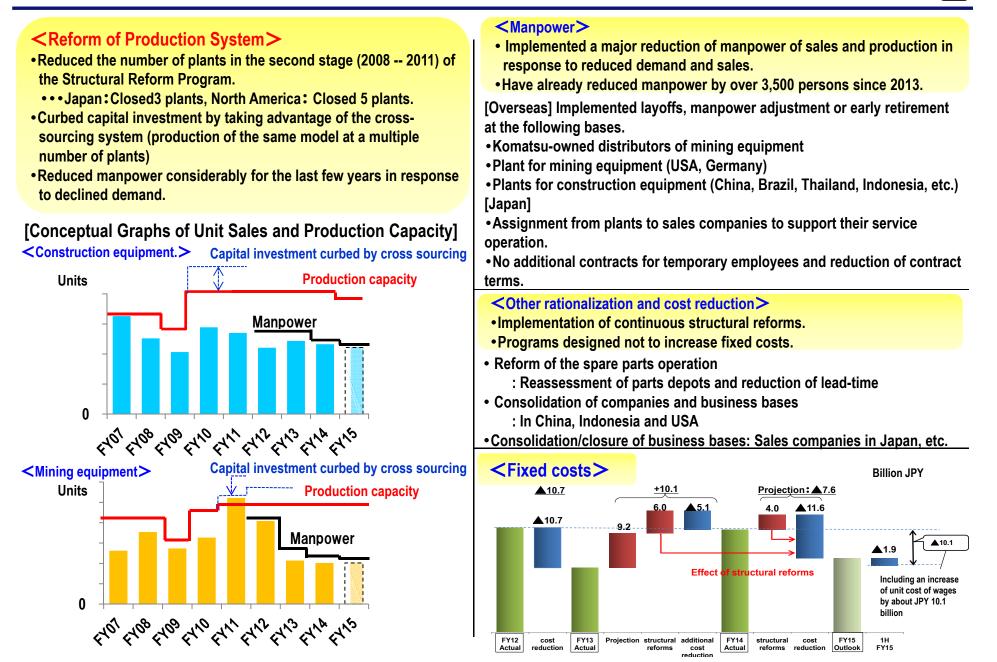
2. Projection of 2H FY2015

•While we expect that demand will continue to go under our projection, we anticipate that a decline in sales will considerably be offset by our future sales efforts and the Japanese yen's depreciation, if the foreign exchange rate stays around JPY120 per USD.

•With respect to profits, we are expecting a gain of JPY billions in operating income from the sale of land, which we didn't plan.

Progress Made in Structural Reforms: Sales and Production Operations and Cost Reduction

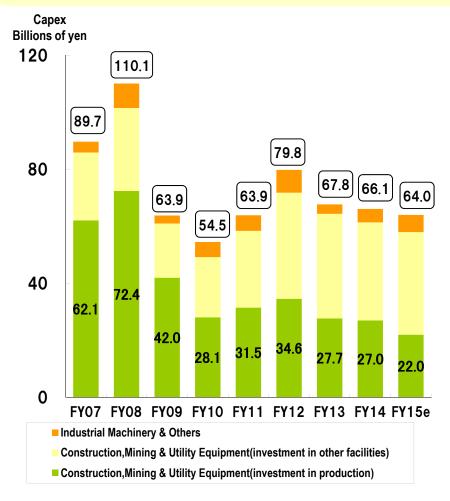
(24)



Capital Expenditures and R&D Expenses

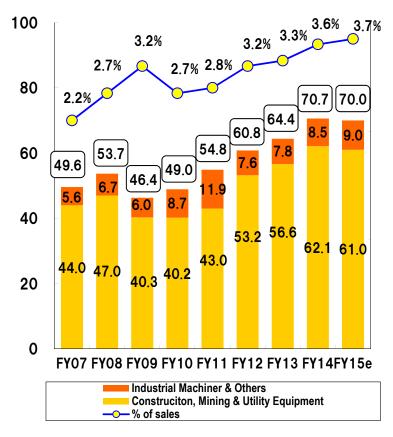
<Production Facilities*> * Excl. investment in rental assets

- Have promoted to consolidate sales bases in Japan, while continuing to reform production and renew buildings.
- Have made appropriate capital investment while curbing CAPEX to a great extent, especially for the production facilities for construction equipment.
- Have been making steady investment in R&D facilities and training centers for distributors.



