Business Results for FY2017 (April 1, 2017 – March 31, 2018)

April 26, 2018

Komatsu Ltd. Participants

Tetsuji Ohashi President and CEO

Takeshi Horikoshi Executive Officer and CFO

Takuya Imayoshi Executive Officer and

General Manager of Business Coordination Department

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1. Business Results for FY2017

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- · Consolidated net sales increased by 38.7% from FY2016 to JPY2,501.1billion.
- Operating income advanced by 56.0% to JPY271.5billion. Operating income ratio increased by 1.2 points to 10.9%.
- Net income attributable to Komatsu Ltd. improved by 73.2% to JPY196.4 billion.

	FY2016 Results	FY2017			FY2017 Results				Changes (C-A)		
Billions of yen	¥108.6/USD ¥119.3/EUR ¥16.2/RMB	Projection (B) (As of Oct.,2017) ¥108.0/USD ¥124.4/EUR ¥16.0/RMB	Komatsu Conventional *1		КМС	(C) ¥111.2/USD ¥129.6/EUR ¥16.8/RMB	Komatsu Conventional *1		KMC	increase (decrease)	Change %
Net sales	1,802.9	2,328.0	2,037.0		291.0	2,501.1	2,183.2		317.8	+698.1	+38.7%
Segment profit (loss)	176.5	236.0	256.0	*2	(20.0)	302.9	315.4	*2	(12.4)	+126.3	+71.6%
Other operating income(expenses)	(2.4)	(20.0)	(20.0)		-	(31.3)	(31.3)		(0.0)	(28.9)	-
Operating income (loss)	174.0	216.0	236.0	*2	(20.0)	271.5	284.0	*2	(12.4)	+97.4	+56.0%
Profit ratio (loss ratio)	9.7%	9.3%	11.6%		(6.9)%	10.9%	13.0%		(3.9)%	+1.2pts.	-
Other income (expenses)	(7.6)	21.0				20.2				+27.8	-
Income before income taxes	166.4	237.0				291.8				+125.3	+75.3%
Net income *3	113.3	159.0				196.4				+83.0	+73.2%
ROE	7.3%	10.1%				12.1%				+4.8pts.	
Net D/E ratio	0.18	-				0.40				+0.22pts.	
Cash dividends per share	58yen	72yen				84yen				26yen	
Consolidated payout ratio	48.2%	42.7%				40.3%					-

Notes:

- 1) Figures represent those which KMC's business results are excluded
- 2) KMC's segment and operating losses include temporary expenses in the table on the right.
- 3) Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd."

Billions of yen	FY2017 Projection (As of Oct.,2017)	FY2017 Results
Depreciation after PPA *	(40.0)	(40.2)
Integration expenses etc.	(6.0)	(7.5)
Total	(46.0)	(47.8)

note:

PPA stands for Purchase Price Allocation.

It is an accounting process of valuating and allocating acquired assets and liabilities to fair prices.



Segment Sales and Profit for FY2017

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- Construction, Mining & Utility Equipment: Sales advanced by 44.7% from FY2016, to JPY2,280.9 billion.
 Segment profit expanded by 70.7% to JPY275.9 billion. Segment profit ratio improved by 1.8 points to 12.1%.
- Retail Finance: Revenues increased by 22.8% to JPY60.3 billion. Segment profit improved by 191.1% to JPY12.9 billion.
- Industrial Machinery & Others: Sales amounted to JPY185.4 billion, down 2.9% from FY2016. Segment profit advanced by 16.0% to JPY14.4 billion.

							<u></u> %	: F	Profit ratio	[]: Sales	after elim	nination of	inter-segr	nent transactior	s
	FY2016			FY2017				FY2017						Changes (C-A)		
	Billions of yen	Results (A)	(E	ection 3) ct.,2017)	Kom Conve		KMC		Result (C)	เร	Koma Conver		KN	1C	increase (decrease)	% Change
N	let sales	1,802.9		2,328.0		2,037.0	291.	0	2,	501.1		2,183.2		317.8	+698.1	+38.7%
	Construction, mining & utility equipment Retail finance Industrial machinery & others	1,576.5 [1,566.3] 49.0 [46.7] 191.0 [189.9]		2,106.0 [2,092.0] 57.5 [49.0] 188.0 [187.0]	I	1,815.0 [1,801.0] 57.5 [49.0] 188.0 [187.0]	291. 0 [291.0		[2,2	280.9 267.3] 60.3 [49.6] 185.4 [84.1]	[1,963.1 1,949.4] 60.3 [49.6] 185.4 [184.1]		317.8 [317.8]	+704.3 [+700.9] +11.2 [+2.9] (5.6) [(5.8)]	+44.7% [+44.8%] +22.8% [+6.3%] (2.9)% [(3.1)%]
	Elimination	(13.7)		(23.5)		(23.5)		-		(25.5)		(25.5)		-	(11.8)	-
s	egment profit	9.8% 176.5	10.1%	236.0	12.6%	256.0	(6.9)% (20.0))	12.1%	302.9	14.4%	315.4	(3.9)%	(12.4)	+126.3	+71.6 %
	Construction, mining & utility equipment Retail finance Industrial machinery & others	10.3% 161.6 9.1% 4.4 6.5% 12.4	10.2%	215.0 11.0 12.5	12.9% 19.1% 6.6%	235.0 11.0 12.5	(6.9)% (20.0)) - -	12.1% 21.5% 7.8%	275.9 12.9 14.4	14.7% 21.5% 7.8%	288.4 12.9 14.4	(3.9)%	(12.4) - -	+114.2 +8.5 +1.9	+70.7% +191.1% +16.0%
	Corporate & elimination	(2.0)		(2.5)		(2.5)		-		(0.4)		(0.4)		-	+1.6	-

Review of three business segments

- Construction, Mining & Utility Equipment: Both sales and profit expanded, supported by advanced sales, especially in North America, China, Asia, as well as the benefits of the new addition of KMC to consolidated accounting.
- Retail Finance:

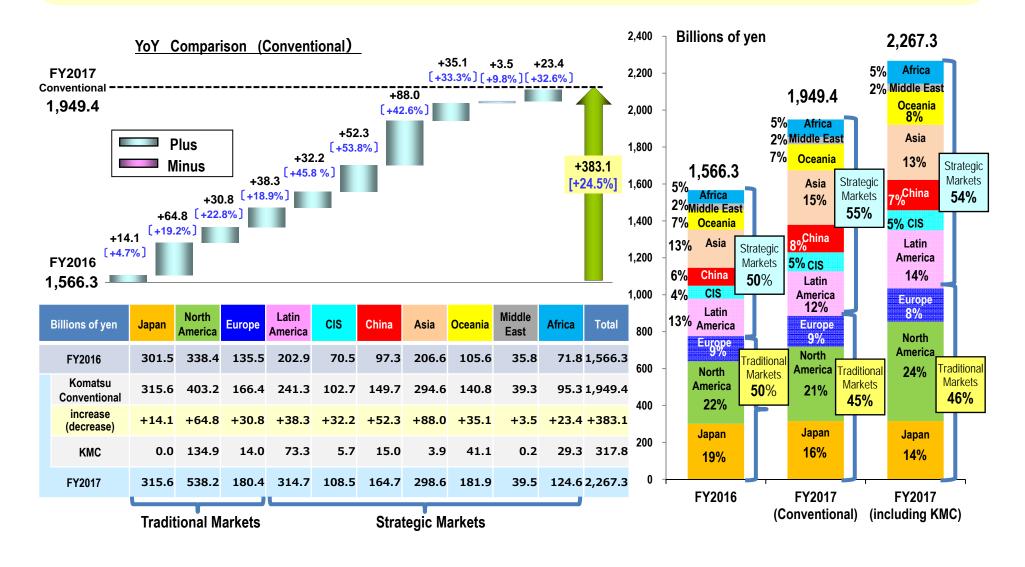
Both revenues and profit increased, mainly reflecting increased assets in North America.

■ Industrial Machinery & Others
Sales declined from FY2016. Profit expanded, mainly supported by increased sales of machine tools to the automobile manufacturing industry.



Construction, Mining & Utility Equipment: Sales by Region for FY2017 (To Outside Customers) 6

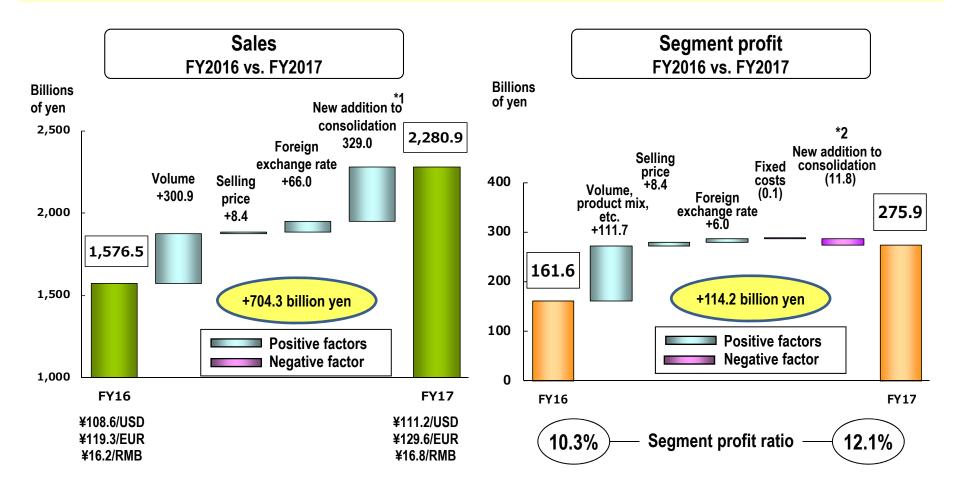
- Sales to outside customers advanced by 44.8% from FY2016, to JPY2,267.3 billion. When KMC's sales are excluded, sales increased by 24.5% to JPY1,949.4 billion.
- Excluding those of KMC, sales improved in all regions. Sales expanded sharply, especially in North America, China and Asia.
- The ratio of sales in Strategic Markets increased to 55% of total sales. (The ratio of Strategic Market was also 54%, when KMC's sales were included.)



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Construction, Mining & Utility Equipment: Causes of Difference in Sales and Segment Profit for FY2017

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- FY2017 sales increased by JPY704.3 billion from FY2016, supported by increased volume of sales, the positive factor of foreign exchange rates and the benefits of the new addition of KMC to consolidated accounting. Although segment profit was adversely affected by temporary expenses of KMC, it increased by JPY114.2 billion as a whole.
- Segment profit ratio improved by 1.8 points to 12.1%.



