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Presentation for Three and Six Months Ended September 30, 2015

October 28, 2015

Komatsu Ltd. Participants

Tetsuji Ohashi President and CEO

Mikio Fujitsuka Director and Senior Executive Officer, CFO

Yasuhiro Inagaki Senior Executive Officer

General Manager, Business Coordination Department

KOMATS	Schedule 2
	- Concure 2
16:00	Presentations
	1) Business Results for Three and Six Months
	Ended September 30, 2015
	Mikio Fujitsuka, Director and Senior Executive Officer, CFO
	2) Projection for FY2015 ending March 31, 2016 Yasuhiro Inagaki, Senior Executive Officer General Manager, Business Coordination Department
16:50	Q&A
17:30	Closing

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Business Results for Three and Six Months Ended September 30, 2015

October 28, 2015

Mikio Fujitsuka
Director and Senior Executive Officer, CFO
Komatsu Ltd.

Highlights of the First Six-Month Period ended September 30,2015

[Sales and Profits]

- Consolidated net sales declined by 5.3% from the corresponding period a year ago, to JPY892.4 billion.
- Operating income dropped by 21.2% to JPY99.0 billion, and operating income ratio decreased by 2.2 points to 11.1%.
- Net income attributable to Komatsu Ltd. declined by 16.5% to JPY65.0 billion.

	AprSep.,2014 (1H FY2014)	AprSep.,2015 (1H FY2015)	Vs. 1H FY2014	
Billions of yen	¥102.6/USD ¥139.3/EUR ¥16.5/RMB	¥121.9/USD ¥134.6/EUR ¥19.5/RMB	Increase (decrease)	% Change
Net sales	942.5	892.4	(50.0)	(5.3)%
Segment profit	122.6	98.4	(24.2)	(19.8)%
Other operating income (expenses)	2.9	0.6	(2.3)	
Operating income	125.6	99.0	(26.6)	(21.2)%
Profit ratio	13.3%	11.1%	(2.2)pts.	
Other income (expenses)	(2.0)	(1.1)	+0.9	-
Net income before income taxes	123.5	97.8	(25.7)	(20.8)%
Net income *	77.9	65.0	(12.8)	(16.5)%
Cash dividends per share	29 yen	29 yen	+/- 0 yen	

^{*} Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd."

- □Foreign exchange rates were JPY121.9 per USD, JPY134.6 per EUR, and JPY19.5 per RMB. Compared to the corresponding period a year ago, JPY depreciated against USD and RMB, while it appreciated against EUR.
- ☐For the first six-month period of FY2015, consolidated net sales declined by 5.3% from the corresponding period a year ago, to JPY892.4 billion. Operating income dropped by 21.2% to JPY99.0 billion. Operating income ratio decreased by 2.2 points to 11.1%.
- ■Net income dropped by 16.5% to JPY65.0 billion.

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Segment Sales and Profits for Six Months (April-September, 2015)

- In the construction, mining and utility equipment business, sales declined by 5.9% from the corresponding period a year ago, to JPY794.1 billion. Segment profit dropped by 20.9% to JPY92.4 billion, and segment profit ratio also declined by 2.2 points to 11.6%.
- •In the industrial machinery and others business, sales decreased by 1.6% to JPY100.7 billion. Segment profit declined by 3.5% to JPY7.5 billion.

% : Profit ratio

[]: Sales after elimination of inter-segment transactions

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		AprSep.,2014		AprSep.,2015		Vs. 1H FY2014	
	Billions of yen	(1H FY	(1H FY2014) (1H FY2015)		Increase(decrease)	% Change	
Net sales			942.5		892.4	(50.0)	(5.3)%
	Construction, mining & utility equipment Industrial machinery & others		.8] 843.6 .6] 102.4			[(50.0)] (49.5) [(0.0)] (1.6)	[(5.9)%](5.9)% [(0.0)%](1.6)%
	Elimination		(3.5)		(2.4)	+1.0	-
Se	gment profit	13.0%	122.6	11.0%	98.4	(24.2)	(19.8)%
	Construction, mining & utility equipment Industrial machinery & others	13.8% 7.6%	116.7 7.8	11.6% 7.5%	92.4 7.5	(24.3) (0.2)	(20.9)% (3.5)%
	Corporate & elimination		(1.8)		(1.5)	+0.3	-

Review of two segments

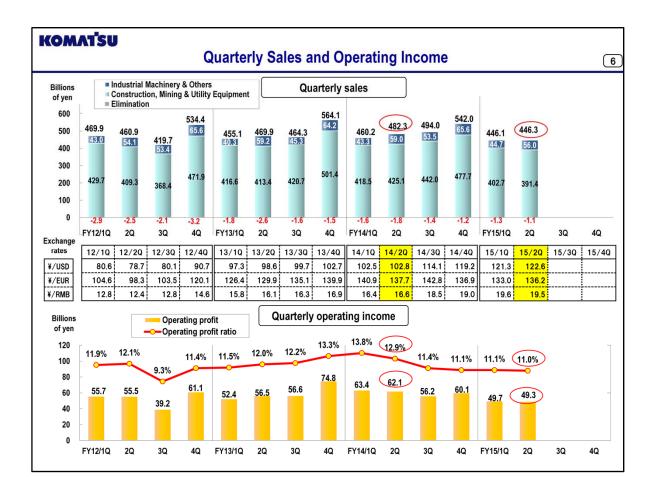
Construction, Mining and Utility Equipment

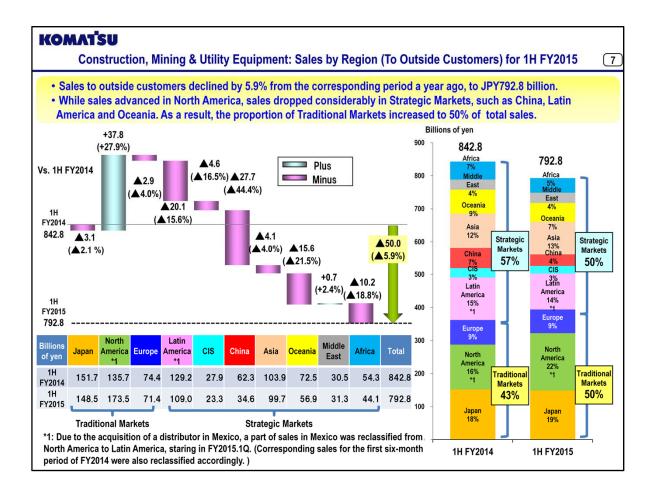
Both sales and profits declined from the corresponding period a year ago, reflecting sluggish demand for mining equipment and a reduced demand for construction equipment in China and other emerging countries, more than offsetting our steady capturing of demand for construction equipment in North America.

