## KOMAT'SU

# Business Results for Nine Months (April-December, 2019) of FY2019 <br> 【Telephone conference】 

January 31, 2020<br>Komatsu Ltd. Participants

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## KOMAT'SU

I . Business Results for Three and Nine Months ended December 31, 2019

## KOMAISU

- Consolidated net sales decreased by $12.4 \%$ from the corresponding period a year ago, to JPY613.9 billion.
- Operating income declined by $31.1 \%$ to JPY65.8 billion. Operating income ratio was $10.7 \%$, down 2.9 points.
- Net income attributable to Komatsu Ltd. declined by $23.1 \%$ to JPY45.2 billion.

| Billions of yen | Oct.-Dec., 2018 <br> (A) <br> 叛13.5/USD <br> ¥129.6/EUR <br> ¥16.4/RMB | Oct.-Dec., 2019 <br> (B) <br> ¥108.6/USD <br> ¥1 19.7/EUR <br> ¥15.4/RMB | Changes (B-A) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | increase (decrease) | Change \% |
| Net sales | 700.5 | 613.9 | (86.6) | (12.4)\% |
| Segment profit | 97.1 | 63.5 | (33.5) | (34.6)\% |
| Other operating income (expenses) | (1.6) | 2.2 | +3.9 | - |
| Operating income | 95.5 | 65.8 | (29.6) | (31.1)\% |
| Profit ratio | 13.6\% | 10.7\% | (2.9)pts. | - |
| Other income (expenses) | (10.0) | (4.1) | +5.9 | - |
| Income before income taxes | 85.4 | 61.7 | (23.7) | (27.8)\% |
| Net income attributable to Komatsu Ltd | 58.8 | 45.2 | (13.6) | (23.1)\% |

## KOMAT'SU

- Construction, Mining \& Utility Equipment: Sales decreased by $15.3 \%$ from the corresponding period a year ago, to JPY546. 4 billion. Segment profit declined by $40.2 \%$ to JPY53.0 billion. Segment profit ratio worsened to $9.7 \%$, down $4.0 \%$.
- Retail Finance: Revenues expanded by $8.3 \%$ from the corresponding period a year ago, to JPY18.1 billion. Segment profit advanced by $15.6 \%$ to JPY4.0 billion.
- Industrial Machinery \& Others: Sales increased by $16.6 \%$ from the corresponding period a year ago, to JPY53.2 billion. Segment profit advanced by $8.3 \%$ to JPY5.5 billion.

| Billions of yen | Oct.-Dec., 2018 <br> (A) |  | Oct.-Dec., 2019 <br> (B) |  | Changes (B-A) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | increase <br> (decrease) | Change \% |
| Net sales |  | 700.5 |  |  |  | 613.9 |  | (86.6) | (12.4)\% |
| Construction, mining \& utility equipment <br> Retail finance <br> Industrial machinery \& others |  | 645.3 $[640.3]$ 16.7 $[15.1]$ 45.7 $[45.0]$ |  | $\begin{array}{r} 546.4 \\ {[545.1]} \\ 18.1 \\ {[16.0]} \\ 53.2 \\ {[52.7]} \end{array}$ |  | $\begin{array}{r} \text { (98.8) } \\ {[(95.2)]} \\ +1.3 \\ {[+0.9]} \\ +7.5 \\ {[+7.7]} \end{array}$ | $\begin{array}{r} (15.3) \% \\ {[(14.9) \%]} \\ +8.3 \% \\ {[+6.1 \%]} \\ +16.6 \% \\ {[+17.1 \%]} \end{array}$ |
| Elimination |  | (7.1) |  | (3.8) |  | +3.3 |  |
| Segment profit | 13.9\% | 97.1 | 10.4\% | 63.5 | (3.5)\% | (33.5) | (34.6)\% |
| Construction, mining \& utility equipment Retail finance Industrial machinery \& others | $13.7 \%$ <br> $21.1 \%$ <br> $11.3 \%$ | 88.6 3.5 5.1 | $9.7 \%$ <br> $22.6 \%$ <br> $10.5 \%$ | 53.0 4.0 5.5 | $(4.0) \%$ <br> $+1.5 \%$ <br> $(0.8) \%$ | $\begin{array}{r} (35.5) \\ +0.5 \\ +0.4 \end{array}$ | $\begin{gathered} (40.2) \% \\ +15.6 \% \\ +8.3 \% \end{gathered}$ |
| Corporate \& elimination |  | (0.1) |  | 0.8 |  | +1.0 | - |

