Business Results for Nine Months (April-December, 2019) of FY2019 [Telephone conference]

January 31, 2020 Komatsu Ltd. Participants

Takeshi Horikoshi Executive Officer and CFO

Takuya Imayoshi Executive Officer and

General Manager of Business Coordination Department



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I . Business Results for Three and Nine Months ended December 31, 2019



- Consolidated net sales decreased by 12.4% from the corresponding period a year ago, to JPY613.9 billion.
- Operating income declined by 31.1% to JPY65.8 billion. Operating income ratio was 10.7%, down 2.9 points.
- Net income attributable to Komatsu Ltd. declined by 23.1% to JPY45.2 billion.

	OctDec., 2018 (A) ¥113.5/USD	OctDec., 2019 (B) ¥108.6/USD	Changes (B-A)	
Billions of yen	¥129.6/EUR ¥16.4/RMB	¥119.7/EUR ¥15.4/RMB	increase (decrease)	Change %
Net sales	700.5	613.9	(86.6)	(12.4)%
Segment profit	97.1	63.5	(33.5)	(34.6)%
Other operating income (expenses)	(1.6)	2.2	+3.9	
Operating income	95.5	65.8	(29.6)	(31.1)%
Profit ratio	13.6%	10.7%	(2.9)pts.	
Other income (expenses)	(10.0)	(4.1)	+5.9	
Income before income taxes	85.4	61.7	(23.7)	(27.8)%
Net income attributable to Komatsu Ltd	58.8	45.2	(13.6)	(23.1)%



- Construction, Mining & Utility Equipment: Sales decreased by 15.3% from the corresponding period a year ago, to JPY546.4 billion. Segment profit declined by 40.2% to JPY53.0 billion. Segment profit ratio worsened to 9.7%, down 4.0%.
- Retail Finance: Revenues expanded by 8.3% from the corresponding period a year ago, to JPY18.1 billion. Segment profit advanced by 15.6% to JPY4.0 billion.
- Industrial Machinery & Others: Sales increased by 16.6% from the corresponding period a year ago, to JPY53.2 billion. Segment profit advanced by 8.3% to JPY5.5 billion.

": Profit ratio []: Sales after elimination of inter-segment transaction					
5	O-4 D 2040	Oct Dec 2040	Changes (B-A)		
Billions of yen	OctDec., 2018 (A)	OctDec., 2019 (B)	increase (decrease)	Change %	
Net sales	700.5	613.9	(86.6)	(12.4)%	
Construction, mining & utility equipment Retail finance Industrial machinery & others	645.3 [640.3] 16.7 [15.1] 45.7 [45.0]	546.4 [545.1] 18.1 [16.0] 53.2 [52.7]	(98.8) [(95.2)] +1.3 [+0.9] +7.5 [+7.7]	(15.3)% [(14.9)%] +8.3% [+6.1%] +16.6% [+17.1%]	
Elimination	(7.1)	(3.8)	+3.3	-	
Segment profit	13.9% 97.1	10.4% 63.5	(33.5)	(34.6)%	
Construction, mining & utility equipment Retail finance Industrial machinery & others	13.7% 88.6 21.1% 3.5 11.3% 5.1	9.7% 53.0 22.6% 4.0 10.5% 5.5	(4.0)% (35.5) +1.5% +0.5 (0.8)% +0.4	(40.2)% +15.6% +8.3%	
Corporate & elimination	(0.1)	0.8	+1.0	-	

Review of three business segments

■ Construction, Mining & Utility Equipment:

Sales decreased from the corresponding period a year ago, as adversely affected by reduced sales volume and foreign exchange rates. Segment profit declined, mainly due to reduced sales volume and a change in the geographic composition of sales.