Industrial Machinery and Others

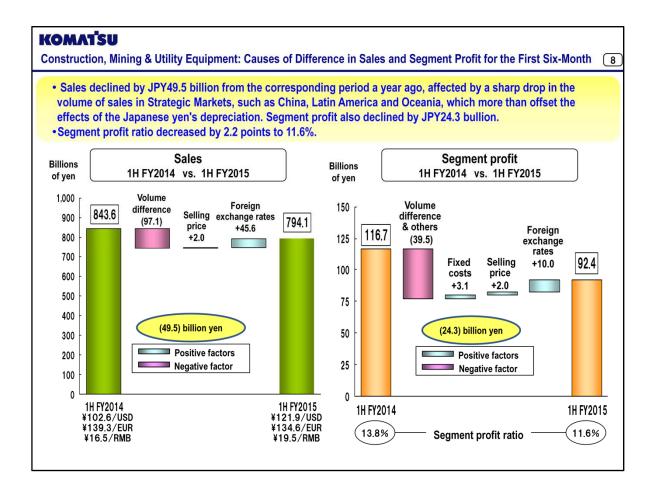
Both sales and profits declined from the corresponding period a year ago, while GIGAPHOTON, a wholly owned subsidiary, expanded sales, supported by a high rate of machine utilization of the semiconductor industry.

- □In the construction, mining and utility equipment business, sales declined by 5.9% from the corresponding period a year ago, to JPY794.1 billion. Although we steadfastly captured demand for construction equipment in North America, total sales were impacted by reduced demand for and sales of mining equipment as well as demand for and sales of construction equipment in China and other emerging countries.
- ☐ Segment profit dropped by 20.9% to JPY92.4 billion.
- □In the industrial machinery and others business, sales declined by 1.6% from the corresponding period a year ago, to JPY100.7 billion, and segment profit by 3.5% to JPY7.5 billion. While Gigaphoton, a wholly owned subsidiary, expanded sales, supported by a high rate of machine utilization of the semiconductor industry, total sales and profits declined from the corresponding period a year ago.

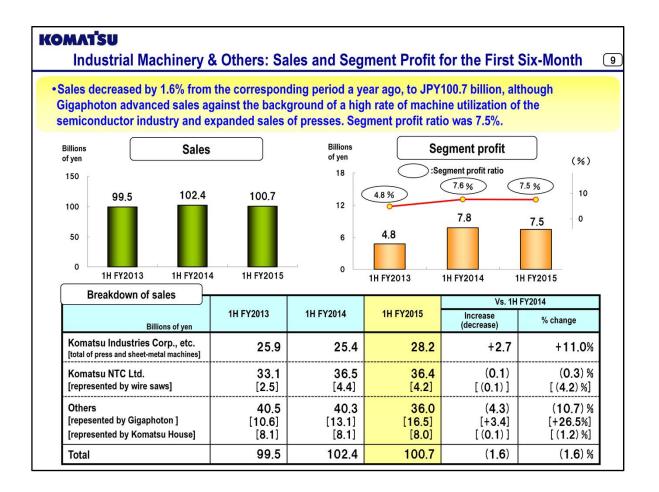




- □In the construction, mining and utility equipment business, sales declined by 5.9% from the corresponding period a year ago, to JPY792.8 billion.
- ■While sales advanced in North America, total sales declined from the corresponding period a year ago, as impacted by dropped sales in Strategic Markets, such as China, Latin America and Oceania. As a result, the proportion of Traditional Markets increased to 50% of total sales.

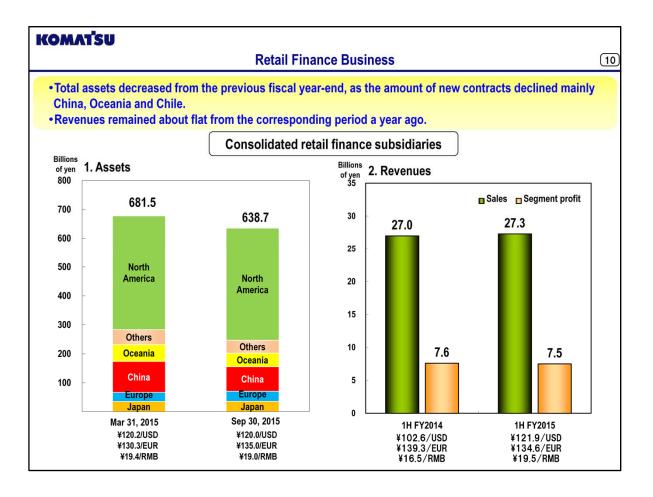


- □Sales decline by JPY49.5 billion. Specifically, while we had positive factors of JPY2.0 billion in selling prices and JPY45.6 billion in foreign exchange rates, we suffered from a sharp decline in the volume of sales resulting from reduced demand in Strategic Markets, such as China, Latin America and Oceania.
- □Concerning segment profit, while we had positive factors, such as fixed costs, selling prices and the Japanese yen's depreciation, we suffered from a big decline in the volume of sales and product mix. As a result, segment profit declined by JPY24.3 billion from the corresponding period a year ago.



□In the industrial machinery and others business, sales decreased by 1.6% from the corresponding period a year ago, to JPY100.7 billion, although Gigaphoton advanced sales against the background of a high rate of machine utilization of the semiconductor industry and expanded sales of presses.