Review of three business segments
■ Construction, Mining \& Utility Equipment:
Sales decreased from the corresponding period a year ago, as adversely affected by reduced sales volume and foreign exchange rates. Segment profit declined, mainly due to reduced sales volume and a change in the geographic composition of sales.

- Retail Finance:

Both revenues and segment profit grew, supported by increased assets.

- Industrial Machinery \& Others

Both sales and segment profit increased mainly supported by expanded sales of machine tools.

## KOMAT'SU

## Construction, Mining \& Utility Equipment :

Sales by Region (To Outside Customers) for the Third Quarter (Oct.- Dec., 2019)

- Sales to outside customers decreased by $14.9 \%$ from the corresponding period a year ago, to JPY545.1 billion.
- While sales increased in Europe, those declined sharply especially in Asia, North America and Japan. As a result, total sales declined.
- The ratio of sales in Traditional Markets increased to $50 \%$ of total sales.

Vs. Oct.-Dec., $2018 \quad$ Billions of yen

※ Region where sales increased, when foreign exchange effects were excluded.

## KOMAI'SU

- Consolidated net sales decreased by $9.5 \%$ from the corresponding period a year ago, to JPY1,827.4 billion.
- Operating income declined by $29.7 \%$ to JPY207.8 billion. Operating income ratio was $11.4 \%$, down 3.3 points.
- Net income attributable to Komatsu Ltd. declined by $26.6 \%$ to JPY135.2 billion.

| Billions of yen | Apr.-Dec., 2018 <br> (A) <br> ¥111.0/USD ¥129.8/EUR ¥16.6/RMB | Apr.-Dec., 2019 <br> (B) <br> ¥108.9/USD <br> ¥121.01EUR <br> ¥15.7/RMB | Changes (B-A) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | increase <br> (decrease) | Change \% |
| Net sales | 2,018.6 | 1,827.4 | (191.1) | (9.5)\% |
| Segment profit | 296.2 | 204.2 | (92.0) | (31.1)\% |
| Other operating income (expenses) | (0.4) | 3.5 | +4.0 | - |
| Operating income | 295.8 | 207.8 | (88.0) | (29.7)\% |
| Profit ratio | 14.7\% | 11.4\% | (3.3)pts. | - |
| Other income (expenses) | (17.8) | (17.9) | (0.0) | - |
| Income before income taxes | 277.9 | 189.9 | (88.0) | (31.7)\% |
| Net income attributable to Komatsu Ltd | 184.1 | 135.2 | (48.9) | (26.6)\% |

## KOMATSU

- Construction, Mining \& Utility Equipment: Sales decreased by $10.2 \%$ from the corresponding period a year ago, to JPY1,658.0 billion. Segment profit declined by $32.9 \%$ to JPY182.8 billion. Segment profit ratio worsened to $11.0 \%$, down 3.8 points.
- Retail Finance: Revenues expanded by $14.6 \%$ from the corresponding period a year ago, to JPY52.9 billion. Segment profit declined by $16.9 \%$ to JPY10.8 billion.
- Industrial Machinery \& Others: Sales decreased by $11.0 \%$ from the corresponding period a year ago, to JPY127.0 billion. Segment profit declined by $24.0 \%$ to JPY9.6 billion.