<R&D>

- Have focused investment on measures in response to the emission control regulations and development of nextgeneration products through innovation.
- Have strengthened manpower for development in a planned manner.



Billions of yen

25

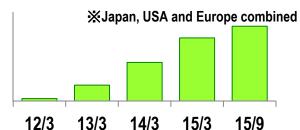
<Current market conditions>

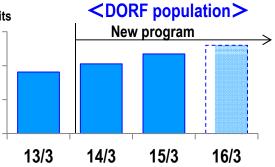
Progressive Efforts for Future Growth in Traditional Markets (since FY2013)

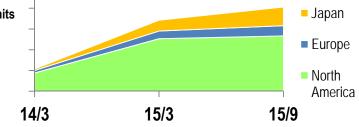
•We expect that demand will remain sluggish for mining equipment and in emerging countries for the time being. •Meanwhile, we project that demand will remain steady in Japan and the United States, and will continue gradual

recovery in Europe. As a result, overall demand in Traditional Markets is inclined to grow. **Major efforts in Traditional Markets** <Cumulative production of Tier4-compliant models> Smooth market introduction of Tier4-compliant models Units • To promote their smooth market introduction, we will attach complimentary periodical maintenance programs, such as Komatsu CARE. •We have produced over 40,000 units on a cumulative basis. 12/313/314/3 15/315/9 <DORF population> Meeting Expanding Market for Rental Equipment in North America Units New program • In response to a growing rental ratio on the market, we are supporting the rental business by our distributors. •We are expanding our rental machine population after setting up a new program for distributors. •We are working to improve the price of our used equipment by generating good-13/314/3 15/3 16/3quality used equipment. <Cumulative factory shipment of ICT models> **Pioneering New Markets by ICT-intensive Construction** Units Japan • Have launched intelligent Machine Control (ICT) construction equipment. • Expanding sales by broadening product line-ups. North • Promoting the SMARTCONSTRUCTION business in Japan.

X No. of factory-shipped models: about 450 units (cumulative)







Complete Understanding of All Areas on the Jobsite in 3D Data: Expanding SMARTCONSTRUCTION Capabilities

We began "KomConnect", a cloud-based platform service, in September this year.

Stereo camera-installed Machine Control construction equipment has enabled us to completely understand all areas on construction jobsites in 3D data.

- → Further advancing IoT (Internet of Things), which connects everything via ICT, on construction jobsites.
- We began SMARTCONSTRUCTION in Japan in February this year.
- The number of jobsites where we have deployed our Machine Control construction equipment has surpassed 1,000.

1. KomConnect

The cloud-based platform "KomConnect", a core component of SMARTCONSTRUCTION, connects and analyzes all jobsite information about workers, machines and soil via ICT, analyzes the site conditions ,and even offers proposals.



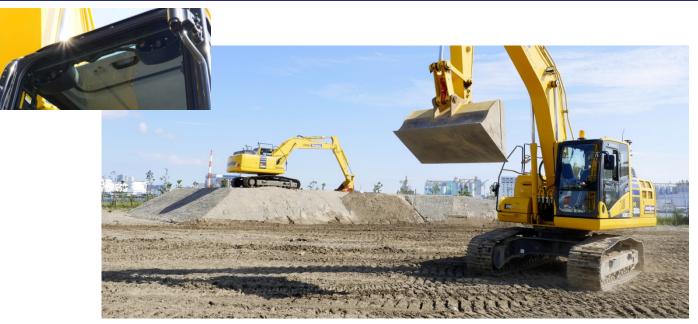
2. Stereo camera

Stereo camera, installed on Machine Control construction equipment, constantly measures surrounding landscape at a high speed and in high precision.



(27)

Stereo camera installed on a PC200i Machine Control hydraulic excavator



Stereo camera — installed PC200i (※:Capable of constantly measuring surrounding landscape at a high speed and in high precision)

Cautionary Statement

This presentation sheets contain forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results and business strategies. These statements can be identified by the use of terms such as "will," "believes," "should," "projects," "plans," "expects," and similar terms and expressions that identify future events or expectations. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured. Any forward-looking statements speak only as of the date of this presentation sheets, and Komatsu assumes no duty to update such statements.