■ Segment profit was JPY7.5 billion, and segment profit ratio declined slightly to 7.5%.



□ As September 30, 2015, total assets of retail finance subsidiaries decreased by JPY42.7 billion from the previous fiscal year-end, to JPY638.7 billion, affected by a declined amount of new contracts mainly in China, Oceania and Chile, while business remained strong in North America. When the foreign exchange effect of minus JPY7.3 billion is removed, total assets decline by JPY35.4 billion.

☐Both revenues and segment profit remained about flat from the corresponding period a year ago.

_		Consolidated Balance Sheets						
	al assets decreased by JPY163.8 billion from the properties of the							
	Billions of yen : Net debt-to-equity ratio	Mar. 31, 2015 ¥120.2/USD ¥130.3/EUR ¥19.4/RMB	Sep. 30, 2015 ¥120.0/USD ¥135.0/EUR ¥19.0RMB	Increase (decrease)				
	Cash & deposits (incl. time deposits) [a]	107.3	69.6	(37.6)				
ı	Accounts receivable (incl. long-term trade receivables)	900.2	836.7	(63.4)				
ı	<excl. consolidated="" finance="" of="" retail="" subsidiaries="" those=""></excl.>	<398.1>	<356.0>	<(42.1)>				
ı	Inventories	622.8	608.4	(14.4)				
l	Tangible fixed assets	743.9	734.7	(9.2)				
ı	Other assets	424.0	384.9	(39.0)				
t	Total assets	2,798.4	2,634.5	(163.8)				
t	Accounts payable	225.0	195.8	(29.1)				
t	Interest-bearing debt [b]	589.1	493.8	(95.2)				
ı	<excl. consolidated="" finance="" of="" retail="" subsidiaries="" those=""></excl.>	<90.2>	<18.2>	<(72.0)>				
t	Other liabilities	385.6	336.5	(49.1)				
t	Total liabilities	1,199.9	1,026.3	(173.5)				
t	[Shareholders' equity ratio]	[54.6%]	[58.6%]	[+4.0pts.]				
ı	Komatsu Ltd. shareholders' equity	1,528.9	1,543.4	+14.4				
r	Noncontrolling interests	69.5	64.8	(4.7)				
Ĺ	Liabilities & Equity	2,798.4	2,634.5	(163.8)				
F	Interest-bearing debt, net [b-a]	0.32 481.8	0.27 424.1	(57.6)				

□Total assets decreased by JPY163.8 billion from the previous fiscal year- end. When the foreign exchange effect of minus JPY28.1 billion is removed, total assets decrease by JPY135.7 billion.
☐Inventories decreased by JPY14.4 billion from the previous fiscal year-end. When the foreign exchange effect of minus JPY9.6 billion, they decline by JPY4.8 billion.
☐Interest-bearing debt decreased by JPY95.2 billion; however, this decrease included the foreign exchange effect of minus JPY8.8 billion. On a net of cash and deposits basis, it decreased by JPY57.6 billion.
■Komatsu Ltd. shareholders' equity ratio increased by 4.0 points to 58.6%.
■Net debt-to-equity ratio was 0.27. When retail finance subsidiaries are excluded, net debt-to-equity ratio will be minus 0.03.

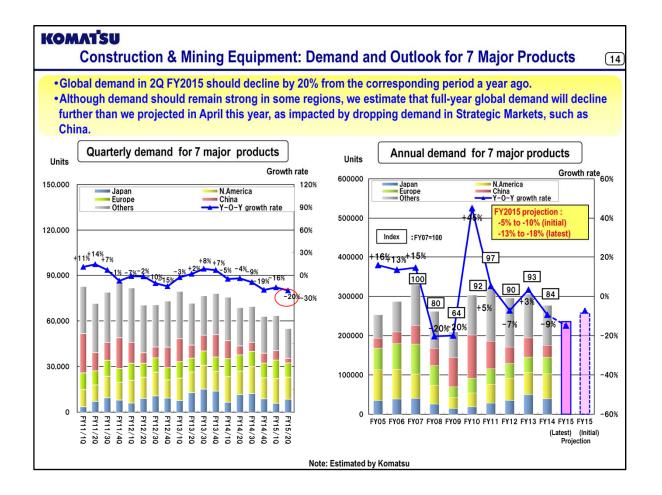
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Outlook of FY2015 Business Results

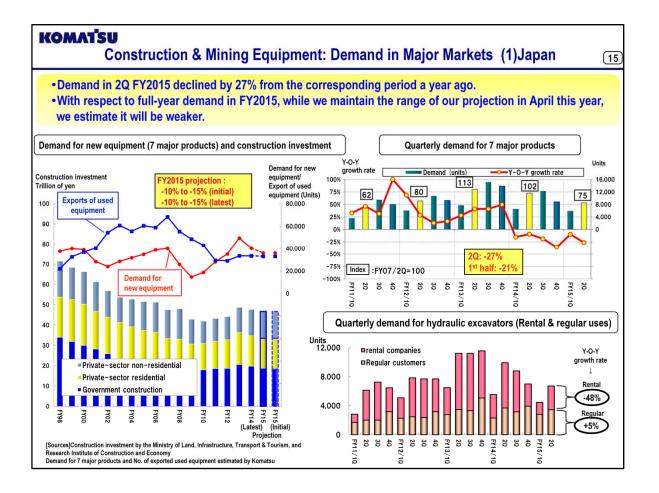
Yasuhiro Inagaki
Senior Executive Officer
General Manager, Business Coordination Department
Komatsu Ltd.