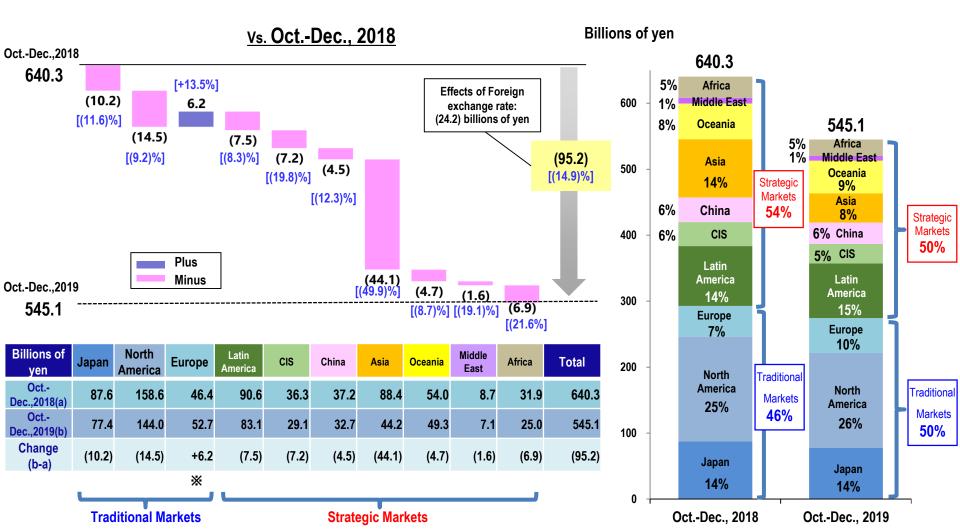
- Retail Finance:
 - Both revenues and segment profit grew, supported by increased assets.
- Industrial Machinery & Others Both sales and segment profit increased mainly supported by expanded sales of machine tools.



Construction, Mining & Utility Equipment:

Sales by Region (To Outside Customers) for the Third Quarter (Oct.- Dec., 2019)

- Sales to outside customers decreased by 14.9% from the corresponding period a year ago, to JPY545.1 billion.
- While sales increased in Europe, those declined sharply especially in Asia, North America and Japan. As a result, total sales declined.
- The ratio of sales in Traditional Markets increased to 50% of total sales.



^{*} Region where sales increased, when foreign exchange effects were excluded.



- Consolidated net sales decreased by 9.5% from the corresponding period a year ago, to JPY1,827.4 billion.
- Operating income declined by 29.7% to JPY207.8 billion. Operating income ratio was 11.4%, down 3.3 points.
- Net income attributable to Komatsu Ltd. declined by 26.6% to JPY135.2 billion.

	AprDec., 2018 AprDec., 2019 (A) (B) ¥111.0/USD ¥108.9/USD		Changes (B-A)	
Billions of yen	¥129.8/EUR ¥16.6/RMB	¥121.0/EUR ¥15.7/RMB	increase (decrease)	Change %
Net sales	2,018.6	1,827.4	(191.1)	(9.5)%
Segment profit	296.2	204.2	(92.0)	(31.1)%
Other operating income (expenses)	(0.4)	3.5	+4.0	
Operating income	295.8	207.8	(88.0)	(29.7)%
Profit ratio	14.7%	11.4%	(3.3)pts.	-
Other income (expenses)	(17.8)	(17.9)	(0.0)	-
Income before income taxes	277.9	189.9	(88.0)	(31.7)%
Net income attributable to Komatsu Ltd	184.1	135.2	(48.9)	(26.6)%



- Construction, Mining & Utility Equipment: Sales decreased by 10.2% from the corresponding period a year ago, to JPY1,658.0 billion. Segment profit declined by 32.9% to JPY182.8 billion. Segment profit ratio worsened to 11.0%, down 3.8 points.
- Retail Finance: Revenues expanded by 14.6% from the corresponding period a year ago, to JPY52.9 billion. Segment profit declined by 16.9% to JPY10.8 billion.
- Industrial Machinery & Others: Sales decreased by 11.0% from the corresponding period a year ago, to JPY127.0 billion. Segment profit declined by 24.0% to JPY9.6 billion.