| Billions of yen | Apr.-Dec., 2018 <br> (A) |  | Apr.-Dec., 2019 <br> (B) |  | Changes (B-A) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | increase <br> (decrease) | Change \% |
| Net sales |  | 2,018.6 |  |  |  | 1,827.4 |  | (191.1) | (9.5)\% |
| Construction, mining \& utility equipment <br> Retail finance <br> Industrial machinery \& others |  | $\begin{array}{r} 1,845.8 \\ {[1,835.5]} \\ 46.1 \\ {[41.7]} \\ 142.7 \\ {[141.2]} \end{array}$ |  | $\begin{array}{r} 1,658.0 \\ {[1,654.4]} \\ 52.9 \\ {[47.2]} \\ 127.0 \\ {[125.7]} \end{array}$ |  | $\begin{array}{r} (187.8) \\ {[(181.1)]} \\ +6.7 \\ {[+5.4]} \\ (15.7) \\ {[(15.4)]} \end{array}$ | $\begin{array}{r} (10.2) \% \\ {[(9.9) \%]} \\ +14.6 \% \\ {[+13.0 \%]} \\ (11.0) \% \\ {[(11.0) \%]} \end{array}$ |
| Elimination |  | (16.2) |  | (10.5) |  | +5.6 |  |
| Segment profit | 14.7\% | 296.2 | 11.2\% | 204.2 | (3.5) pts. | (92.0) | (31.1)\% |
| Construction, mining \& utility equipment Retail finance Industrial machinery \& others | $14.8 \%$ <br> $28.4 \%$ <br> $8.9 \%$ | 272.5 13.1 12.6 | $11.0 \%$ <br> $20.6 \%$ <br> $7.6 \%$ | 182.8 10.8 9.6 | $(3.8) \mathrm{pts}$. <br> $(7.8) \mathrm{pts}$. <br> $(1.3) \mathrm{pts}$. | $\begin{array}{r} (89.6) \\ (2.2) \\ (3.0) \end{array}$ | $\begin{aligned} & (32.9) \% \\ & (16.9) \% \\ & (24.0) \% \end{aligned}$ |
| Corporate \& elimination |  | (2.0) |  | 0.8 |  | +2.9 | - |

Review of three business segments

- Construction, Mining \& Utility Equipment:

Sales decreased from the corresponding period a year ago, as adversely affected by reduced sales volume and foreign exchange rates. Segment profit declined, mainly due to reduced sales volume and a change in the geographic composition of sales.

- Retail Finance:

Revenues grew, supported by increased assets. Segment profit declined, mainly affected by the end of reversal of allowances for doubtful accounts in China, which was recorded for FY2018.

- Industrial Machinery \& Others

Both sales and segment profit declined, due to reduced sales of presses and machine tools to the automobile manufacturing industry, as well as declined sales of Excimer laser-related products on the semiconductor market.

## KOMAES

## Construction, Mining \& Utility Equipment :

Sales by Region (To Outside Customers) for Nine Months (Apr.- Dec., 2019)

- Sales to outside customers decreased by 9.9\% from the corresponding period a year ago, to JPY1,654.4 billion.
- While sales increased in Europe and Japan, those declined sharply especially in Asia, China and Africa. As a result, total sales declined.
- The ratio of sales in Traditional Markets increased to $50 \%$ of total sales.

Vs. Apr.-Dec., 2018


Billions of yen


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## Construction, Mining \& Utility Equipment :

## Causes of Difference in Sales and Segment Profit for Nine Months (Apr.- Dec., 2019)

- Sales decreased by JPY187.8 billion from the corresponding period a year ago, as adversely affected by reduced sales volume and foreign exchange rates.
- Segment profit declined by JPY89.6 billion, as adversely affected by reduced sales volume and a change in the geographic composition of sales.
- Segment profit ratio was $11.0 \%$, down 3.8 points.
Sales

| Billions |
| :--- |
| of yen |$\quad$ Apr.-Dec.,2018 vs. Apr.-Dec.,2019

Segment profit
Apr.-Dec.,2018 vs. Apr.-Dec.,2019

Positive factor
Negative factor
¥111.0/USD
¥108.9/USD
$¥ 129.8 / E U R$
¥16.6/RMB
¥121.0/EUR
¥15.7/RMB