KOMATSU Projection for FY2015 ending March 31, 2016 13 •We will not change our projection of April concerning full-year year sales and profits for FY2015. % : Profit ratio []: Sales after elimination of inter-segment transactions Billions of yen FY2014 FY2015 Y-O-Y (B-A) initial Results Projection (A) (B) ¥115/USD Change % Increase ¥109.7/USD (decrease) ¥139.6/EUR ¥127/EUR ¥18.3/RMB ¥17.7/RMB Net sales 1,978.6 1,880.0 ▲98.6 ▲5.0% Construction, Mining & Utility Equipment [(5.3)%] (5.3)% [1,761.3] 1,763.4 [1,668.0] 1,670.0 [(93.3)] (93.4) **Industrial Machinery & Others** [(2.4)%] (2.9)% [217.2] 221.5 [212.0] 215.0 [(5.2)] (6.6) Elimination (5.0)Segment profit 12.2% 240.9 12.0% 225.0 (16.0)(6.6)% 210.0 (17.2)(7.6)% Construction, Mining & Utility Equipment 227.2 12.6% 12.9% **Industrial Machinery & Others** +1.8 +10.7% 16.2 18.0 8.4% 7.3% Corporate & elimination (2.5)(3.0)(0.5)Other operating income (expenses) 1.0 (4.0) (5.0) 12.2% 11.8% 242.0 221.0 **Operating income** (21.0)(8.7)% Other income (expenses) (5.9)(7.0)(1.1)236.0 214.0 (22.0)(9.4)% Income before income taxes 154.0 138.0 Net income *1 (16.0)(10.4)% Cash dividends per share +/- Oyen 58yen *1 Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd.'

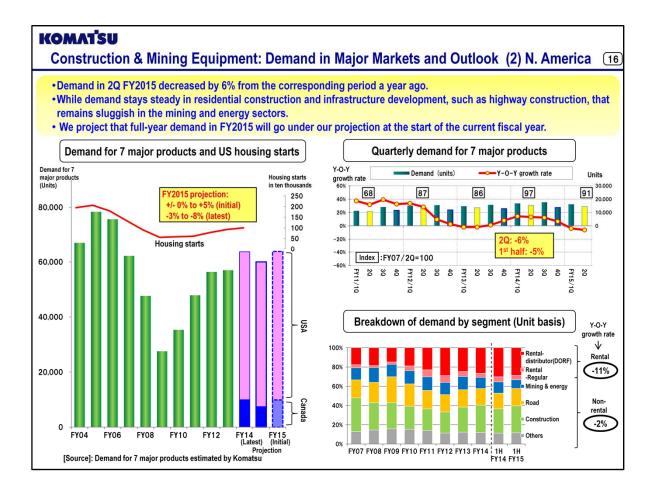
[■] We will not change our projection of sales and profits for FY2015, which was announced in April this year.



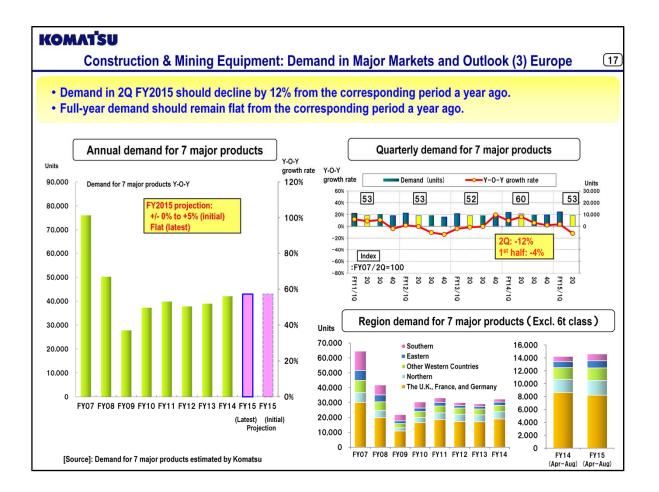
- ■We are projecting that global demand will decline by 20% in the second quarter of FY2015 from the corresponding period a year ago.
- ☐ This decline will result from a drop in demand in Strategic Markets, such as China, more than offsetting steady demand in some regions.
- □Although we projected a full year decline of 5 to 10% in April this year, there are many regions where demand are below our projection. As of now, we are projecting a decline of global demand by 13 to 18% from FY2014.



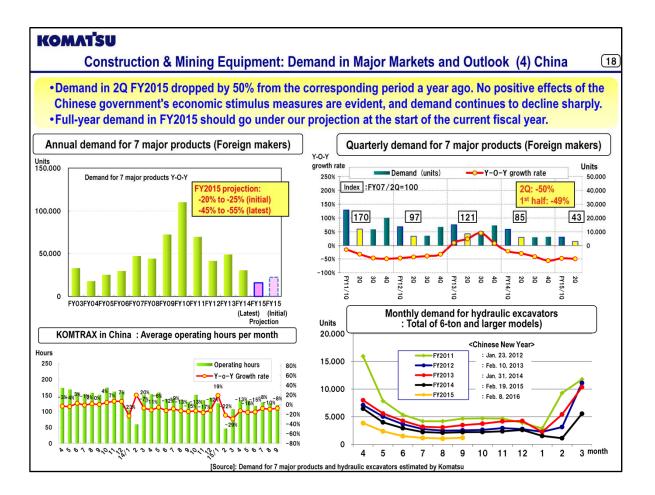
- □ Japanese demand in the second quarter of FY2015 declined by 27% from the corresponding period a year ago.
- ■We are experiencing more-than-expected negative repercussions of temporary demand related to the new emission control regulations. Demand fell sharply, centering on 7-ton class equipment.
- □Although we are projecting that full-year demand will decline by 10 to 15%, our projection at the start of the current fiscal year, we estimate it will be weaker.



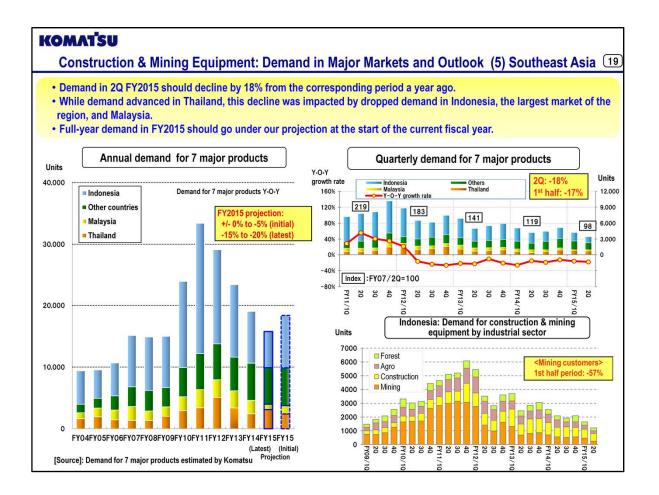
- ■North American demand in the second quarter of FY2015 declined by 6% from the corresponding period a year ago.
- □Demand for construction equipment remains steady in the residential construction and infrastructure development, such as highway construction, staying at a high level in view of the past trend.
- ☐We are estimating that full-year demand will go under our projection, particularly affected by a sharp drop of demand in Canada.