": Profit ratio []: Sales after elimination of inter-segment transaction						
5,000	Anr Dog 2019	A D 0040	Changes (B-A)			
Billions of yen	AprDec., 2018 (A)	AprDec., 2019 (B)	increase (decrease)	Change %		
Net sales	2,018.6	1,827.4	(191.1)	(9.5)%		
Construction, mining & utility equipment Retail finance Industrial machinery & others	1,845.8 [1,835.5] 46.1 [41.7] 142.7 [141.2]	1,658.0 [1,654.4] 52.9 [47.2] 127.0 [125.7]	(187.8) [(181.1)] +6.7 [+5.4] (15.7) [(15.4)]	(10.2)% [(9.9)%] +14.6% [+13.0%] (11.0)% [(11.0)%]		
Elimination	(16.2)	(10.5)	+5.6	-		
Segment profit	14.7% 296.2	11.2% 204.2	(3.5)pts. (92.0)	(31.1)%		
Construction, mining & utility equipment Retail finance Industrial machinery & others	14.8% 272.5 28.4% 13.1 8.9% 12.6	11.0% 182.8 20.6% 10.8 7.6% 9.6	(3.8)pts. (89.6) (7.8)pts. (2.2) (1.3)pts. (3.0)	(32.9)% (16.9)% (24.0)%		
Corporate & elimination	(2.0)	0.8	+2.9			

Review of three business segments

■ Construction, Mining & Utility Equipment:

Sales decreased from the corresponding period a year ago, as adversely affected by reduced sales volume and foreign exchange rates. Segment profit declined, mainly due to reduced sales volume and a change in the geographic composition of sales.

■ Retail Finance:

Revenues grew, supported by increased assets. Segment profit declined, mainly affected by the end of reversal of allowances for doubtful accounts in China, which was recorded for FY2018.

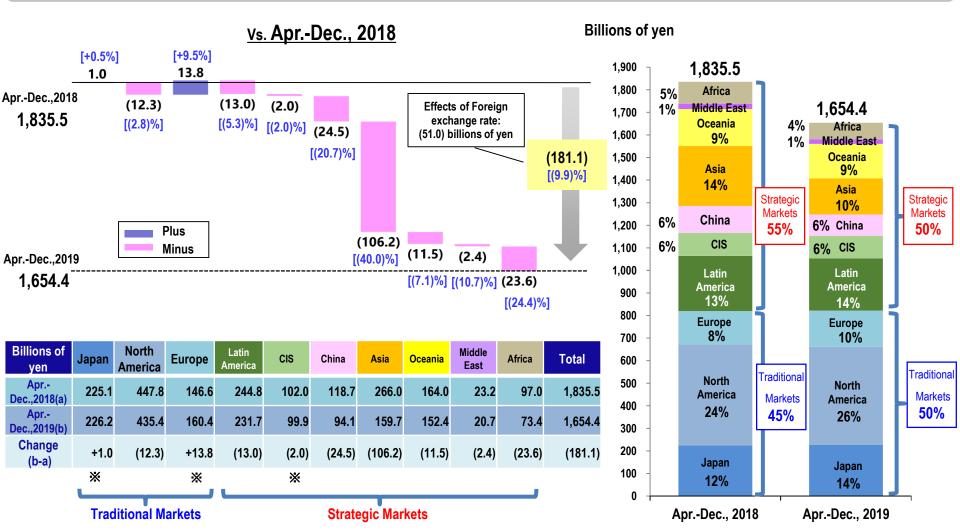
Industrial Machinery & Others
Both sales and segment profit declined, due to reduced sales of presses and machine tools to the automobile manufacturing industry, as well as declined sales of Excimer laser-related products on the semiconductor market.



Construction, Mining & Utility Equipment:

Sales by Region (To Outside Customers) for Nine Months (Apr.- Dec., 2019)

- Sales to outside customers decreased by 9.9% from the corresponding period a year ago, to JPY1,654.4 billion.
- While sales increased in Europe and Japan, those declined sharply especially in Asia, China and Africa. As a result, total sales
 declined.
- The ratio of sales in Traditional Markets increased to 50% of total sales.