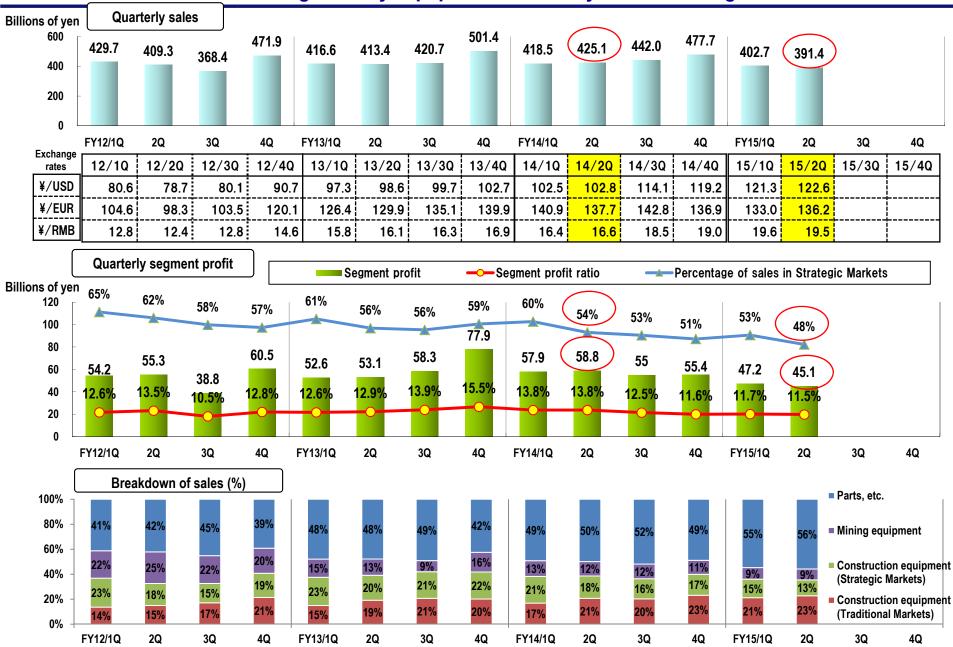
Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, unanticipated changes in demand for the Company's principal products, owing to changes in the economic conditions in the Company's principal markets; changes in exchange rates or the impact of increased competition; unanticipated costs or delays encountered in achieving the Company's objectives with respect to globalized product sourcing and new information technology tools; uncertainties as to the results of the Company's research and development efforts and its ability to access and protect certain intellectual property rights; the impact of regulatory changes and accounting principles and practices; and the introduction, success and timing of business initiatives and strategies.



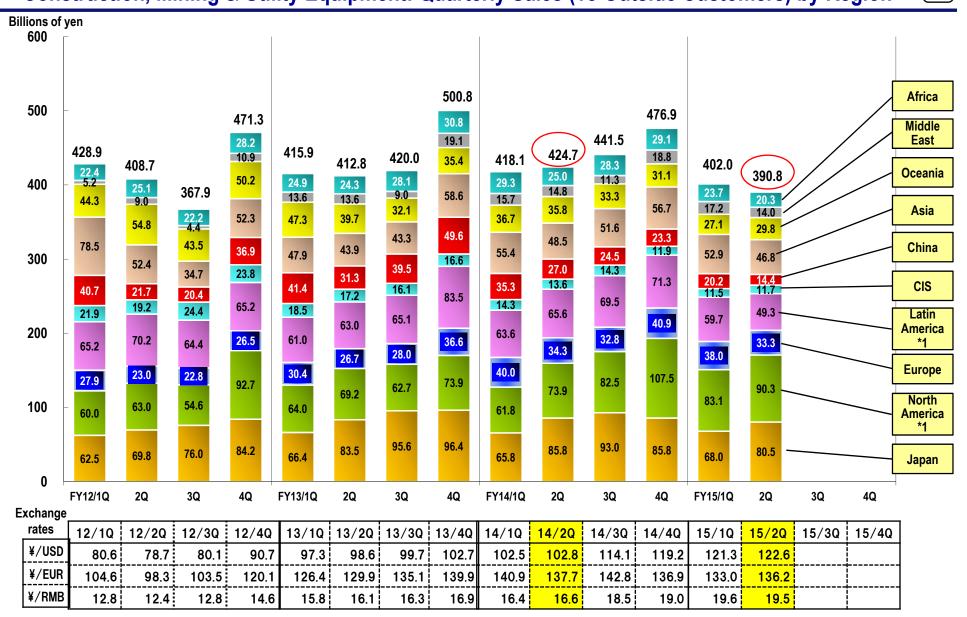


KOMATSU <Appendix> Construction, Mining & Utility Equipment: Quarterly Sales and Segment Profit