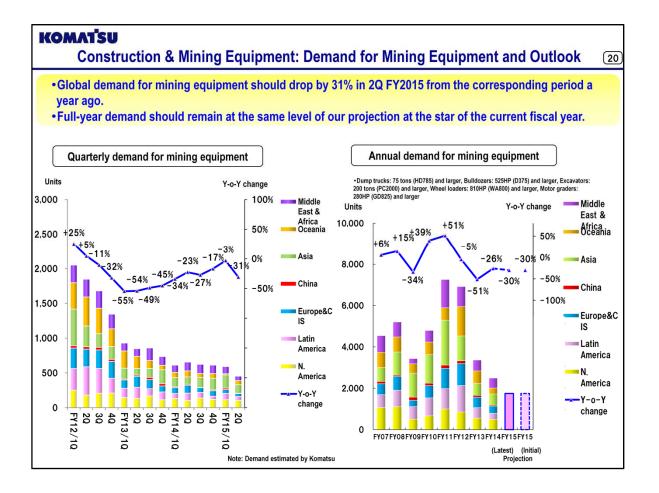
- ■We are projecting that European demand in the second quarter of FY2015 will have declined by 12% from the corresponding period a year ago. While demand will slow down in the major markets of the U.K., France and Germany, that is recovering in northern, southern and eastern Europe.
- ■We are estimating that full-year demand will remain flat from the corresponding period a year ago.



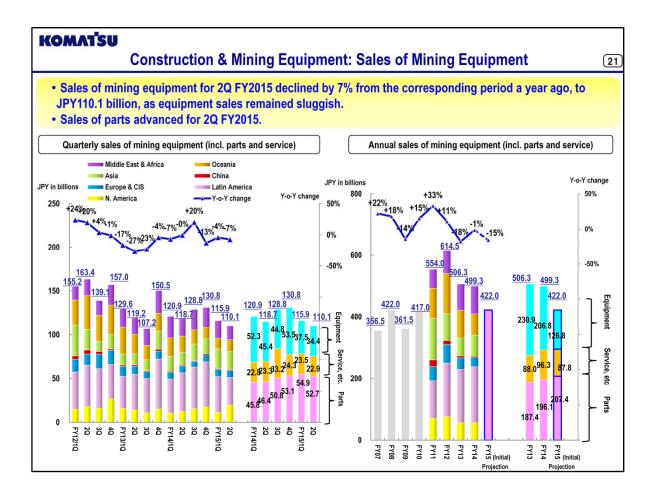
□In the second quarter of FY2015, Chinese demand dropped by 50% from the corresponding period a year ago.



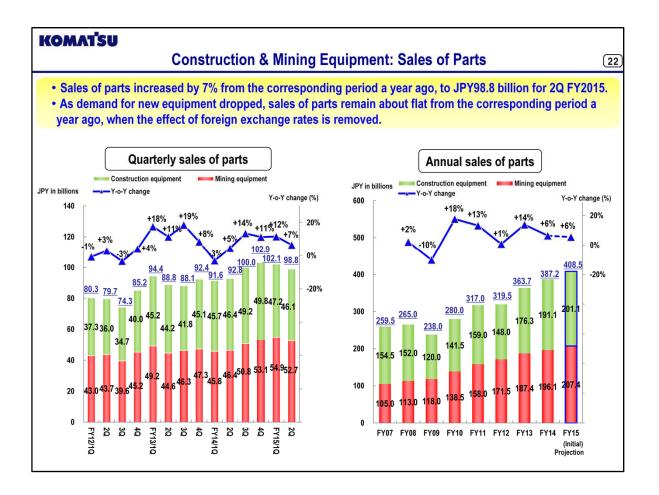
- We are estimating that demand in the second quarter of FY2015 will have declined by 18% from the corresponding period a year ago.
- ☐While demand has recovered somewhat in Thailand, that is declining sharply in Indonesia, the largest market of the region, and Malaysia.



- ■We estimate that global demand will have declined by 31% in the second quarter of FY2015 from the corresponding period a year ago.
- □ In view of the fact that mineral prices remain slack and customers keep a very conservative mindset for capital investment, we believe that recovery of overall demand might happen in FY2017 or later, even considering an increase in renewal demand.



- □Sales of mining equipment for the second quarter of FY2015 declined by 7% from the corresponding period a year ago, to JPY110.1 billion. However, when the effect of foreign exchange rates is removed, sales declined by 15%.
- ■While sales of equipment declined sharply, sales of parts remained strong. Even when the effect of foreign exchange rates is removed, they increased from the corresponding period a year ago.



- ☐ Sales of parts increased by 7% from the corresponding period a year ago, to JPY98.8 billion for the second quarter of FY2015. When the effect of foreign exchange rates is removed, sales decrease by 3%.
- ■With respect to sales of construction equipment parts for the second quarter of FY2015, they decreased from the corresponding period a year ago, partly reflecting declined hours of machine use. When the effect of foreign exchange rates is removed, sales declined by 8%.
- ■With respect to sales of mining equipment parts for the second quarter of FY2015, while sales of new equipment declined, sales of parts increased steadily. Even when the effect of foreign exchange rates is removed, sales increased by 3%.

Sales and Operating Income for FY2015: Progress and Projection

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- •We don't change our projections of full-year sales or profits now.
- •Our performance for the first half of FY2015 and projection of the second half are shown below.