^{*1:} Including JPY317.8 billion resulting from the new addition of KMC to consolidated accounting

^{*2:} Including JPY(12.4) billion resulting from the new addition of KMC to consolidated accounting.

Net D/E ratio

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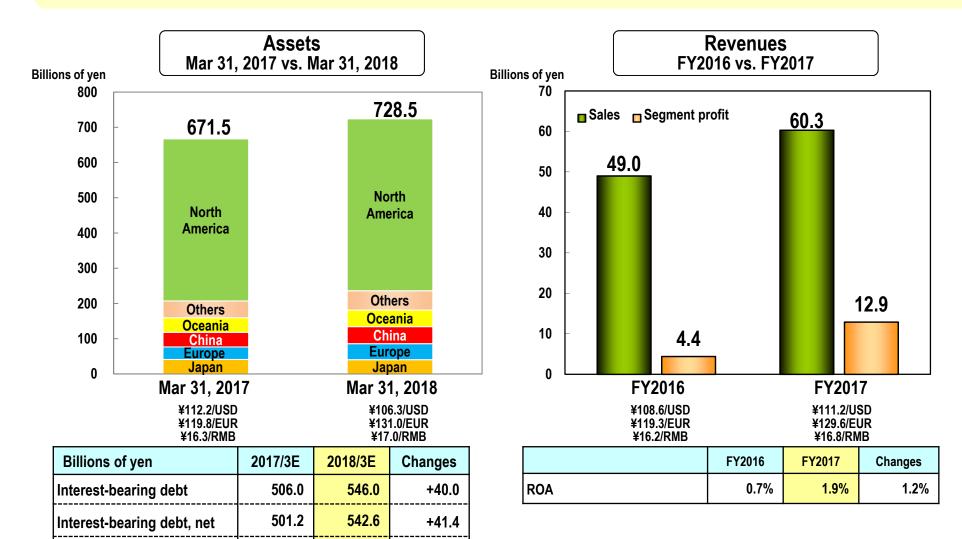
· Assets increased, mainly due to increased sales of equipment, especially in North America.

3.65

3.50

(0.15)pts.

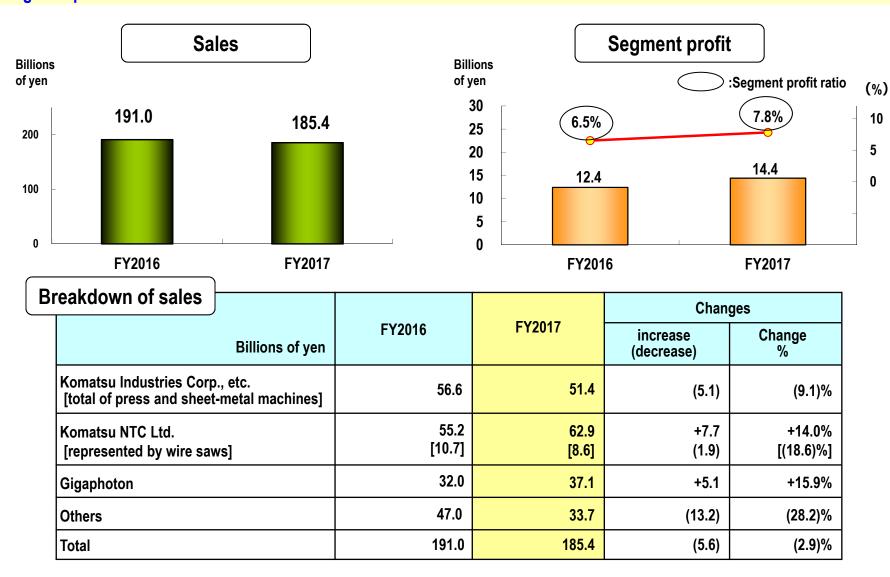
• Segment profit improved, mainly supported by no more adverse effects of allowance for doubtful accounts recorded in China for FY2016.





Industrial Machinery & Others: Sales and Segment for FY2017

- · Sales declined by 2.9% to at JPY185.4.
- Segment profit increased, mainly due to increased sales of machine tools to the automobile manufacturing industry. Segment profit ratio was 7.8%.





Consolidated Balance Sheets

- Total assets grew by JPY716.0 billion from the previous fiscal year-end, affected by the new addition of KMC to consolidated accounting and increased inventories.
- Interest-bearing debt increased by JPY401.8 billion to JPY810.5 billion, mainly affected by the acquisition of KMC.
- Komatsu Ltd. shareholders' equity ratio declined by 10.0 points to 49.4%.

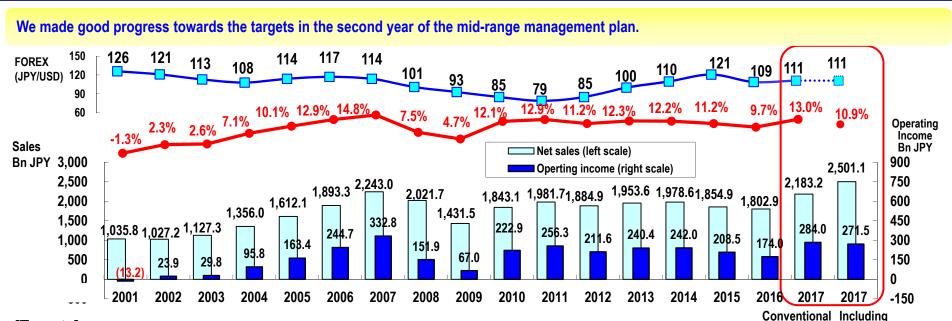
: Net D/E ratio Billions of yen	Mar. 31, 2017 ¥112.2/USD ¥119.8/EUR ¥16.3/RMB	Mar. 31, 2018 ¥106.3/USD ¥131.0/EUR ¥17.0/RMB	increase (decrease)
Cash & deposits (incl. time deposits) [a]	122.1	146.8	+24.6
Accounts receivable (incl. long-term trade receivables)	933.2	1,155.0	+221.8
Inventories	533.8	730.2	+196.3
Tangible fixed assets	679.0	740.5	+61.5
Other assets	388.1	599.7	+211.6
Total assets	2,656.4	3,372.5	+716.0
Accounts payable	240.1	303.5	+63.4
Interest-bearing debt [b]	408.7	810.5	+401.8
Other liabilities	359.1	514.7	155.6
Total liabilities	1,007.9	1,628.9	620.9
[Shareholders' equity ratio]	[59.4%]	[49.4%]	[(10.0)pts.]
Komatsu Ltd. shareholders' equity	1,576.6	1,664.5	+87.8
Non-controlling interests	71.8	79.0	+7.2
Liabilities & Equity	2,656.4	3,372.5	+716.0
Interest-bearing debt, net [b-a]	0.18 286.5	0.40 663.7	+377.2
Net D/E ratio (excl. the retail finance business)	(0.15)	0.08	

	Mar. 31, 2018 Affect of new addition of KMC to consolidation
1	16.6
	77.6
	114.6
l	77.9
	251.3
	538.2
	31.0
	101.5
	111.2
	243.7

KMC



Business Results and Progress towards Mid-Range Management Targets



[Targets]

	Target		FY2016	FY2017
	i laiget	Index	Results	Results
Growth	Aim at a growth rate above the industry's average.	Growth rate of Sales [VS FY2015]	(2.8)%	38.7% [34.8%]
Profitability	Aim at an Industry's top-level operating income ratio.	Operating Income Ratio	9.7%	10.9%
Efficiency	Aim at 10%-level ROE.	ROE	7.3%	12.1%
Shareholder return	 Keep a fair balance between investment for growth and shareholder return (incl. stock buyback), while placing main priority on investment. Set the goal of a consolidated payout ratio of 40% or higher, and maintain the policy of not decreasing dividends as long as the ratio does not surpass 60%. 	consolidated payout ratio	48.2%	40.3%
Financial position	Aim at industry's top-level financial position.	net D/E ratio	0.18	0.40
Retail finance	• ROA: 2.0% or above	ROA	0.7%	1.9%
Business	• 5.0 or under for net debt-to-equity ratio	net D/E ratio	3.65	3.50

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KOMATSU

Progress Made in the Management Plan and Tasks in Next Fiscal Year

Three strategies	Progress	Specific efforts
1. Growth strategies based on innovation	Achieved	 Broadened the range of intelligent Machine Control models. Introduced SMARTCONSTRUCTION to more jobsites (over 5,000 jobsites in Japan: cumulative) Jointly with NTT DOCOMO INC., SAP Japan Co., Ltd. and OPTiM Corporation, Komatsu planed and managed the new platform "LANDLOG" which connects the entire production processes of construction. Achieved over 100 units of the Autonomous Haulage System in operation. Developed add-on kits which convert manned dump trucks to unmanned ones.
	Tasks ahead	 Further reinforced and expanded SMARTCONSTRUCTION. EUV light source* and new products to be developed by Gigaphoton. To develop next-generation KOMTRAX.
2. Growth strategies	Achieved	 Developed and introduced models compliant with the latest emission controls. Increased sales of parts by means of M&A. Expanded curriculum for the Asia Training & Demonstration Center. Acquired the forest machine attachment business in Canada.
of existing businesses	Tasks ahead	 To promote integration with KMC. To continue strengthening involvement in the aggregate and cement sector. To further strengthen and expand the value chain, including rental, used equipment and retail finance businesses.
3. Reforms designed to reinforce the	Achieved	 Made steady efforts for cost improvement. Reformed global spare parts operation. Three domestic sales companies merged (i.e., Komatsu Construction Equipment Sales and Service Japan Ltd., Komatsu Rental Ltd. and Komatsu Forklift Japan Ltd.
business foundation	Tasks ahead	 ICT-driven work reforms (incl. work style reforms) To further promote cost improvement efforts. To promote human resource development and diversity on a global scale.

^{*:} EUV stands for Extreme Ultraviolet, and EUV light source is one of the next-generation semiconductor manufacturing technologies.

2. Projection for FY2018 Business Results

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- Consolidated net sales will remain about flat at JPY2,503.0 billion from FY2017.
- Operating income will increase by 24.8% to JPY339.0 billion. Operating income ratio will be 13.5%, an improvement of 2.7 points.
- Net income will increase by 15.1% to JPY226.0 billion.