(30)



KOMATSU <Appendix> Construction, Mining & Utility Equipment: Quarterly Sales (To Outside Customers) by Region 31

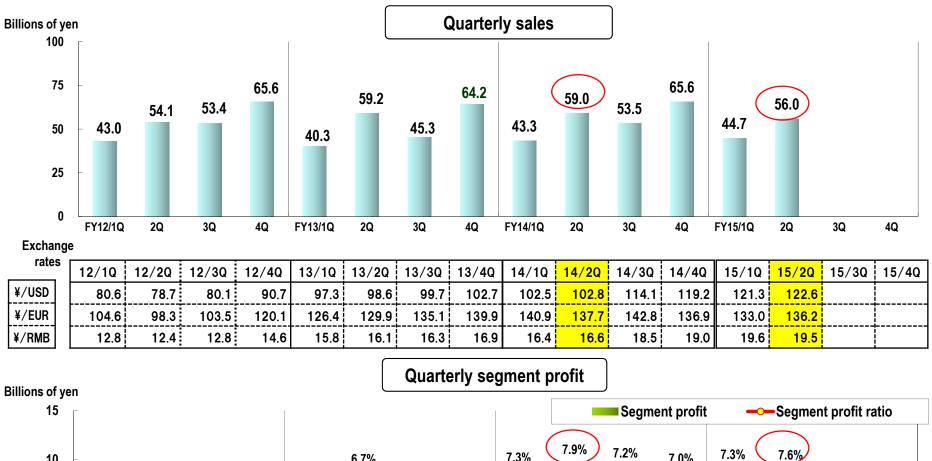


*1: Due to the acquisition of a distributor in Mexico, a part of sales in Mexico was reclassified from North America to Latin America, staring in FY2015.1Q. (Corresponding sales for FY2012.were also reclassified accordingly.)

Industrial Machinery & Others: Quarterly Sales and Segment Profit

(32)