1. Sales and demand in the first half period

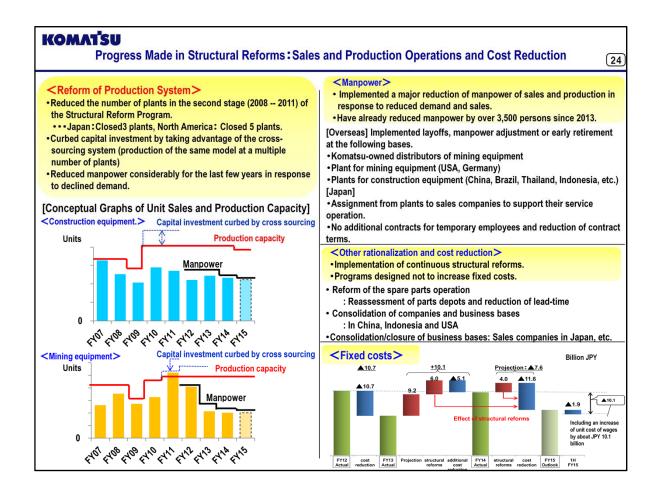
Construction, Mining and Utility Equipment: Sales for the first half period>

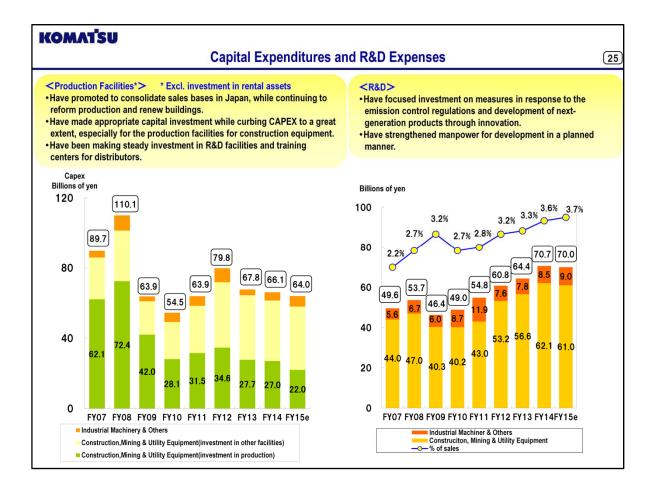
Billion JPY	Projection	1H results	Progress	Diffe	rence from
	of April	(6 months)		preconditi	ons of projectior
				Demand	Foreign
					exchange rate
Japan	328	149	45%	>	
North America	359	174	48%	₩	+
Europe	141	71	51%	\Rightarrow	+
Latin America	248	109	44%	1	+
CIS	25	23	93%	>	+
China	107	35	32%	1	+
Asia	202	100	49%	\$	+
Oceania	117	57	49%	>	+
Middle East	55	31	57%	<i>></i>	
Africa	86	44	51%	₩	+
Total	1,668	793	48%		

- Demand declined below our projection in all regions, except for the Middle East, in 1H FY2015.
- However, the rate of overall progress is 48%, partly reflecting the Japanese yen's depreciation and showing the usual rate of our progress.
- ⇒Overall sales and profits are about planned.
- •In 2H FY2015, we should be able to achieve our projection in CIS and the Middle East. We will work to build on sales in some other regions including North America.

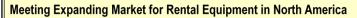
2. Projection of 2H FY2015

- •While we expect that demand will continue to go under our projection, we anticipate that a decline in sales will considerably be offset by our future sales efforts and the Japanese yen's depreciation, if the foreign exchange rate stays around JPY120 per USD.
- •With respect to profits, we are expecting a gain of JPY billions in operating income from the sale of land, which we didn't plan.

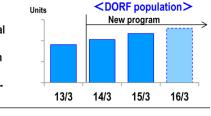




KOMATSU **Progressive Efforts for Future Growth in Traditional Markets (since FY2013)** Current market conditions> •We expect that demand will remain sluggish for mining equipment and in emerging countries for the time being. · Meanwhile, we project that demand will remain steady in Japan and the United States, and will continue gradual recovery in Europe. As a result, overall demand in Traditional Markets is inclined to grow. **Major efforts in Traditional Markets** Cumulative production of Tier4-compliant models> Smooth market introduction of Tier4-compliant models **※Japan**, USA and Europe combined Units • To promote their smooth market introduction, we will attach complimentary periodical maintenance programs, such as Komatsu CARE. •We have produced over 40,000 units on a cumulative basis.



- In response to a growing rental ratio on the market, we are supporting the rental business by our distributors.
- •We are expanding our rental machine population after setting up a new program for distributors.
- •We are working to improve the price of our used equipment by generating goodquality used equipment.



14/3

15/3

15/9

12/3

13/3

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Pioneering New Markets by ICT-intensive Construction

- Have launched intelligent Machine Control (ICT) construction equipment.
- · Expanding sales by broadening product line-ups.
- Promoting the SMARTCONSTRUCTION business in Japan.
- * No. of factory-shipped models: about 450 units (cumulative)



News release of October 6, 2015 (limited to Japan)

Complete Understanding of All Areas on the Jobsite in 3D Data: Expanding SMARTCONSTRUCTION Capabilities

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We began "KomConnect", a cloud-based platform service, in September this year.

Stereo camera-installed Machine Control construction equipment has enabled us to completely understand all areas on construction jobsites in 3D data.

- → Further advancing IoT (Internet of Things), which connects everything via ICT, on construction jobsites.
- We began SMARTCONSTRUCTION in Japan in February this year.
- The number of jobsites where we have deployed our Machine Control construction equipment has surpassed 1,000.

1. KomConnect

The cloud-based platform "KomConnect", a core component of SMARTCONSTRUCTION, connects and analyzes all jobsite information about workers, machines and soil via ICT, analyzes the site conditions ,and even offers proposals.





2. Stereo camera

Stereo camera, installed on Machine Control construction equipment, constantly measures surrounding landscape at a high speed and in high precision.