Segment profit ratio
$11.0 \%$

- Assets increased from the previous fiscal year-end, mainly due to increased in North America and Europe.
- New contracts declined mainly in North America, China and Oceania.
- Revenues advanced due to increased assets.
- Segment profit declined mainly affected by the end of reversal of allowances for doubtful accounts in China, which was recorded for FY2018.

- Sales declined by $11.0 \%$ from the corresponding period a year ago, to JPY127.0 billion, mainly affected by reduced sales of presses and machine tools to the automobile manufacturing industry, as well as declined sales of Excimer laser-related products on the semiconductor market.
- Segment profit ratio was $7.6 \%$.



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## Consolidated Balance Sheets

- Total assets grew by JPY91.0 billion from the previous fiscal year-end to JPY3,729.2 billion, mainly due to increased inventories and other assets.
- Komatsu Ltd. shareholders' equity ratio was $48.4 \%$, down 1.5 points.

| Billions of yen : Net D/E ratio | Mar. 31, 2019 <br> ¥111.1USD ¥124.7\|EUR \#16.6/RMB | Dec. 31, 2019 <br> キ108.1USD *120.71EUR \#15.5/RMB | Increase <br> (Decrease) |
| :---: | :---: | :---: | :---: |
| Cash \& deposits (incl. time deposits) [a] | 150.8 | 185.4 | +34.6 |
| Accounts receivable (incl. long-term trade receivables) | 1,258.5 | 1,195.0 | (63.5) |
| Inventories | 837.5 | 900.0 | +62.4 |
| Tangible fixed assets | 776.4 | 767.0 | (9.4) |
| Other assets | 614.8 | $*_{1} \quad 681.6$ | +66.7 |
| Total assets | 3,638.2 | 3,729.2 | +91.0 |
| Accounts payable | 266.9 | 229.6 | (37.3) |
| Interest-bearing debt [b] | 930.7 | 1,048.3 | +117.6 |
| Other liabilities | 537.7 | *1 560.5 | +22.8 |
| Total liabilities | 1,735.3 | 1,838.4 | +103.1 |
| [Shareholders' equity ratio] | (49.9\%) | (48.4\%) | ((1.5)pts.) |
| Komatsu Ltd. shareholders' equity | 1,815.5 | 1,803.6 | (11.9) |
| Non-controlling interests | 87.2 | 87.0 | (0.1) |
| Liabilities \& Equity | 3,638.2 | 3,729.2 | +91.0 |
| Interest-bearing debt, net [b-a] | 0.43 779.8 | 0.48 862.8 | +82.9 |


| Net D/E ratio (excl. the retail finance business) | 0.09 | 0.13 |
| :--- | :--- | :--- |

*1 Note: In compliance with the new accounting standard which Komatsu has adopted, right-of-use assets under operating lease and operating lease liabilities increased by about JPY49.0 billion from the previous fiscal year-end.

## KOMAT'SU

## II . Outlook of FY2019 Business Results

- We have not changed our projection of full-year results for FY2019. (See below for the projection of October 2019.)