	FY2017 Results(A)			FY2018 Projection(B)			Change	es (B-A)
Billions of yen	¥111.2/USD ¥129.6/EUR ¥16.8/RMB	Komatsu Conventional *1	KMC	¥100.0/USD ¥123.0/EUR ¥15.8/RMB	Komatsu Conventional *1	KMC	increase (decrease)	Change %
Net sales	2,501.1	2,183.2	317.8	2.503.0	2,188.0	315.0	+1.9	+ 0.1%
Segment profit (loss)	302.9	315.4	*2 (12.4)	345.0	319.5	*2 25.5	+42.1	+13.9%
Other operating income (expenses)	(31.3)	(31.3)	(0.0)	(6.0)	(6.0)		+25.3	-
Operating income (loss)	271.5	284.0	*2 (12.4)	339.0	313.5	*2 25.5	+67.5	+24.8%
Profit ratio (loss ratio)	10.9%	13.0%	(3.9)%	13.5%	14.3%	8.1%	+2.7pts.	-
Other income (expenses)	20.2			(19.0)			(39.2)	-
Income before income taxes	291.8			320.0			+28.2	+9.7%
Net income *3	196.4			226.0			+29.6	+15.1%
ROE	12.1%			13.4%			1.3pts.	
Cash dividends per share	84yen			96yen			+12yen	
Consolidated payout ratio	40.3%			40.1%			-	

Notes 1) Figures represent those which KMC's business Results are excluded

- 2) KMC's segment and operating income (losse) include temporary expenses in the table on the right.
- 3) Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd.

Billions of yen	FY2017 Results	FY2018 Projection
Depreciation after PPA *	(40.2)	(8.0)
Integration expenses etc.	(7.5)	(2.5)
Total	(47.8)	(10.5)

Note:
PPA stands for Purchase
Price Allocation.
It is an accounting process
of valuating and allocating
acquired assets and
liabilities to fair prices.

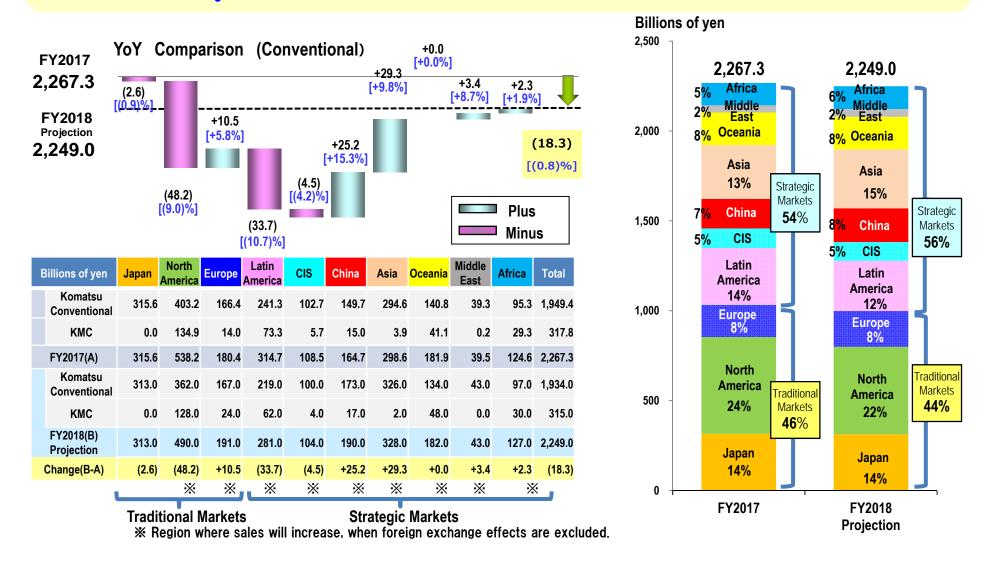
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- Construction, Mining & Utility Equipment: Sales will decline by 0.5% to JPY2,270.0 billion, while segment profit should advance by 15.2% to JPY318.0 billion. Segment profit ratio should improve by 1.9 points to 14.0%.
- Retail Finance: Revenues will decline by 12.1% to JPY53.0 billion. Segment profit will also decrease by 7.4% to JPY12.0 billion.
- Industrial Machinery & Others: Sales will increase by 12.2% to JPY208.0 billion.. Segment profit should advance by 24.5% to JPY18.0 billion.

		% : Profit ratio []: Sales after elimination of inter-segment transactions							
	FY2017				FY2018		Changes		
	Billions of yen	Results ¥111.2/USD ¥129.6/EUR ¥16.8/RMB	Komatsu Conventional	КМС	Projection ¥100.0 /USD ¥123.0/EUR ¥15.8/RMB	Komatsu Conventional	КМС	increase (decrease)	% Change
Net sales		2,501.1	2,183.2	317.8	2,503.0	2,188.0	315.0	+1.9	+0.1%
	Construction, mining & utility equipment Retail finance Industrial machinery & others	2,280.9 [2,267.3] 60.3 [49.6] 185.4 [184.1]	1,963.1 [1949.4] 60.3 [49.6] 185.4 [184.1]	317.8 [317.8] -	2,270.0 [2,249.0] 53.0 [48.0] 208.0 [206.0]	1,955.0 [1,934.0] 53.0 [48.0] 208.0 [206.0]	315.0 [315.0] -	(10.9) [(18.3)] (7.3) [(1.6)] +22.6 [+21.9]	(0.5)% [(0.8)%] (12.1)% [(3.3%)] +12.2% [+11.9%]
	Elimination	(25.5)	(25.5)	-	(28.0)	(28.0)	-	(2.5)	-
S	egment profit	12.1% 302.9	14.4% 315.4	(3.9)% (12.4)	13.8% 345.0	14.6% 319.5	8.1% 25.5	+42.1	+13.9%
	Construction, mining & utility equipment	12.1 % 275.9	14.7% 288.4	(3.9)% (12.4)	14.0% 318.0	15.0% 292.5	8.1% 25.5	+42.1	+15.2%
	Retail finance Industrial machinery & others	21.5% 12.9 7.8% 14.4	21.5% 12.9 7.8%	- -	22.7% 12.0 8.7% 18.0	22.7% 12.0 8.7%	-	(0.9) +3.6	(7.4)% +24.5%
	Corporate & elimination	(0.4)	(0.4)	-	(3.0)	(3.0)	-	(2.6)	_

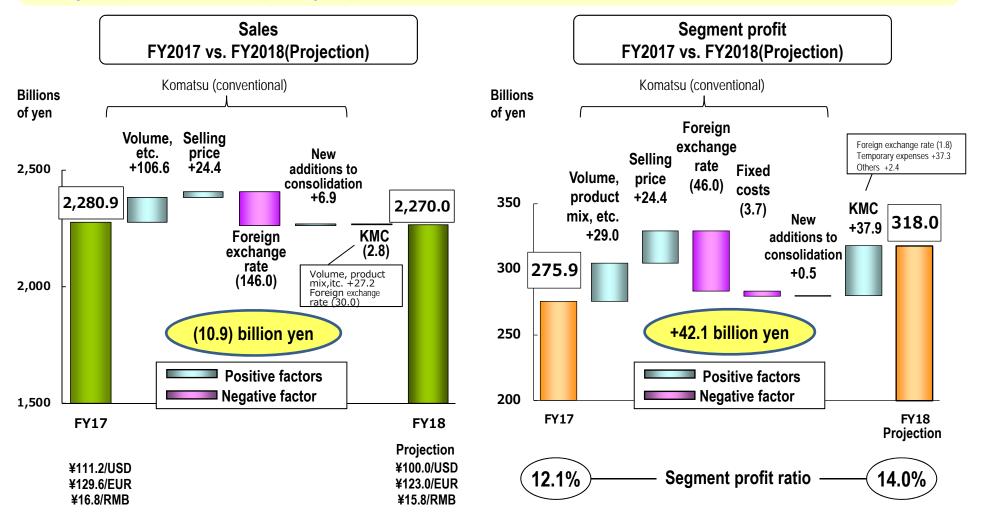
Conditions of three business segments:

- Construction, Mining & Utility Equipment
- Although we anticipate increased sales and price hikes especially in Strategic Markets, sales should remain flat from FY2017 as adversely affected by foreign exchange rates. Segment profit should improve, supported b a sharp drop of adverse effects related to temporary expenses of KMC as well as an increase of volume of sales and price hikes by conventional Komatsu.
- Retail Finance
- While assets should increase in North America, both revenues and segment profit will decline, as adversely affected by foreign exchange rates.
- Industrial Machinery & Others
- · We project both sales and segment profit will improve, supported by increased sales of machine tools and market introduction of new Servo presses.

- Overall sales, including those of KMC, to outside customers will decline by 0.8% from FY2017, to JPY2,249.0billion. When KMC's sales are excluded, sales will amount to JPY1,934.0 billion.
- While sales should increase, centering on Strategic Markets, such as China and Asia, overall sales should remain about flat from FY2017, as adversely affected by foreign exchange rates. When the foreign exchange effects are excluded, sales should increase in all regions except for Japan.
- The ratio of sales in Strategic Markets should increase to 56% of total sales.



- While sales should merit from increased volume of sales and price hikes, we project that sales will decline by JPY10.9 billion from FY2017, as adversely affected by foreign exchange rates. Segment profit should advance by JPY42.1 billion, as increased volume of sales and price hikes will more than offset the adverse effects of foreign exchange rates.
- Segment profit ratio should improve by 1.9 points to 14.0%.







Construction, Mining & Utility Equipment: Projection for KMC's Business Result & Sales

[18]

North

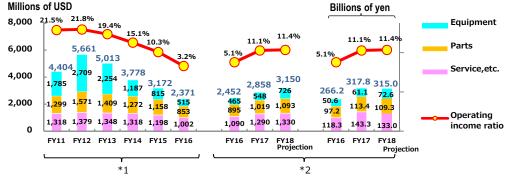
Americ

43%

- For FY2017, sales increased by 19.4% from FY2016, to JPY317.8 billion. Operating loss totaled JPY12.4 billion, including temporary expenses.
- For FY2018, we project sales will decline by 0.9% from FY2017, to JPY315.0 billion. Operating income should amount to JPY25.5 billion, reflecting substantially reduced temporary expenses.