<Appendix>

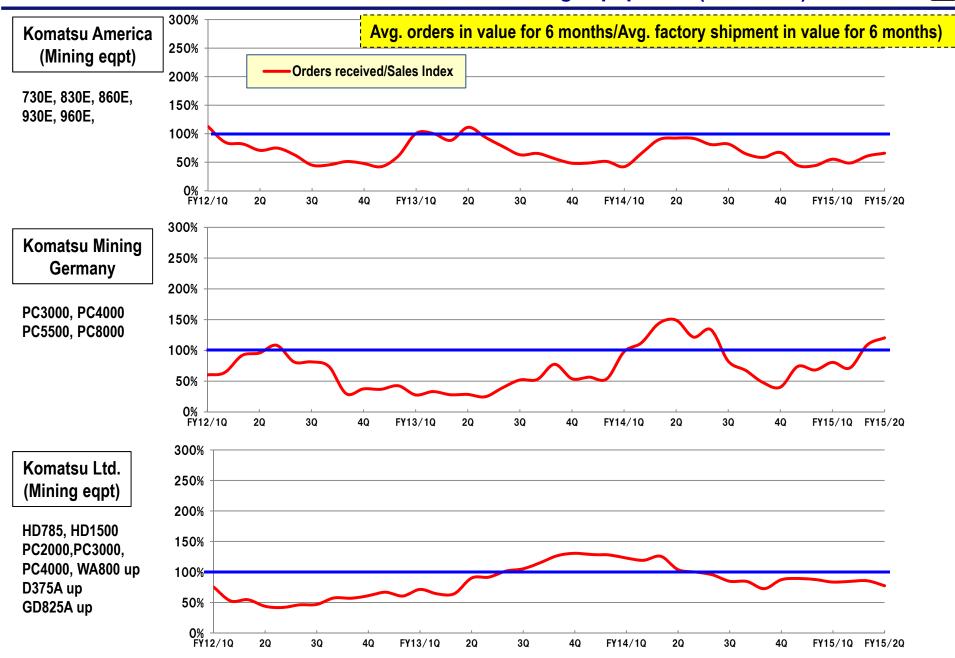




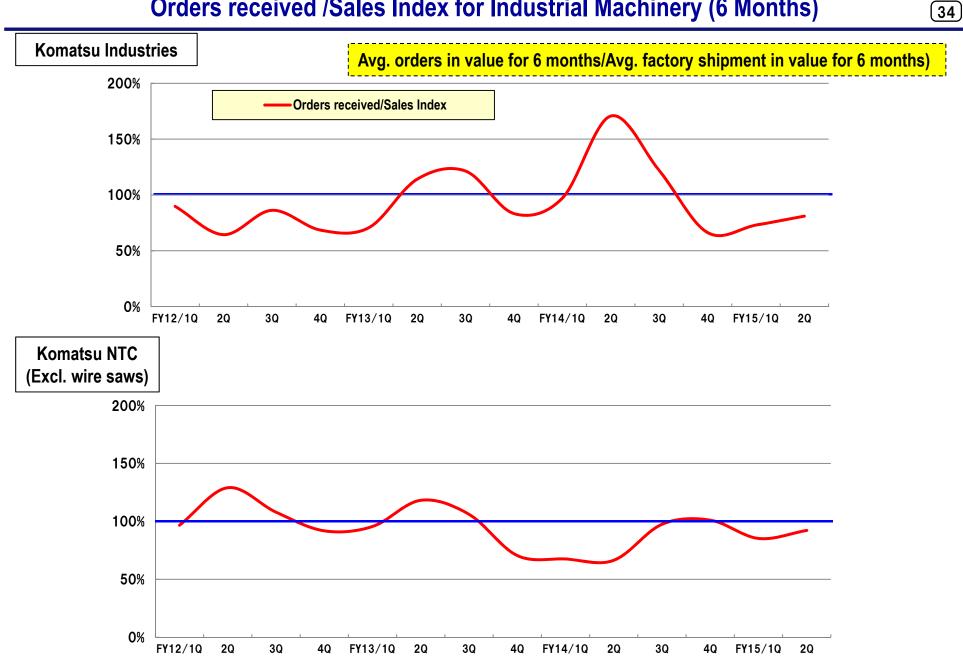
*1 Including a loss of JPY10.8 bn on Komatsu NTC's wire saw inventories (3Q: JPY-7.6 bn, and 4Q: JPY-3.2 bn)

KOMATSU <Appendix> Orders received /Sales Index for Mining Equipment (6 Months)

33)



KOMATSU <Appendix> Orders received /Sales Index for Industrial Machinery (6 Months)



<Appendix> Sales for Three Months (Jul.-Sep.,2015)

[Sales and Profits]

• Consolidated net sales declined by 7.5% from corresponding period a year ago, to JPY446.3 billion.

- Operating income dropped by 20.7% to JPY49.3 billion. Operating income ratio decreased by 1.9 points to 11.0%.
- Net income declined by 19.2% to JPY32.5 billion.

	FY2014/2Q ¥102.8/USD	FY2015/2Q ¥122.6/USD	Vs. FY2014/2Q		
Billions of yen	¥137.7/EUR ¥16.6/RMB	¥136.2/EUR ¥19.5/RMB	Increase (decrease)	% Change	
Net sales	482.3	446.3	(35.9)	(7.5)%	
Segment profit	62.9	48.8	(14.1)	(22.4)%	
Other operating income (expenses)	(0.7)	0.5	+1.2	-	
Operating income	62.1	49.3	(12.8)	(20.7)%	
Profit ratio	12.9%	11.0%	(1.9)pts.	-	
Other income (expenses)	0.0	(2.3)	(2.4)	-	
Net income before income taxes	62.2	46.9	(15.3)	(24.6)%	
Net income *	40.3	32.5	(7.7)	(19.2)%	

* Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd."