^{*} Region where sales increased, when foreign exchange effects were excluded.

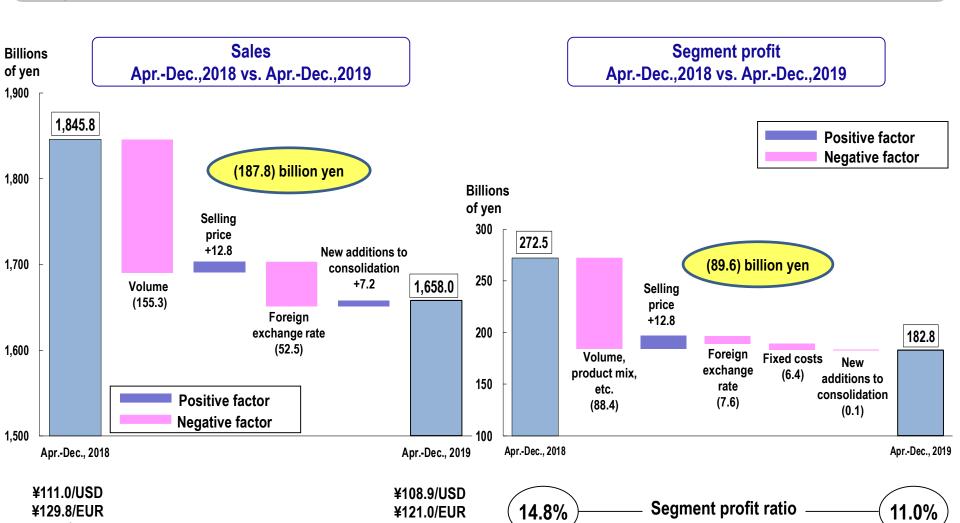


¥16.6/RMB

Construction, Mining & Utility Equipment:

Causes of Difference in Sales and Segment Profit for Nine Months (Apr.- Dec., 2019)

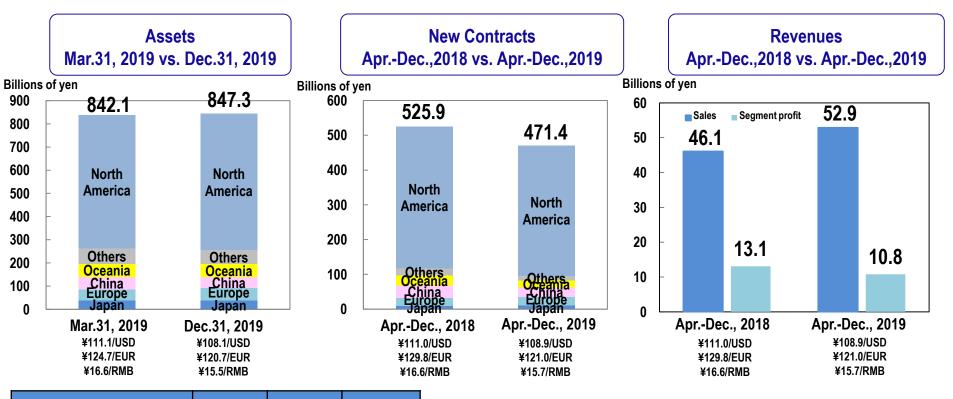
- Sales decreased by JPY187.8 billion from the corresponding period a year ago, as adversely affected by reduced sales volume and foreign exchange rates.
- Segment profit declined by JPY89.6 billion, as adversely affected by reduced sales volume and a change in the geographic composition of sales.
- Segment profit ratio was 11.0%, down 3.8points.