Stereo camera installed on a PC200i Machine Control hydraulic excavator





Stereo camera ※- installed PC200i

(%:Capable of constantly measuring surrounding landscape at a high speed and in high precision)

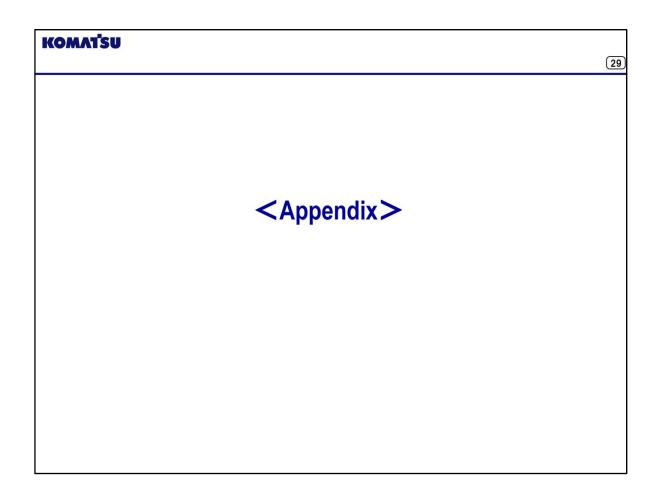
Cautionary Statement

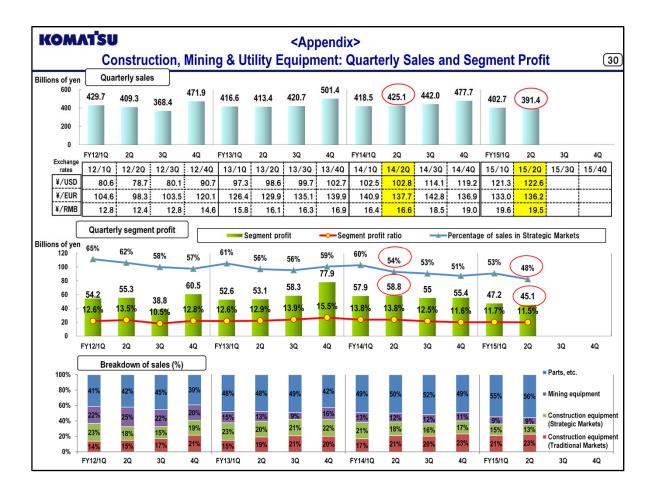
This presentation sheets contain forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results and business strategies. These statements can be identified by the use of terms such as "will," "believes," "should," "projects," "elans," "expects," and similar terms and expressions that identify future events or expectations. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured. Any forward-looking statements speak only as of the date of this presentation sheets, and Komatsu assumes no duty to update such statements.

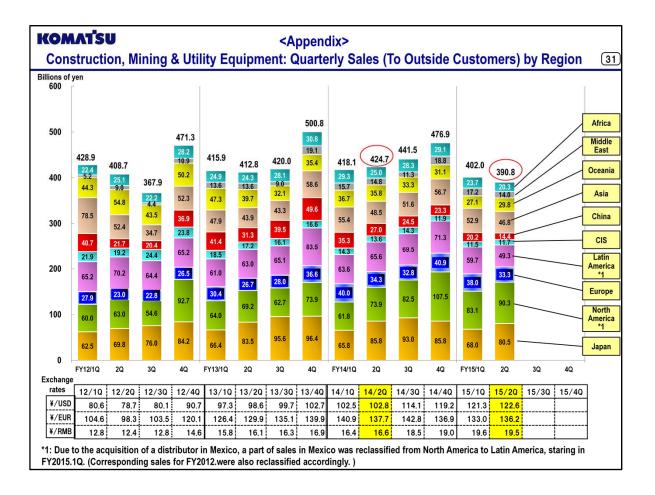
Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, unanticipated changes in demand for the Company's principal products, owing to changes in the economic conditions in the Company's principal markets; changes in exchange rates or the impact of increased competition; unanticipated costs or delays encountered in achieving the Company's objectives with respect to globalized product sourcing and new information technology tools; uncertainties as to the results of the Company's research and development efforts and its ability to access and protect certain intellectual property rights; the impact of regulatory changes and accounting principles and practices; and the introduction, success and timing of business initiatives and strategies.

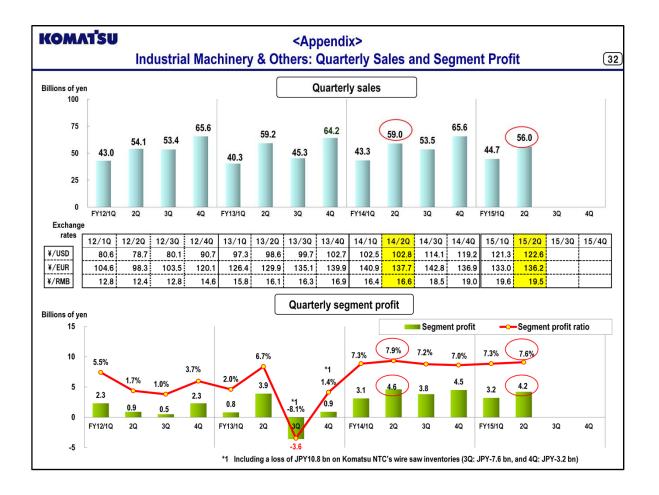
Business Coordination Department, KOMATSU LTD.