| Billions of yen | FY2018 | FY2019 <br> Projection <br> (B) (Current) <br> ¥104.5/USD <br> ¥116.3/EUR <br> $¥ 14.9 /$ RMB | FY2019 Projection (C) (Initial) ¥105.0/USD ¥119.0/EUR キ15.6/RMB | Changes (B-A) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Increase | \% |
|  | ¥110.6/USD $¥ 128.5 / E U R$ ¥16.5/RMB |  |  | (Decrease) | Change |
| Net sales | 2,725.2 | 2,472.0 | 2,617.0 | (253.2) | (9.3)\% |
| Segment profit | 399.3 | 278.0 | 342.0 | (121.3) | (30.4)\% |
| Other operating income (expenses) | (1.5) | 1.0 | (5.1) | +2.5 | - |
| Operating income | 397.8 | 279.0 | 337.0 | (118.8) | (29.9)\% |
| Profit ratio | 14.6\% | 11.3\% | 12.9\% | (3.3)pts. | - |
| Other income (expenses) | (20.3) | (22.0) | (20.0) | (1.6) | - |
| Income before income taxes | 377.4 | 257.0 | 317.0 | (120.4) | (31.9)\% |
| Net income attributable to Komatsu Ltd | 256.4 | 180.0 | 215.0 | (76.4) | (29.8)\% |
| ROE | 14.7\% | 10.2\% | 11.8\% | (4.5)pts. |  |
| Cash dividends per share | 110yen | 110yen | 110yen | +/-0.0yen |  |
| Consolidated payout ratio | 40.5\% | 57.7\% | 48.3\% |  |  |

## KOMAT'SU

Construction, Mining \& Utility Equipment: Actual and Projected Demand for 7 Major Products

- In the third quarter of FY2019, demand decreased presumably by $7 \%$ from the corresponding period a year ago.
- While demand remained steady in North America, it declined in other major regions.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.



## KOMAT'SU

Construction, Mining \& Utility Equipment : Demand in Major Markets (1) Japan

- In the third quarter of FY2019, demand decreased presumably by $20 \%$ from the corresponding period a year ago.
- Demand declined as mainly affected by Typhoon Hagibis-caused damages on our suppliers and the reactionary drop of pre-buy demand before an increase in the consumption tax.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.


## Demand for new equipment (7 major products) and construction investment

## Construction investment

 [Sources]Construction investment by the Ministry of Land, Infrastructure, Transport \& Tourism, and Research Institute of Construction and Economy
Demand for 7 major products and No. of exported used equipment estimated by Komatsu
*1 Note: In September 2019, the Ministry of Land, Infrastructure, Transport and Tourism started to adding the collected data concerning renovation and renewal investment in buildings. Bar graphs above include retroactively added data until FY15.

Quarterly demand for 7 major products
Demand for new equipment / Export of used equipment
(Units)
80000
80000 6000

40000

20000

## Y-o-Y



Quarterly demand for hydraulic excavators (Rental \& Regular uses)


## KOMATSU Construction, Mining \& Utility Equipment : Demand in Major Markets (2) North America

- In the third quarter of FY2019, demand increased presumably by $6 \%$ from the corresponding period a year ago.
- Demand for construction equipment continued to increase, especially in the construction and rental industries, for 11 consecutive quarters.
- We have revised our projection of full-year demand upward to $+5 \%$ to $+10 \%$.

[Source]: Demand for 7 major products estimated by Komatsu



## KOMAEST

Construction, Mining \& Utility Equipment : Demand in Major Markets (3) Europe

- In the third quarter of FY2019, demand decreased presumably by $6 \%$ from the corresponding period a year ago.
- While demand remained firm in major markets of Germany and France, the third-quarter demand decreased, as mainly affected by economic uncertainty resulting from Brexit.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.



## KOMAT'SU

Construction, Mining \& Utility Equipment : Demand in Major Markets (4) China

- In the third quarter of FY2019, demand decreased presumably by $10 \%$ from the corresponding period a year ago.
- Demand for construction equipment declined, as domestic manufacturers increased their shares in sales and economic uncertainty remained against the backdrop of the US-China trade war.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.



## KOMAT'SU

## Construction, Mining \& Utility Equipment : Demand in Major Markets (5) Southeast Asia

- In the third quarter of FY2019, demand decreased presumably by $23 \%$ from the corresponding period a year ago.
- In Indonesia, the largest market of the region, demand for construction and mining equipment declined, as no significant change has occurred in infrastructure development since the presidential election and the price of thermal coal has remained sluggish.
- We have revised our projection of full-year demand downward to -25\% to -20\%.