¥15.7/RMB



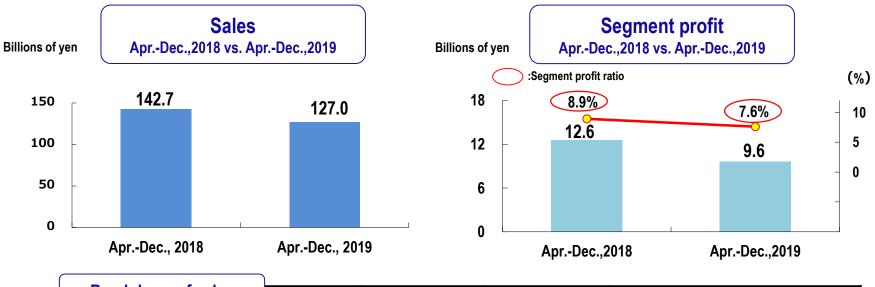
- Assets increased from the previous fiscal year-end, mainly due to increased in North America and Europe.
- New contracts declined mainly in North America, China and Oceania.
- · Revenues advanced due to increased assets.
- Segment profit declined mainly affected by the end of reversal of allowances for doubtful accounts in China, which was recorded for FY2018.



Billions of yen	2019/3E	2019/12E	Changes
Interest-bearing debt	638.0	651.7	+13.7
Interest-bearing debt, net	634.0	649.8	+15.8
Net D/E ratio	3.64	3.76	+0.12pts.



- Sales declined by 11.0% from the corresponding period a year ago, to JPY127.0 billion, mainly affected by reduced sales of presses
 and machine tools to the automobile manufacturing industry, as well as declined sales of Excimer laser-related products on the
 semiconductor market.
- Segment profit ratio was 7.6%.



Breakdown of sales			Changes		
Billions of yen	AprDec., 2018	AprDec., 2019	Increase (Decrease)	% Change	
Komatsu Industries Corp.	40.9	36.7	(4.1)	(10.2)%	
Komatsu NTC Ltd.	46.9	35.4	(11.4)	(24.5)%	
Gigaphoton Inc.	31.6	27.4	(4.2)	(13.3)%	
Others	23.1	27.3	+4.1	+17.8%	
Total	142.7	127.0	(15.7)	(11.0)%	



Consolidated Balance Sheets

• Total assets grew by JPY91.0 billion from the previous fiscal year-end to JPY3,729.2 billion, mainly due to increased inventories and other assets.

• Komatsu Ltd. shareholders' equity ratio was 48.4%, down 1.5 points.

	Billions of yen • Net D/E ratio	Mar. 31, 2019 ¥111.1/USD ¥124.7/EUR ¥16.6/RMB	Dec. 31, 2019 ¥108.1/USD ¥120.7/EUR ¥15.5/RMB	Increase (Decrease)
••	Cash & deposits (incl. time deposits) [a]	150.8	185.4	+34.6
	Accounts receivable (incl. long-term trade receivables)	1,258.5	1,195.0	(63.5)
	Inventories	837.5	900.0	+62.4
	Tangible fixed assets	776.4	767.0	(9.4)
	Other assets	614.8	*1 681.6	+66.7
	Total assets	3,638.2	3,729.2	+91.0
	Accounts payable	266.9	229.6	(37.3)
••	Interest-bearing debt [b]	930.7	1,048.3	+117.6
	Other liabilities	537.7	*1 560.5	+22.8
	Total liabilities	1,735.3	1,838.4	+103.1
	[Shareholders' equity ratio]	(49.9%)	(48.4%)	((1.5)pts.)
	Komatsu Ltd. shareholders' equity	1,815.5	1,803.6	(11.9)
	Non-controlling interests	87.2	87.0	(0.1)
	Liabilities & Equity	3,638.2	3,729.2	+91.0
	Interest-bearing debt, net [b-a]	0.43 779.8	0.48 862.8	+82.9
	Net D/E ratio (excl. the retail finance business)	0.09	0.13	

^{*1} Note: In compliance with the new accounting standard which Komatsu has adopted, right-of-use assets under operating lease and operating lease liabilities increased by about JPY49.0 billion from the previous fiscal year-end.