		FY2016	FY2017	7	FY2018	Changes(B-A	(Reference)	Changes(C-B)	
	Billions of yen	Results (A) (Reference) ※1 ¥108.6/USD	Results (¥111.2/US		Projection (C) ¥100.0/USD	increase (decrease)	% Change	increase (decrease)	% Change
Net sal	es	266.2		317.8	315.0	+51.6	+19.4%	(2.8)	(0.9)%
	Equipment	50.6		61.1	72.6	+10.5	+20.8%	+11.5	+18.8%
	Parts	97.2		113.4	109.3	+16.2	+16.7%	(4.1)	(3.6)%
	Service etc.	118.3		143.3	133.0	+25.0	+21.1%	(10.3)	(7.2)%
	ing income (loss) uding Temporary Expenses>	5.1% 13.4	11.1%	35.3	11.4% 36.0	+21.9	+163.4%	+0.7	+2.0%
	rary Expenses tive figure)	(10.2)		(47.8)	(10.5)	(37.6)	-	+37.3	-
	Depreciation after PPA	-	* 3	(40.2)	(8.0)	(40.2)	-	+32.2	-
	Integration expenses etc.	(10.2)		(7.5)	(2.5)	+2.7	-	+5.0	-
•	ing income (loss) uding Temporary Expenses>	1.2% 3.3	(3.9)%	(12.4)	8.1% 25.5	(15.7)	•	+37.9	-

Annual Sales & Operating Income Ratio

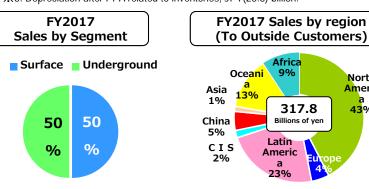


^{*1:} November to October (former Joy Global Inc.'s fiscal year)

※1: Stated figures in "FY2016 results" is created based on Komatsu fiscal year.

*2: PPA stands for Purchase Price Allocation. It is an accounting process of valuating and allocating acquired assets and liabilities to fair prices.

*3: Depreciation after PPA related to inventories, JPY(25.8) billion.



^{*2:} April to March (Komatsu's fiscal year)

KOMATSU Construction, Mining & Utility Equipment: KMC's Business Performance (Major Synergy Effects in the First Year of Integration)

KMC

[19]

- Confirmed more-than-anticipated synergy effects worth about JPY2,5 billion in FY2017, the first year of integration (incl. benefits after FY2017)
- Achieved cost reduction by wining new orders for equipment, parts, service and Reman/rebuilt* parts, by engaging in joint purchase and by integrating funding.

Sales of equipment and parts



• Won an order for KMC-made rope shovel in Latin America by capitalizing on the relationship of trust with a customer...

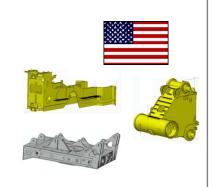
Service, Reman/Rebuild*



 Increased sales of parts by using them in KMC's products.

Supply chain





 Reduced procurement expenses through joint purchase of steel and other materials.

Synergy effects confirmed in FY2017

About JPY2.5 billion on a pre-tax income basis

incl. benefits after FY2017



Back office





Increased sales of service and rebuild by effectively using the facilities of the two.

* Reman/Rebuild: Remanufacturing and rebuilding of parts and components.



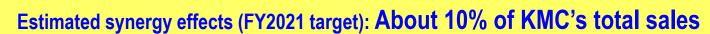
- Reduced funding cost by integrating with Komatsu America Corp.
- Reduced insurance and business trip arranging



• Improved cash management of KMC's subsidiary in China in Komatsu's cash management system.



Curtailed costs by consolidating backoffice operations.





Net D/E ratio

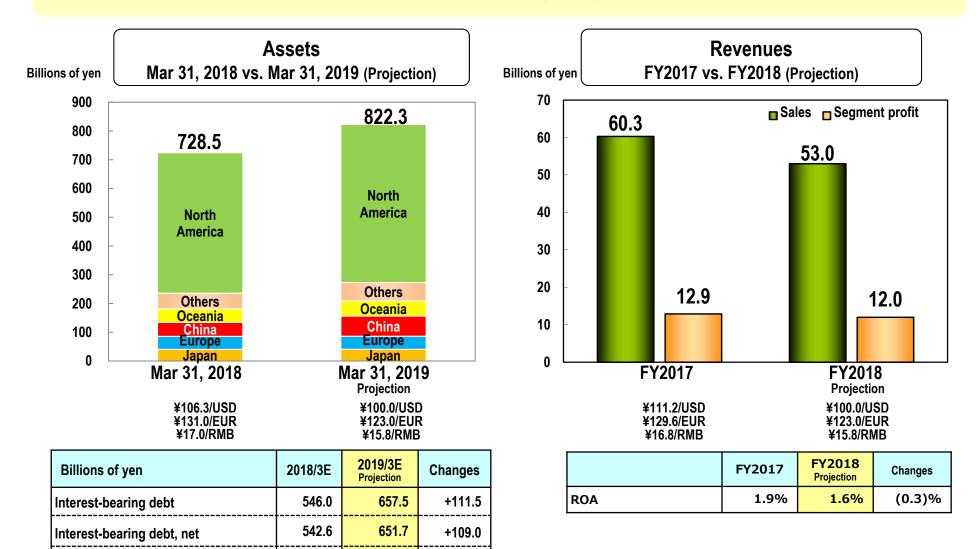
Retail Finance Business: Assets, Revenues and Segment Profit for FY2018

- Assets should increase, mainly due to increased sales of equipment, especially in North America.
- Both revenues and segment profit will decline, mainly affected by foreign exchange rates.

3.50

4.70

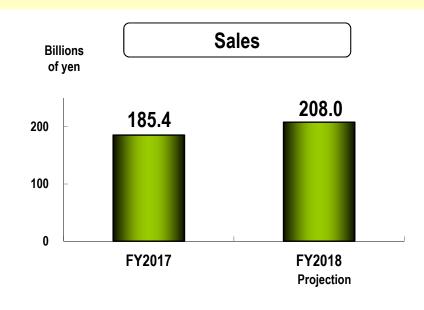
+1.20pts.

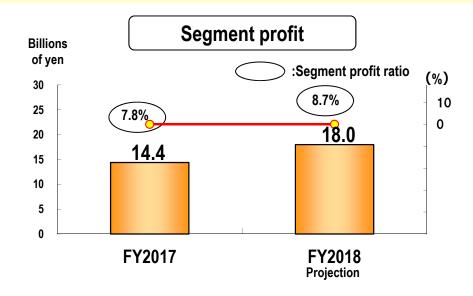




Industrial Machinery & Others: Sales and Segment for FY2018

• We project that sales will increase by 12.2% from FY2017, to JPY208.0 billion, and segment profit by JPY3.5 billion to JPY18.0 billion.





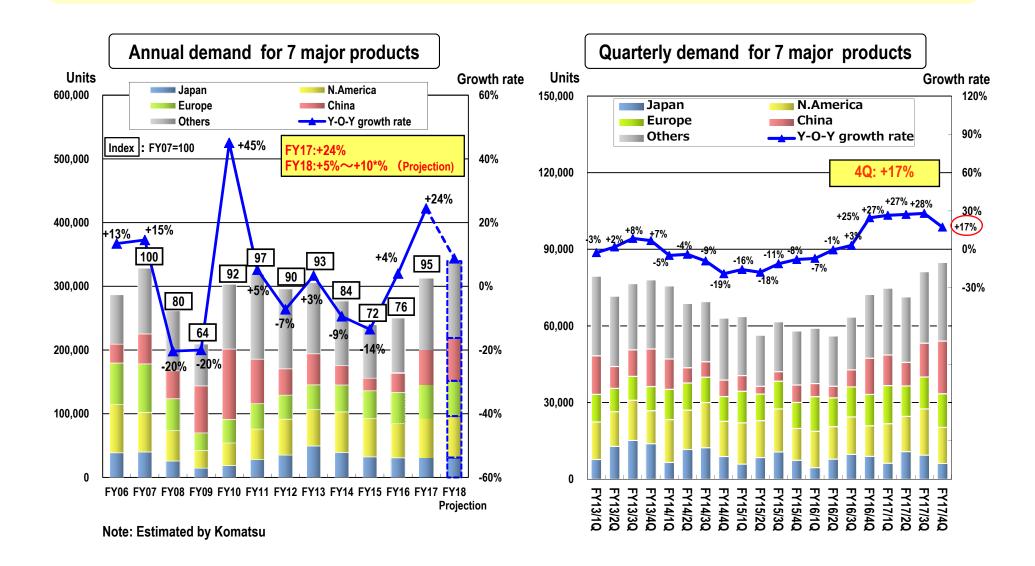
Breakdown of sales		FY2018	Changes		
Billions of yen	FY2017	Projection	increase (decrease)	Change %	
Komatsu Industries Corp., etc. [total of press and sheet-metal machines]	51.4	61.5	+10.0	+19.5%	
Komatsu NTC Ltd. [represented by wire saws]	62.9 [8.6]	67.9 [7.8]	+4.9 [(0.8)]	+7.9% [(9.8)%]	
Gigaphoton	37.1	40.5	+3.3	+9.1%	
Others	33.7	38.0	+4.2	+12.5%	
Total	185.4	208.0	+22.5	+12.2%	

[22]



Construction and Mining Equipment: Actual and Projected Demand for 7 Major Products

- In FY2017, global demand increased by 24%.
- In FY2018, we expect global demand should grow by 5% to 10% from FY2017.





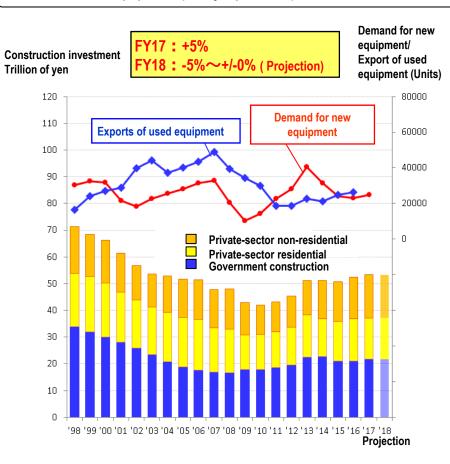
Construction and Mining Equipment: Demand in Major Markets (1) Japan

23

- In FY2017, demand increased by 5% from FY2016. In the second half period of FY2017, demand for new equipment declined mainly due to the reactionary drop from pre-buy demand before new emission controls (effective September 2017) in Japan in the first half period.
- We project demand will decline by 5% to +/-0% in FY2018.