<Appendix>
Segment Sales and Profits for 2Q FY2015 (Jul.-Sep.,2015)

•Construction, Mining and Utility Equipment: Sales declined by 7.9% from the corresponding period a year ago, to JPY391.4 billion. Segment profit dropped by 23.2% to JPY45.1 billion. Segment profit ratio also declined by 2.3 points to 11.5%.

•Industrial Machinery and Others: Sales decreased by 5.1% to JPY56.0 billion. Segment profit declined by 8.4% to JPY4.2 billion.

			%	i Profit ratio []: S	ales after elimination of inter-se	gment transactions
Billions of yen FY2014/2Q			FY2015/2Q	Vs. 2Q FY2014		
		FY2014/2Q		F12013/2Q	Increase(decrease)	% Change
Net sales		482.3		446.3	(35.9)	(7.5)%
	Construction, mining & utility equipment Industrial machinery & others	[424.7] 4,25.1 [57.5] 59.0		[390.8]391.4 [55.5] 56.0	[(33.8)] (33.6) [(2.0)] (3.0)	[(8.0)%](7.9)% [(3.6)%] (5.1)%
	Elimination	(1.8)		(1.1)	+0.7	-
Se	gment profit	13.0% 62.9		10.9% 48.8	(14.1)	(22.4)%
	Construction, mining & utility equipment Industrial machinery & others	13.8% 58.8 7.9% 4.6		11.5%45.17.6%4.2	(13.6) (0.3)	(23.2)% (8.4)%
	Corporate & elimination	(0.5)		(0.5)	(0.0)	-

Review of two segments

Construction, Mining and Utility Equipment

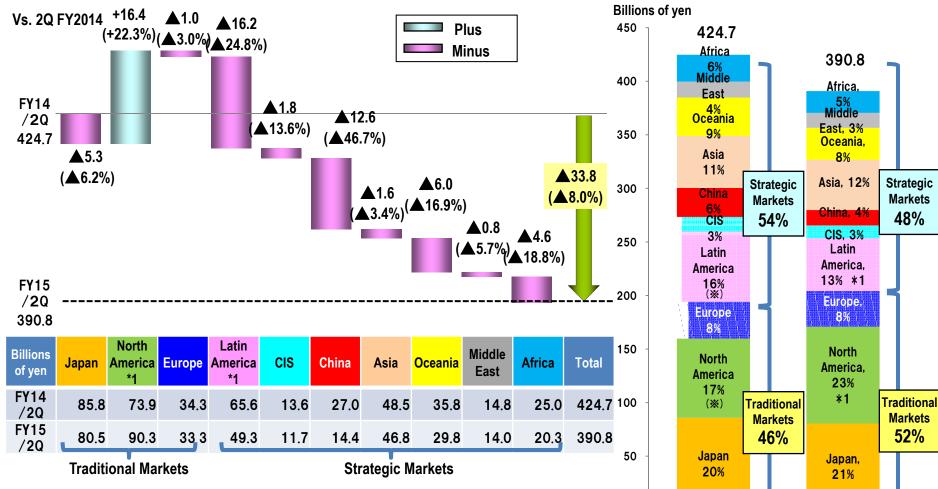
Although we captured demand for mining equipment in North America, both sales and profits declined from the corresponding period a year ago, reflecting reduced of volume of sales of mining equipment in other regions as well as a sharp drop in demand for mining and construction equipment in Strategic Markets, such as China.

Industrial Machinery and Others

Both sales and profits declined from the corresponding period a year ago, while GIGAPHOTON, a wholly owned subsidiary, expanded sales, supported by a high rate of machine utilization of the semiconductor industry.

KOMATSU <Appendix> Construction, Mining & Utility Equipment: Sales (To Outside Customers) for Three Months(Jul.-Sep.,2015) by Region (37)

Sales to outside customers declined by 8.0% from the corresponding period a year ago, to JPY390.8 billion.
Despite sales advanced in North America, sales of mining equipment and sales in China, Latin America and some other regions dropped sharply, pushing up the proportion of Traditional Markets to 52% of total sales.



*1: Due to the acquisition of a distributor in Mexico, a part of sales in Mexico was reclassified from North America to Latin America, staring in FY2015.1Q. (Corresponding sales for FY2014 2Q.were also reclassified accordingly.)

FY14/2Q FY15/2Q