II. Outlook of FY2019 Business Results



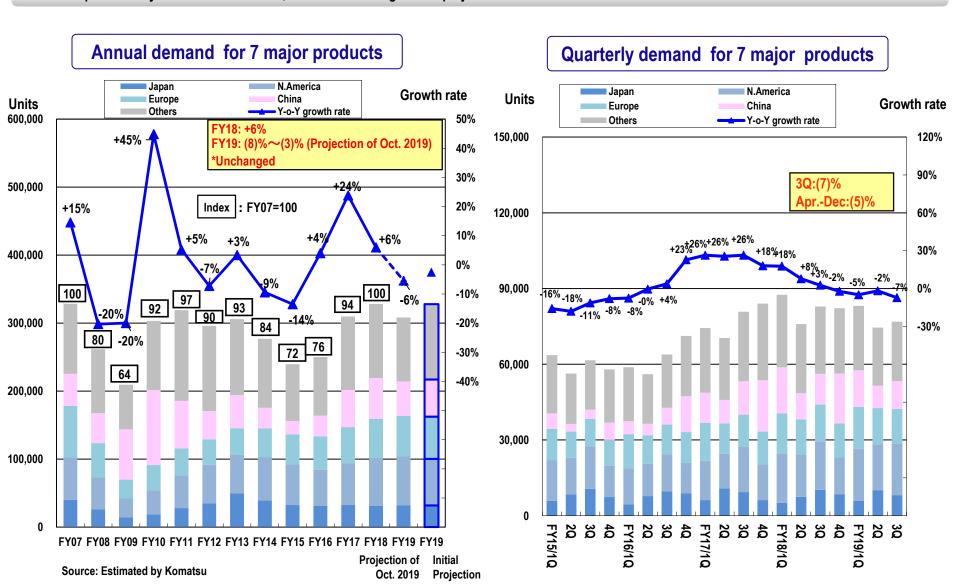
• We have not changed our projection of full-year results for FY2019. (See below for the projection of October 2019.)

	FY2018	FY2019 Projection (B) (Current) ¥104.5/USD ¥116.3/EUR ¥14.9/RMB	FY2019	Changes (B-A)	
Billions of yen	Results (A) ¥110.6/USD ¥128.5/EUR ¥16.5/RMB		Projection (C) (Initial) ¥105.0/USD ¥119.0/EUR ¥15.6/RMB	Increase (Decrease)	% Change
Net sales	2,725.2	2,472.0	2,617.0	(253.2)	(9.3)%
Segment profit	399.3	278.0	342.0	(121.3)	(30.4)%
Other operating income (expenses)	(1.5)	1.0	(5.1)	+2.5	-
Operating income	397.8	279.0	337.0	(118.8)	(29.9)%
Profit ratio	14.6%	11.3%	12.9%	(3.3)pts.	-
Other income (expenses)	(20.3)	(22.0)	(20.0)	(1.6)	-
Income before income taxes	377.4	257.0	317.0	(120.4)	(31.9)%
Net income attributable to Komatsu Ltd	256.4	180.0	215.0	(76.4)	(29.8)%
ROE	14.7%	10.2%	11.8%	(4.5)pts.	
Cash dividends per share	110yen	110yen	110yen	+/-0.0yen	
Consolidated payout ratio	40.5%	57.7%	48.3%		



Construction, Mining & Utility Equipment: Actual and Projected Demand for 7 Major Products