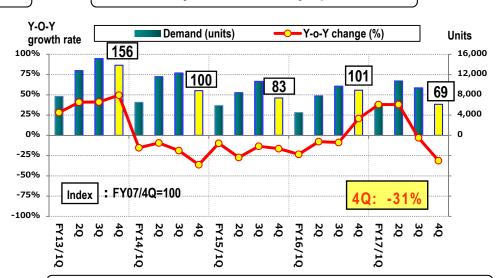
Demand for new equipment (7 major products) and construction investment

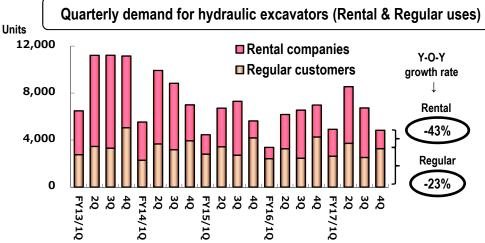
Quarterly demand for 7 major products



[Sources]Construction investment by the Ministry of Land, Infrastructure, Transport & Tourism, and Research Institute of Construction and Economy

Demand for 7 major products and No. of exported used equipment estimated by Komatsu





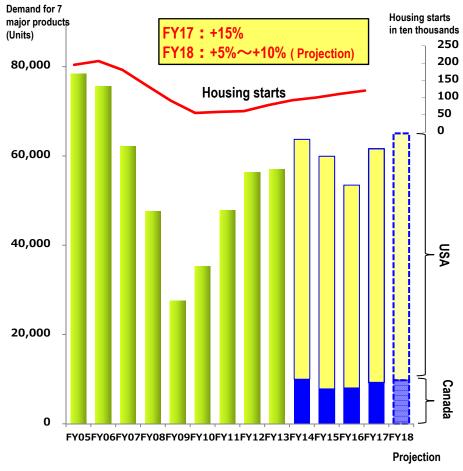


Construction and Mining Equipment: Demand in Major Markets (2) North America

[24]

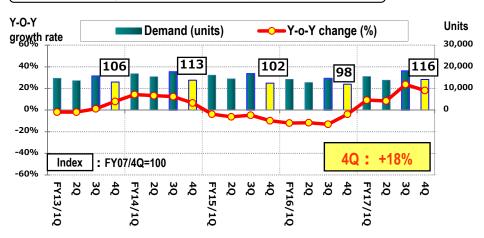
- In FY2017, North American demand should have increased by 15% from FY2016.
- In the United States, demand continued to grow steadily, centering on the infrastructure development and energy-related sectors. Demand also increased in the rental industry, where demand had been sluggish.
- We project demand will increase by 5% to 10% in FY2018 from FY2017.

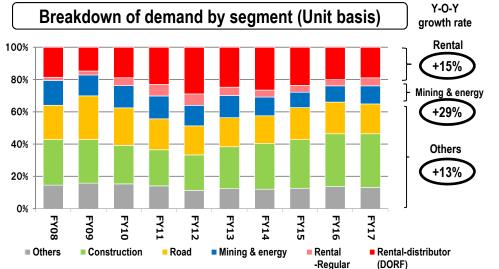
Demand for 7 major products and US housing starts



[Source]: Demand for 7 major products estimated by Komatsu

Quarterly demand for 7 major products



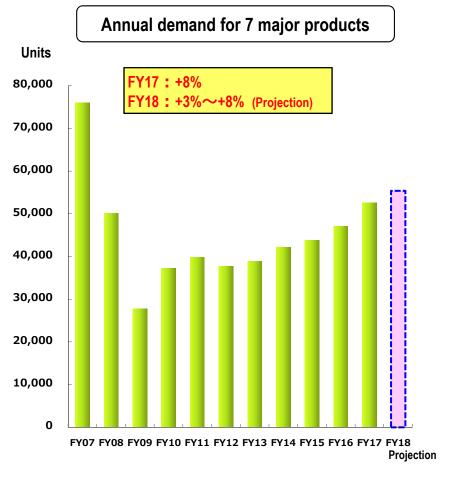




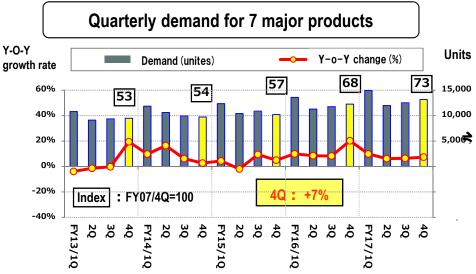
Construction and Mining Equipment: Demand in Major Markets (3) Europe

25

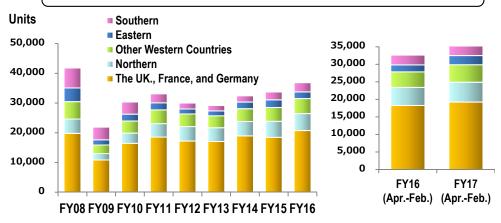
- We believe that European demand will have increased by 8% in FY2017 from FY2016.
- Demand remained firm in a major market of Germany as well as in northern Europe.
- In FY2018, demand should remain steady and grow by 3% to 8% from FY2017.



[Source]: Demand for 7 major products estimated by Komatsu





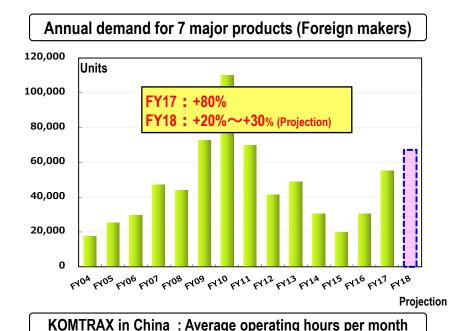


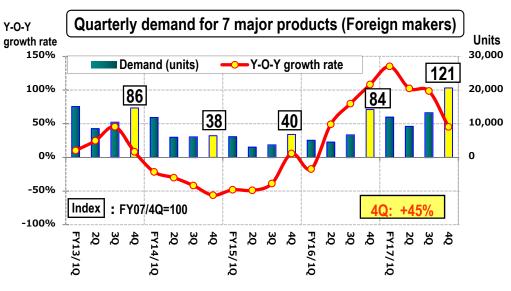


Construction and Mining Equipment: Demand in Major Markets (4) China

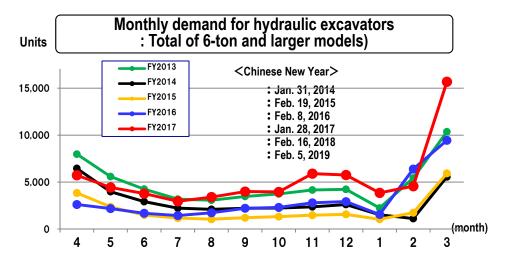
26

- In FY2017, demand expanded by 80% from FY2016.
- Demand for construction equipment continued to grow, supported by good progress of infrastructure development.
- With respect to full-year demand in FY2018, we anticipate it will increase by 20% to 30% from FY2017.





Hours Operating hours (left scale) 200 80% Y-o-Y (right scale) 60% 150 40% %6% 10%6% 10%12% ¹7%9 20% 100 0% -20% 50 -40% -60% -80% [Source]: Demand for 7 major products and hydraulic excavators estimated by Komatsu

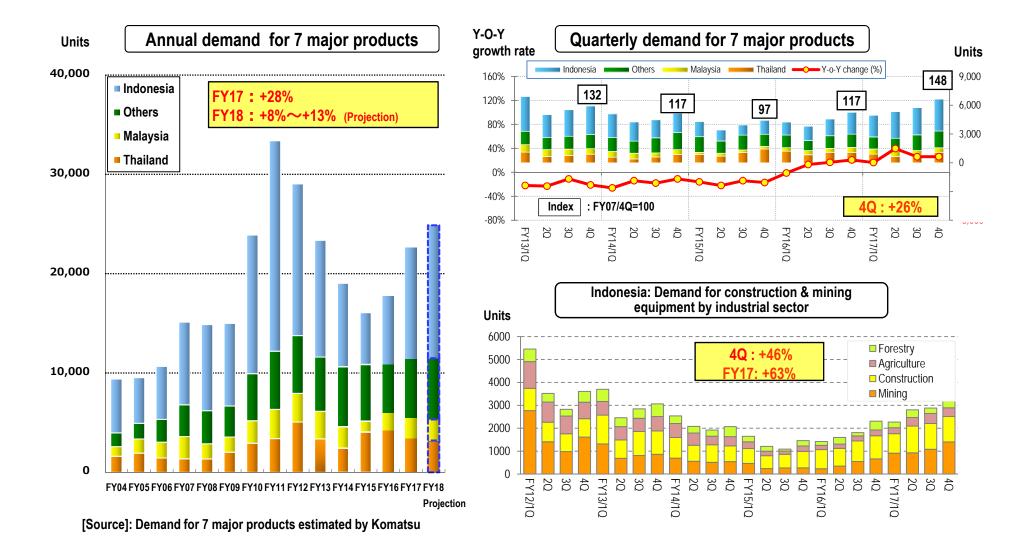


27



Construction and Mining Equipment: Demand in Major Markets (5) Southeast Asia

- In FY2017, Southeast Asian demand advanced by 28% from FY2016.
- In Indonesia, the largest market of the region, demand for mining equipment increased sharply.
- We believe demand should remain steady in FY2018, increasing by 8% to 13% from FY2017

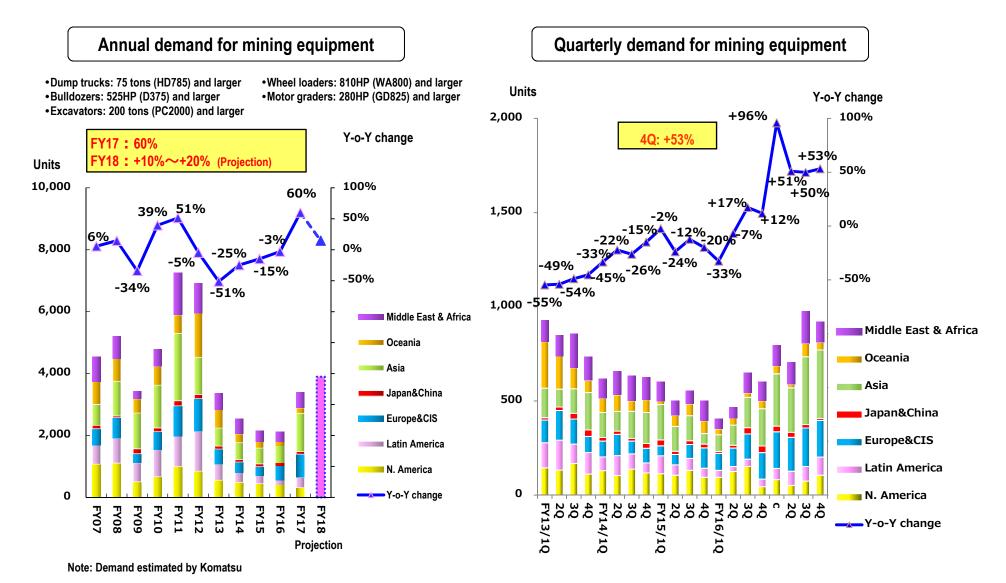


28



Construction and Mining Equipment: Actual and Projected Demand for Mining Equipment