## KOMAI'SU

- In the third quarter of FY2019, global demand for mining equipment decreased presumably by $25 \%$ from the corresponding period year ago.
- Asian demand has declined, especially in Indonesia.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.


## Annual demand for mining equipment


-Wheel loaders (mechanical driven):
810HP (WA800) and larger

- Motor graders: 280HP (GD825) and larger

Quarterly demand for mining equipment


[^1]
## KOMAT'SU

Construction, Mining \& Utility Equipment : Sales of Mining Equipment

- For the third quarter of FY2019, sales decreased by $15 \%$ from the corresponding period a year ago, to JPY235.4 billion.
- Sales declined mainly in Asia, Africa and Latin America.

- For the third quarter of FY2019, sales of parts decreased by $9 \%$ from the corresponding period a year ago, to JPY141.4 billion.
- Sales of parts declined, centering on mining equipment.



## KOMAI'SU

## Appendix

## KOMAT'SU

<Appendix>
Quarterly Sales and Operating Income


## Quarterly operating income (Since FY2016)



## <Appendix> <br> KOMATSU Construction, Mining \& Utility Equipment: Quarterly Sales and Segment Profit





## KOMAT'SU

## <Appendix>

## Retail Finance: Quarterly Sales and Segment Profit



*1 Including a loss on allowance recorded for bad debt in China (FY16/1Q: -JPY1.0 billion, 2Q: -JPY0.5 billion, 3Q: -JPY0.2 billion, 4Q: -JPY4.9 billion)
<Appendix>

## KOMATSU




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<Appendix>
Komatsu America
(Mining eqpt)

730E, 830E, 860E 930E, 960E, 980E
Komatsu Germany
(Mining eqpt)

PC3000, PC4000 PC5500, PC7000 PC8000

## Komatsu Ltd. (Mining eqpt)

HD785, HD1500 PC2000,PC3000 PC4000 WA800 up D375A up GD825A up

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<Appendix>
Book-to-Bill Ratio for KMC Mining Equipment (6 Months)

| KMC <br> (Mining eqpt) |
| :--- |
| < Surface > |
| Rope Shovel |
| Blasthole Drills |
| Dragline ,etc |
| < Underground > |
| Continuous Miner |
| Sheerer |
| Load Haul Dump Machine |
| Jumbo Drills,etc |

Avg. orders in value for 6 months/Avg. factory shipment in value for 6 months)

<Appendix>

## Komatsu Industries



## Komatsu NTC



## KOMAI＇SU

## Promotion of Mining Equipment Platform Business： Expanding the Deployment of AHS Dump Tracks



【First unit of the 930E ultra－class AHS dump truck in Vale＇s Caraj a s iron mine（northern Brazil）】


【AHS training center newly opened near the mine】

## Cautionary Statement

The announcement set forth herein contains forward－looking statements which reflect management＇s current views with respect to certain future events， including expected financial position，operating results，and business strategies．These statements can be identified by the use of terms such as＂will，＂ ＂believes，＂＂should，＂＂projects＂and similar terms and expressions that identify future events or expectations．Actual results may differ materially from those projected，and the events and results of such forward－looking assumptions cannot be assured．
Factors that may cause actual results to differ materially from those predicted by such forward－looking statements include，but are not limited to，unanticipated changes in demand for the Company＇s principal products，owing to changes in the economic conditions in the Company＇s principal markets；changes in exchange rates or the impact of increased competition；unanticipated cost or delays encountered in achieving the Company＇s objectives with respect to globalized product sourcing and new Information Technology tools；uncertainties as to the results of the Company＇s research and development efforts and its ability to access and protect certain intellectual property rights；and，the impact of regulatory changes and accounting principles and practices．


[^0]:    ※ Region where sales increased, when foreign exchange effects were excluded.

[^1]:    Note: Demand estimated by Komatsu