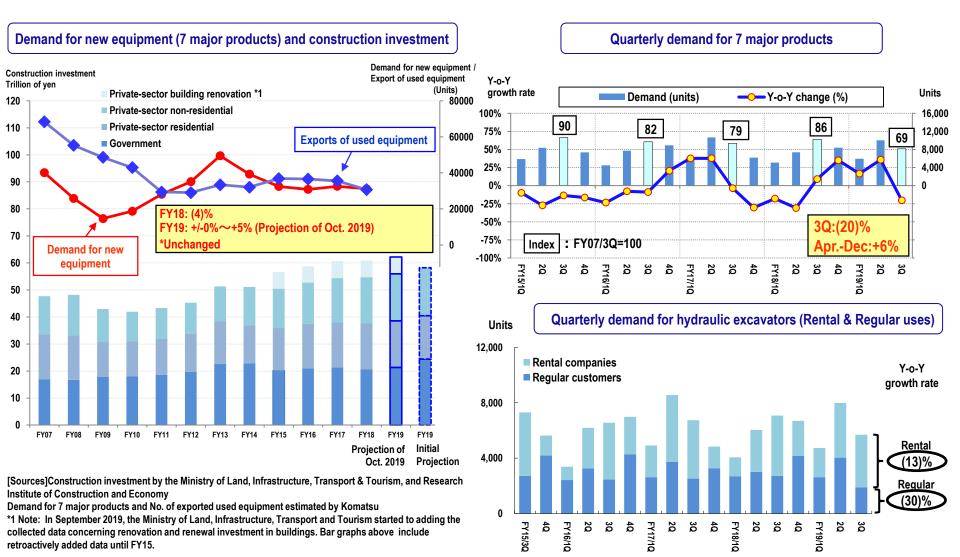
- In the third quarter of FY2019, demand decreased presumably by 7% from the corresponding period a year ago.
- · While demand remained steady in North America, it declined in other major regions.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.



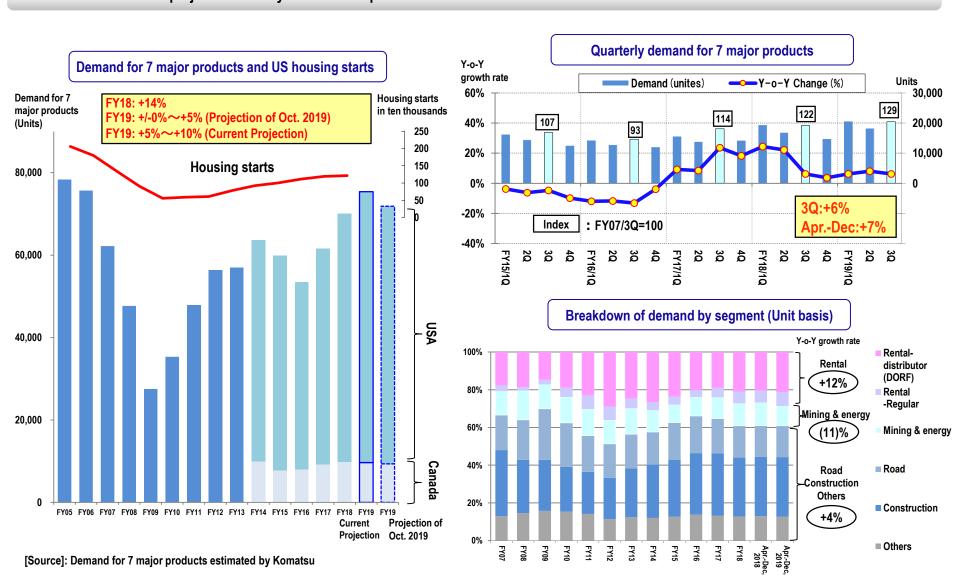


Construction, Mining & Utility Equipment: Demand in Major Markets (1) Japan

- In the third quarter of FY2019, demand decreased presumably by 20% from the corresponding period a year ago.
- Demand declined as mainly affected by Typhoon Hagibis-caused damages on our suppliers and the reactionary drop of pre-buy demand before an increase in the consumption tax.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.



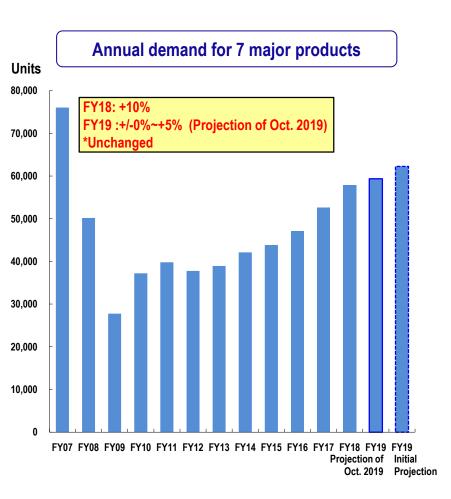
- In the third quarter of FY2019, demand increased presumably by 6% from the corresponding period a year ago.
- Demand for construction equipment continued to increase, especially in the construction and rental industries, for 11 consecutive quarters.
- We have revised our projection of full-year demand upward to +5% to +10%.