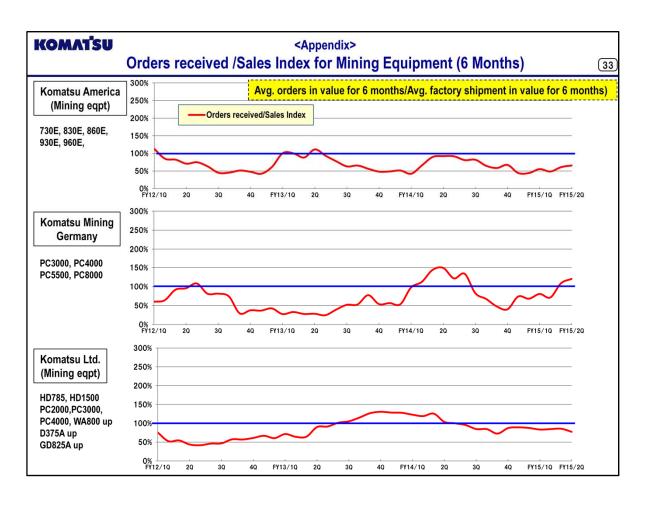
TEL: +81-3-5561-2687 FAX: +81-3-3582-8332 http://www.komatsu.com/



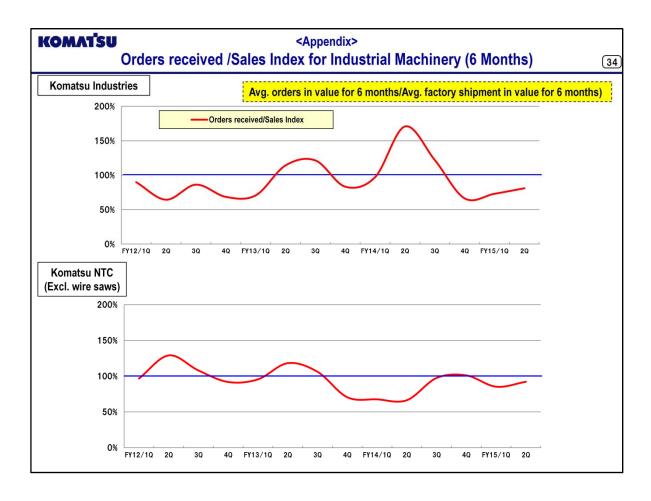








- ☐ These graphs show the book-to-bill ratios of mining equipment.
- ☐Specifically, they show the ratio of orders received for new equipment for the last six-month period divided by sales of new equipment for the same six-month period.
- □Top graph shows dump trucks made by Komatsu America Corp. Orders received for the second quarter of FY2015 remained sluggish, and the ratio was 70%.
- ■Middle graph shows super-large hydraulic excavators made by Komatsu Mining Germany GmbH. Orders received remained sluggish, but the ratio improved to almost 120%.
- ☐Bottom graph shows other mining equipment made in Japan. Orders received also remained sluggish, and the ratio was about 80%.



- ☐ These graphs sow the book-to-bill ratios of industrial machinery.

 Specifically, they show the ratio of orders received for new machines for the last six-month period divided by sales of new equipment for the same six-month period.
- ■With respect to orders received by Komatsu Industries Corp. for sheetmetal and press machines, orders for medium-sized and large presses were slack in the second quarter of FY2015, and the ratio was about 80%.
- ■With respect to orders received by Komatsu NTC Ltd. for products other than wire saws, orders from the automobile manufacturing industry remained still low, and the ratio was over 90%.

<Appendix> Sales for Three Months (Jul.-Sep.,2015)

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[Sales and Profits]

- Consolidated net sales declined by 7.5% from corresponding period a year ago, to JPY446.3 billion.
- Operating income dropped by 20.7% to JPY49.3 billion. Operating income ratio decreased by 1.9 points to 11.0%.
- Net income declined by 19.2% to JPY32.5 billion.

	FY2014/2Q ¥102.8/USD	FY2015/2Q ¥122.6/USD	Vs. FY2014/2Q		
Billions of yen	¥137.7/EUR ¥16.6/RMB	¥136.2/EUR ¥19.5/RMB	Increase (decrease)	% Change	
Net sales	482.3	446.3	(35.9)	(7.5)%	
Segment profit	62.9	48.8	(14.1)	(22.4)%	
Other operating income (expenses)	(0.7)	0.5	+1.2	-	
Operating income	62.1	49.3	(12.8)	(20.7)%	
Profit ratio	12.9%	11.0%	(1.9)pts.		
Other income (expenses)	0.0	(2.3)	(2.4)		
Net income before income taxes	62.2	46.9	(15.3)	(24.6)%	
Net income *	40.3	32.5	(7.7)	(19.2)%	

^{*} Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd."

<Appendix> Segment Sales and Profits for 2Q FY2015 (Jul.-Sep.,2015)

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- Construction, Mining and Utility Equipment: Sales declined by 7.9% from the corresponding period a year ago, to JPY391.4 billion. Segment profit dropped by 23.2% to JPY45.1 billion. Segment profit ratio also declined by 2.3 points to 11.5%.
- •Industrial Machinery and Others: Sales decreased by 5.1% to JPY56.0 billion. Segment profit declined by 8.4% to JPY4.2 billion.

% : Profit ratio

[]: Sales after elimination of inter-segment transactions

Billions of yen		EV0044/00	FY2015/2Q	Vs. 2Q FY2014	
		FY2014/2Q	F12013/2Q	Increase(decrease)	% Change
Net sales		482.3	446.3	(35.9)	(7.5)%
	Construction, mining & utility equipment Industrial machinery & others	[424.7] 4,25.1 [57.5] 59.0	[390.8]391.4 [55.5] 56.0	[(33.8)] (33.6) [(2.0)] (3.0)	[(8.0)%](7.9)% [(3.6)%] (5.1)%
	Elimination	(1.8)	(1.1)	+0.7	•
Segment profit		13.0% 62.9	10.9% 48.8	(14.1)	(22.4)%
	Construction, mining & utility equipment Industrial machinery & others	13.8% 7.9% 58.8 4.6		(13.6) (0.3)	(23.2)% (8.4)%
	Corporate & elimination	(0.5)	(0.5)	(0.0)	-

Review of two segments

■ Construction, Mining and Utility Equipment

Although we captured demand for mining equipment in North America, both sales and profits declined from the corresponding period a year ago, reflecting reduced of volume of sales of mining equipment in other regions as well as a sharp drop in demand for mining and construction equipment in Strategic Markets, such as China.

Industrial Machinery and Others

Both sales and profits declined from the corresponding period a year ago, while GIGAPHOTON, a wholly owned subsidiary, expanded sales, supported by a high rate of machine utilization of the semiconductor industry.