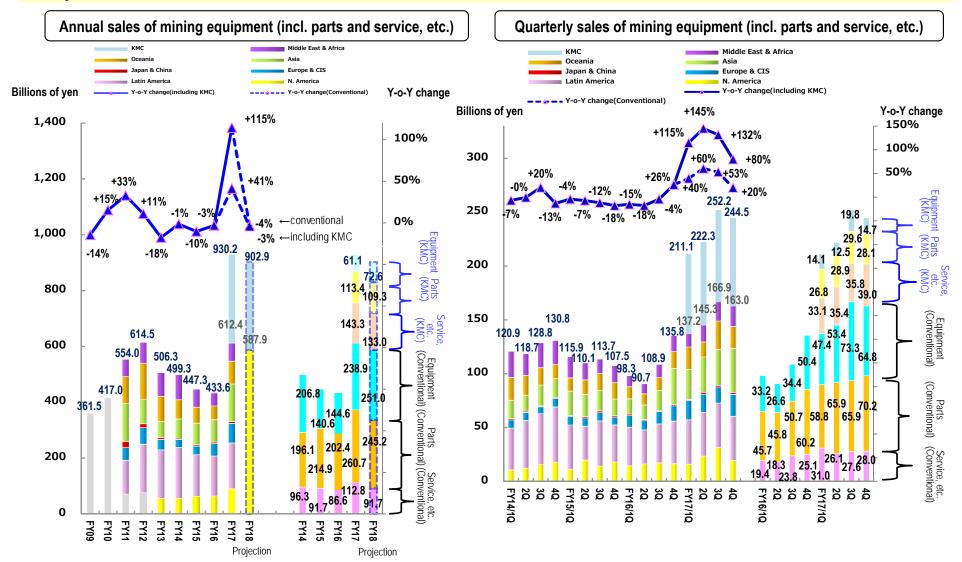
- In FY2017, we estimate that global demand will have expanded by 60% from FY2016.
- Demand continues to grow in Indonesia, Oceania, Africa and some other regions.
- We project that demand will advance by 10% to 20% in FY2018 from FY2017.





Construction and Mining Equipment: Sales of Mining Equipment

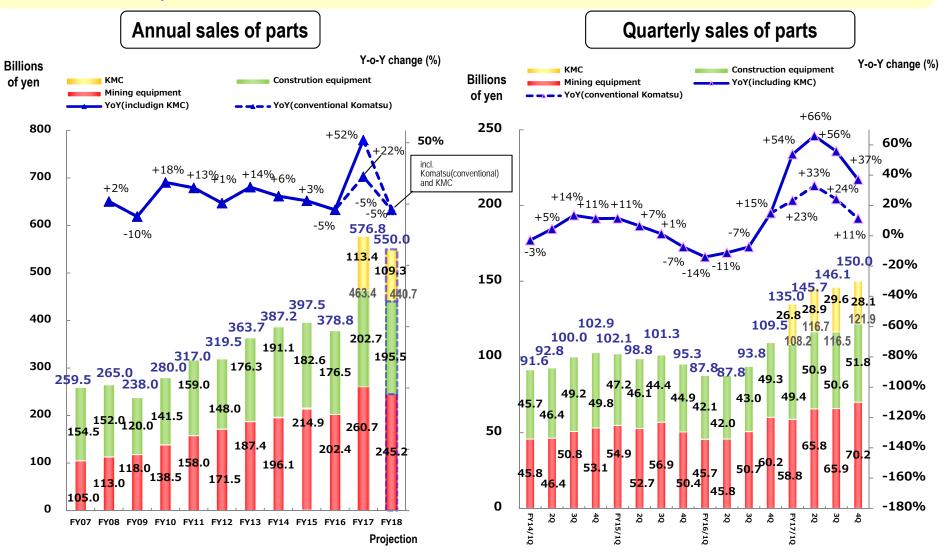
- For FY2017, sales expanded by 115% from FY2016, to JPY930.2 billion. When KMC's sales are excluded, sales advanced by 41% to JPY612.4 billion.
- For FY2018, we anticipate sales of JPY902.9 billion, down 3% from FY2017. When KMC's sales are excluded, sales should decrease by 4% to JPY587.9 billion.





Construction, Mining & Utility Equipment: Sales of Parts

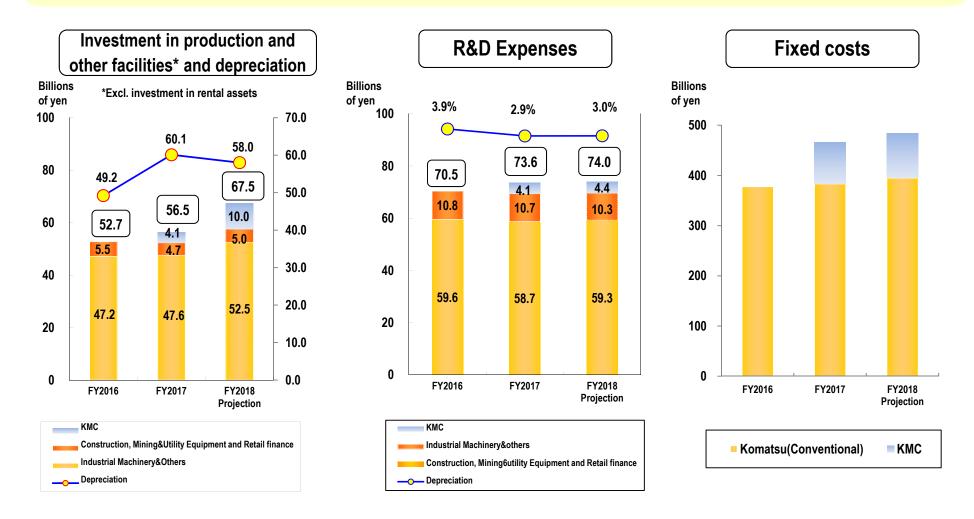
- For FY2017, sales of parts expanded by 52% from FY2016, to JPY576.8 billion. When KMC's sales are excluded, Komatsu conventional sales increased by 22% to JPY463.4 billion.
- For FY2018, we anticipate sales will decline by 5% to JPY550.0 billion, as adversely affected by foreign exchange rates, while we should be able to capitalize on aftermarket demand.





Actual and Projected Capital Expenditures, Depreciation, R&D Expenses and Fixed Costs

- 31
- Capital investment: We plan to promote restructuring of KMC's production and respond to labor shortage at Japanese plants.
- R&D expenses: We will continue to focus investment in the development of key components, application- and region-specific models as well as next-generation models based on innovation, such as unmanned models.
- Fixed costs: Fixed costs will increase, as affected by the addition of KMC and other companies to consolidated accounting as well as up-front investment in ICT-driven work reforms.



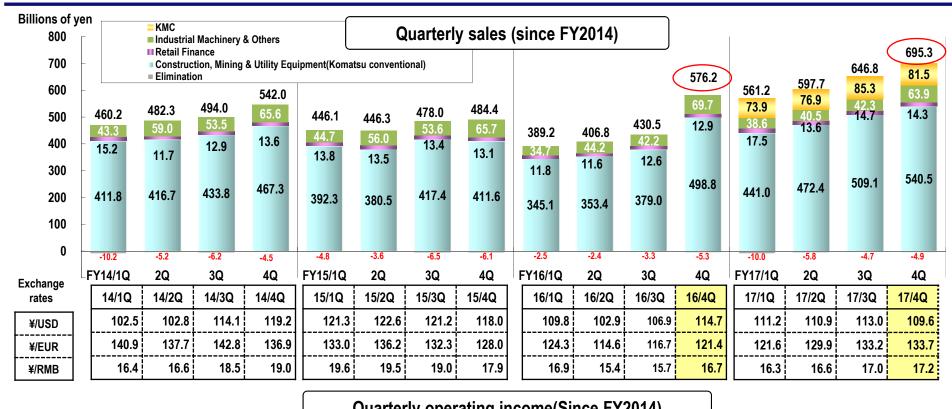


Appendix

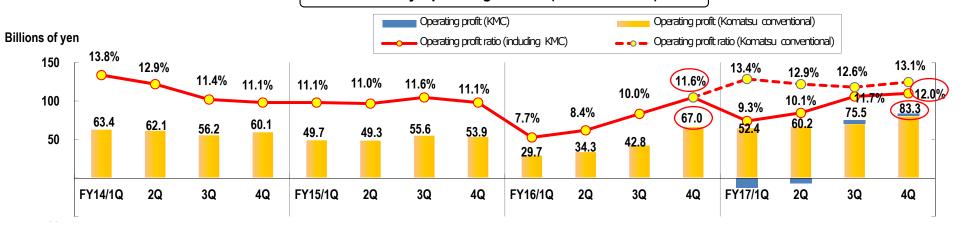


<Appendix> **Quarterly Sales and Operating Income**

(33)



Quarterly operating income(Since FY2014)

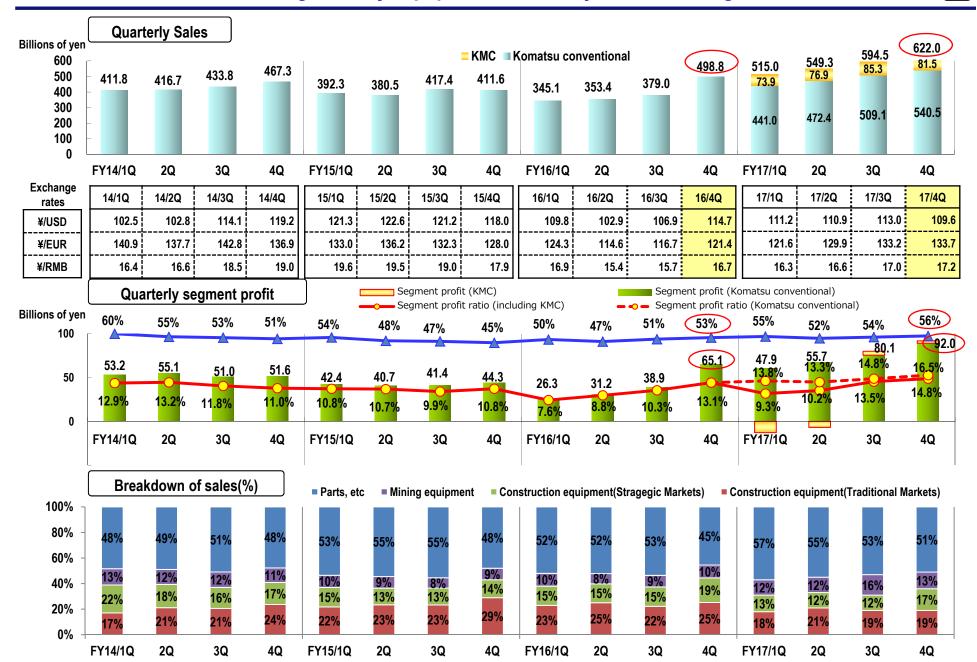




<Appendix>

Construction, Mining & Utility Equipment: Quarterly Sales and Segment Profit



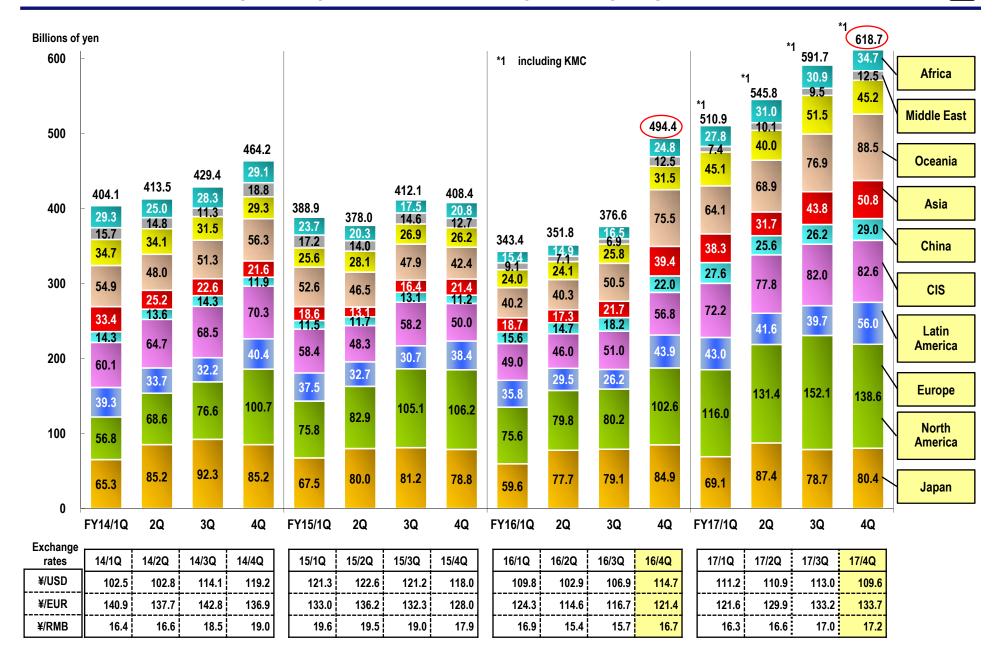




<Appendix>

Construction, Mining & Utility Equipment: Quarterly Sales by Region (To Outside Customers)

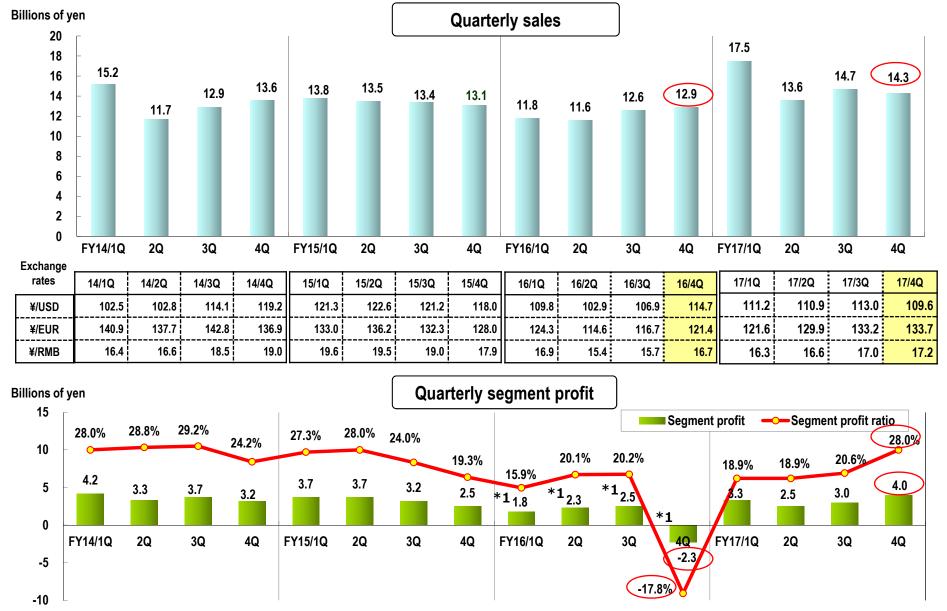
(35)





<Appendix> Retail Finance: Quarterly Sales and Segment Profit

(36)



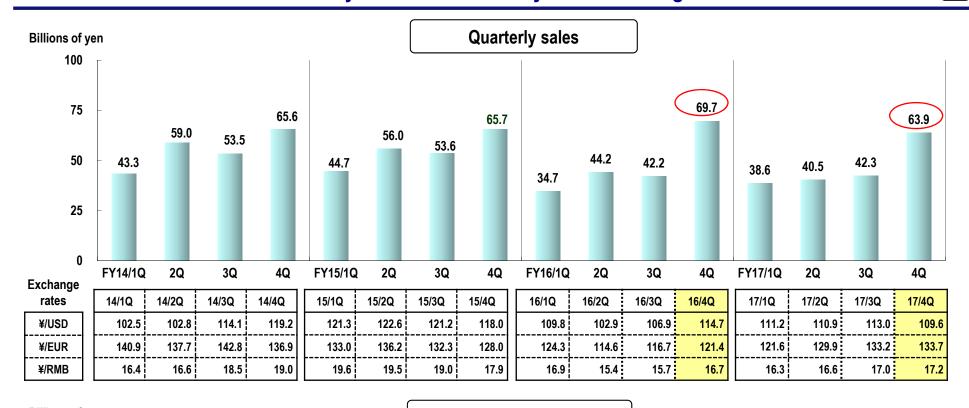
^{*1} Including a loss on allowance recorded for bad debt in China (FY16/1Q: JPY-1.0 bn, 2Q: JPY -0.5bn bn, 3Q: JPY-0.2:bn,4Q: JPY-4.9bn)

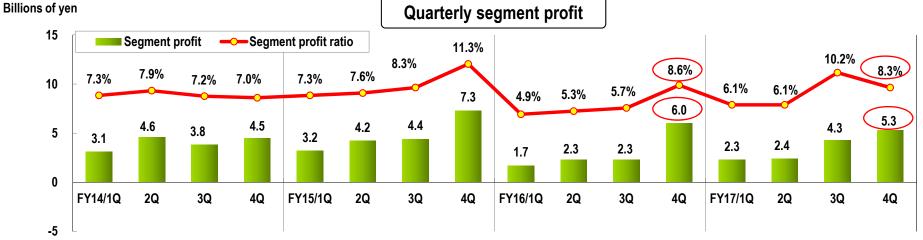


<Appendix>

Industrial Machinery & Others: Quarterly Sales and Segment Profit



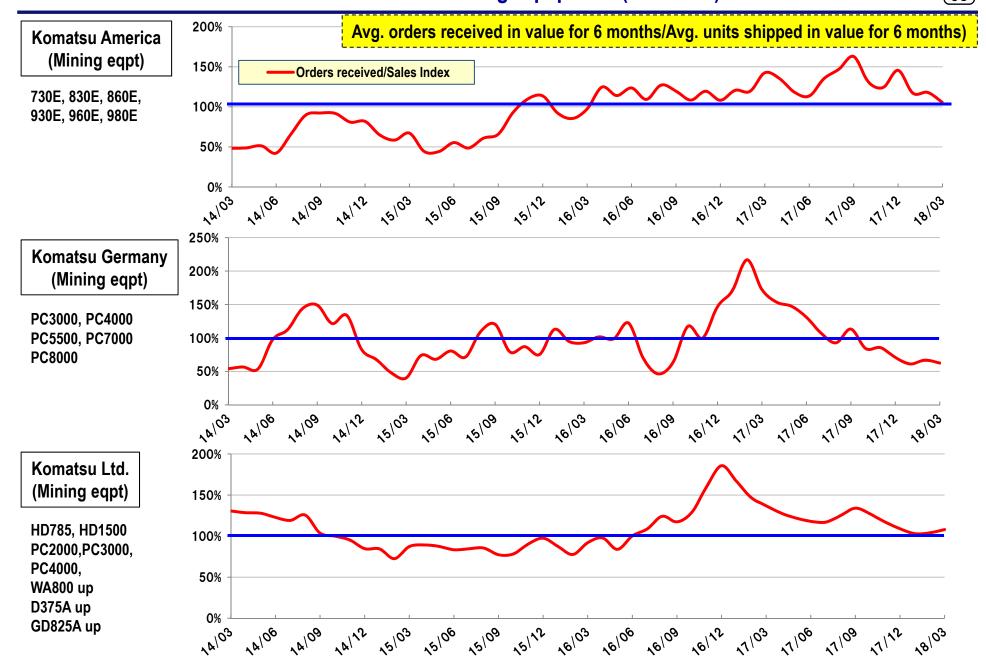






<Appendix> Book-to-Bill Ratio for Mining Equipment (6 Months)

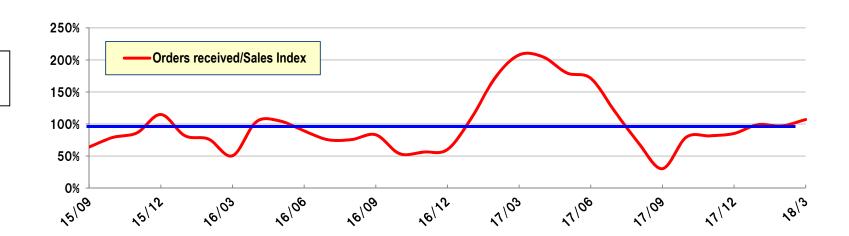
(38)



Avg. orders in value for 6 months/Avg. factory shipment in value for 6 months)

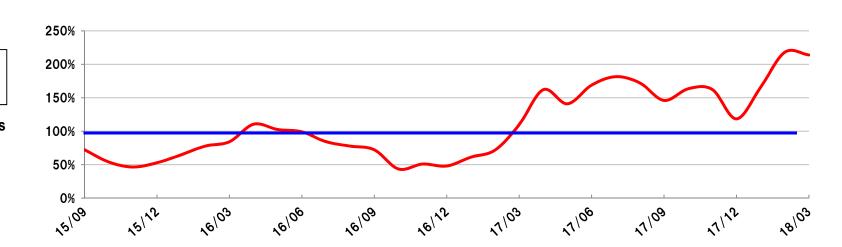
KMC (Surface)

Rope shovels Blast hole drills Draglines, etc.



KMC (Underground)

Continuous miners Shearers Load haul dumps Jumbo drills, etc.

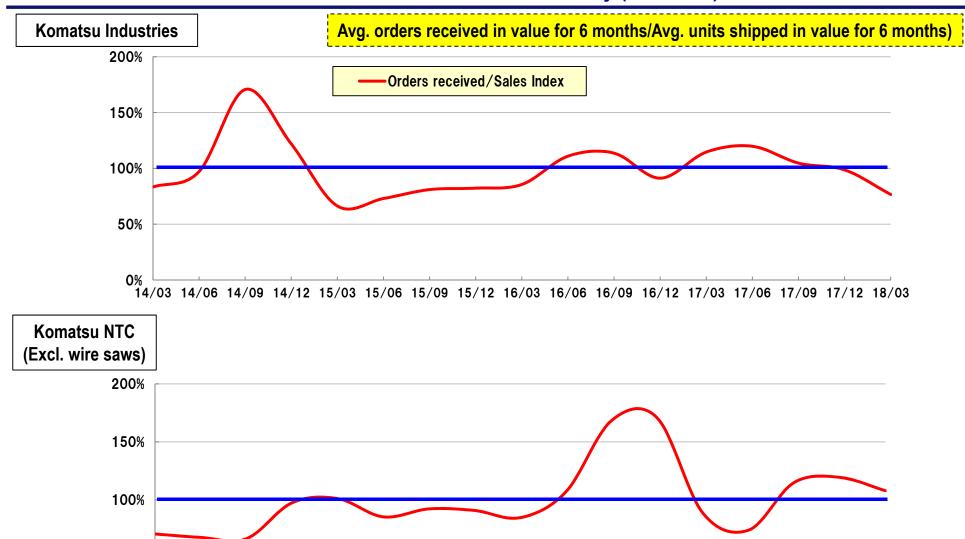




50%

<Appendix> Book-to-Bill Ratio for Industrial Machinery (6 Months)

40



14/03 14/06 14/09 14/12 15/03 15/06 15/09 15/12 16/03 16/06 16/09 16/12 17/03 17/06 17/09 17/12 18/03



<Appendix>

Highlights of Results for Fourth Quarter (January – March 2018) of FY2017

(41)

- Consolidated net sales increased by 20.7% from the corresponding period a year ago, to JPY695.3 billion.
- Operating income advanced by 24.3% to JPY83.3 billion. Operating income ratio improved to 12.0%, up 0.4 percentage points.
- Net income decreased by 8.2% to JPY41.3 billion.

	JanMar. 2017 JanMar. 2018			Y-O-Y		
Billions of yen	¥114.7/USD ¥121.4/EUR ¥16.7/RMB	¥109.6/USD ¥133.7/EUR ¥17.2/RMB	Komatsu Conventional *1	KMC	increase (decrease)	Change %
Net sales	576.2	695.3	613.7	81.5	+119.0	+20.7%
Segment profit (loss)	68.7	102.1	99.3	*2 2.7	+33.3	+48.5%
Other operating income (expenses)	(1.6)	(18.7)	(18.6)	(0.1)	(17.0)	-
Operating income (loss)	67.0	83.3	80.7	*2 2.6	+16.3	+24.3%
Profit ratio (loss ratio)	11.6%	12.0%	13.1%	3.3%	+0.4pts.	-
Other income (expenses)	(3.8)	(6.9)			(3.0)	-
Income before income taxes	63.2	76.4			+13.2	+21.0%
Net income *3	45.0	41.3			(3.7)	(8.2)%

Notes 1) Figures represent those which KMC's business results are excluded.

- 2) KMC's segment and operating income (losse) include temporary expenses in the table on the right.
- 3) Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd."

Billions of ven

	· · · · · · · · · · · · · · · · · · ·
Depreciation after PPA	(3.5)
Integration expenses etc.	(3.4)
Total	(7.0)

Note: PPA stands for Purchase Price Allocation.

It is an accounting process of valuating and allocating acquired assets and liabilities to fair prices.



<Appendix>

Segment Sales and Profit for Fourth Quarter (January – March 2018) of FY2017

- <u>(42)</u>
- Construction, Mining & Utility Equipment: Sales increased by 24.7% from the corresponding period a year ago, to JPY622.0 billion. Segment profit increased by 41.3% to JPY92.0 billion. Segment profit ratio was 14.8%, an increase of 1.7 percentage points.
- Retail Finance: Sales increased by 10.4% to JPY14.3 billion. Segment profit increased to JPY4.0 billion.
- Industrial Machinery & Others: Sales decreased by 8.4% to JPY63.9 billion. Segment profit declined by 11.6% to JPY5.3 billion

% : Profit ratio []: Sales after elimination of inter-segment transactions

					Changes		
	Billions of yen	JanMar., 2017	JanMar., 2018	Komatsu Conventional	КМС	increase (decrease)	% Change
No	et sales	576.2	695.3	613.7	81.5	+119.0	+20.7%
	Construction, mining & utility equipment Retail finance Industrial machinery & others	[494.4] 498.8 [12.3] 12.9 [69.4] 69.7	[618.7] 622.0 [12.8] 14.3 [63.7] 63.9	[537.1] 540.5 [12.8] 14.3 [63.7] 63.9	[81.5] 81.5 - -	[+124.2]+123.1 [+0.4] +1.3 [(5.7)] (5.8)	[+25.1%]+24.7% [+3.8%]+10.4% [(8.2)%] (8.4)%
	Elimination	(5.3)	(4.9)	(4.9)	-	+0.3	-
Se	egment profit	11.9% 68.7	14.7% 102.1	16.2% 99.3	3.4% 2.7	+33.3	+48.5%
	Construction, mining & utility equipment Retail finance Industrial machinery & others	13.1% 65.1 (17.8)% (2.3) 8.6% 6.0	14.8% 28.0% 4.0 8.3% 5.3	16.5% 28.0% 8.3% 89.2 4.0 5.3	3.4% 2.7	+26.8 +6.3 (0.6)	+41.3% - (11.6)%
	Corporate & elimination	0.0	0.7	0.7	-	+0.8	-

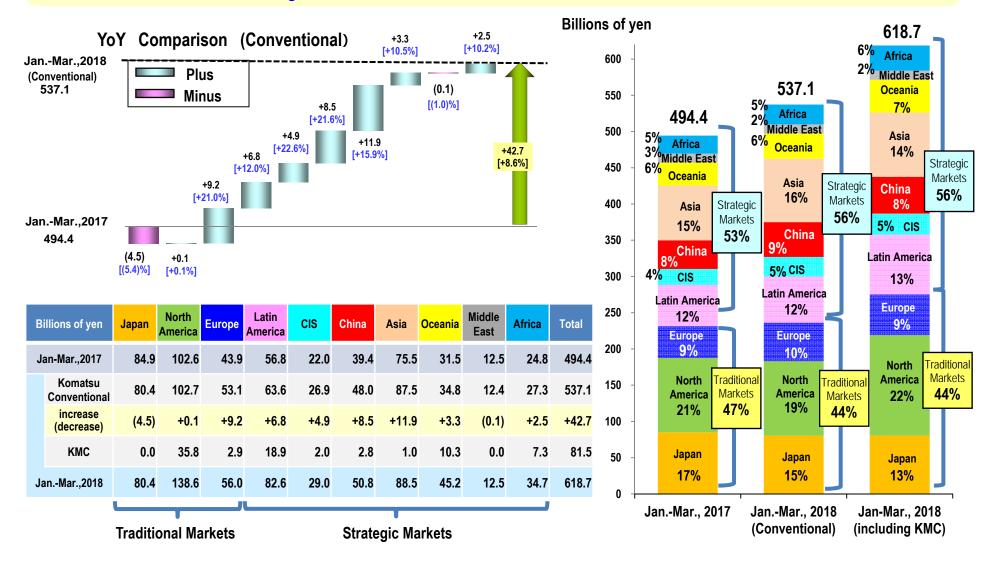
KOMATSU

<Appendix> Construction, Mining & Utility Equipment :

[43]

Sales by Region (To Outside Customers) for Fourth Quarter (January – March 2018) of FY2017

- Sales to outside customers by region increased by 25.1% from the corresponding period a year ago, to JPY618.7 billion.
- Sales increased especially in Europe, China and Asia. Sharply affected by an increase in Asian sales, the ratio of Strategic Market increased to 56%.





•Three domestic sales companies, namely, Komatsu Construction Equipment Sales and Service Japan Ltd., Komatsu Rental Ltd. and Komatsu Forklift Japan Ltd., merged and became Komatsu Customer Support Japan Ltd. on April 1, 2018.

Cautionary Statement

The announcement set forth herein contains forward-looking statements which reflect management's current views with respect to certain future events, including expected financial position, operating results, and business strategies. These statements can be identified by the use of terms such as "will," "believes," "should," "projects" and similar terms and expressions that identify future events or expectations. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, unanticipated changes in demand for the Company's principal products, owing to changes in the economic conditions in the Company's principal markets; changes in exchange rates or the impact of increased competition; unanticipated cost or delays encountered in achieving the Company's objectives with respect to globalized product sourcing and new Information Technology tools; uncertainties as to the results of the Company's research and development efforts and its ability to access and protect certain intellectual property rights; and, the impact of regulatory changes and accounting principles and practices.

Business Coordination Department, KOMATSU LTD.