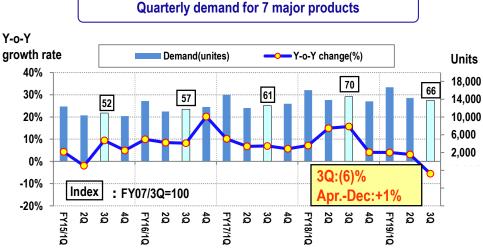


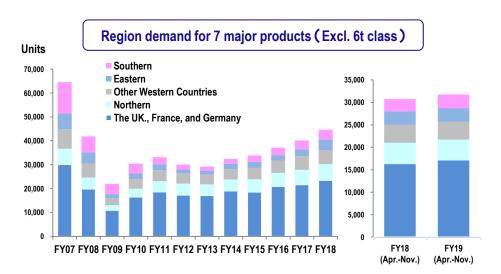
KOMATSU

Construction, Mining & Utility Equipment: Demand in Major Markets (3) Europe

- In the third quarter of FY2019, demand decreased presumably by 6% from the corresponding period a year ago.
- While demand remained firm in major markets of Germany and France, the third-quarter demand decreased, as mainly affected by economic uncertainty resulting from Brexit.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.





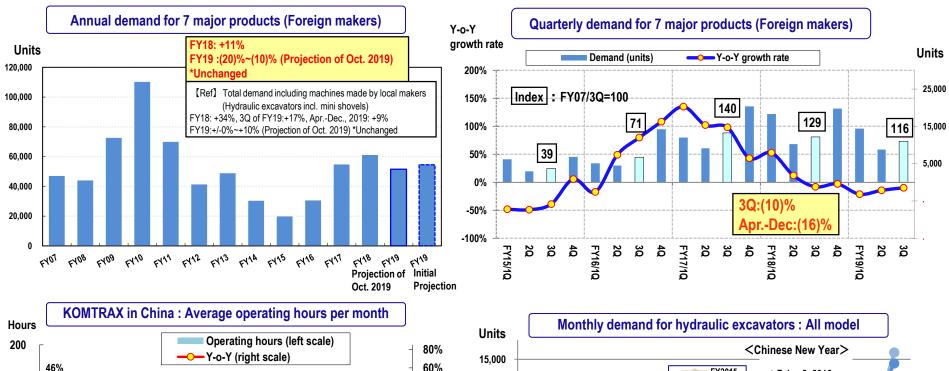


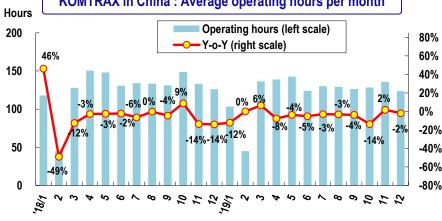
[Source]: Demand for 7 major products estimated by Komatsu

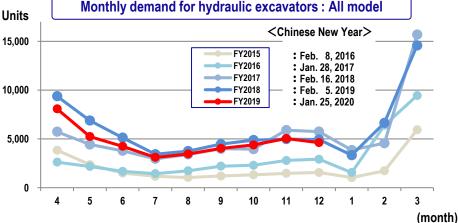
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Construction, Mining & Utility Equipment : Demand in Major Markets (4) China

- In the third quarter of FY2019, demand decreased presumably by 10% from the corresponding period a year ago.
- Demand for construction equipment declined, as domestic manufacturers increased their shares in sales and economic uncertainty remained against the backdrop of the US-China trade war.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.





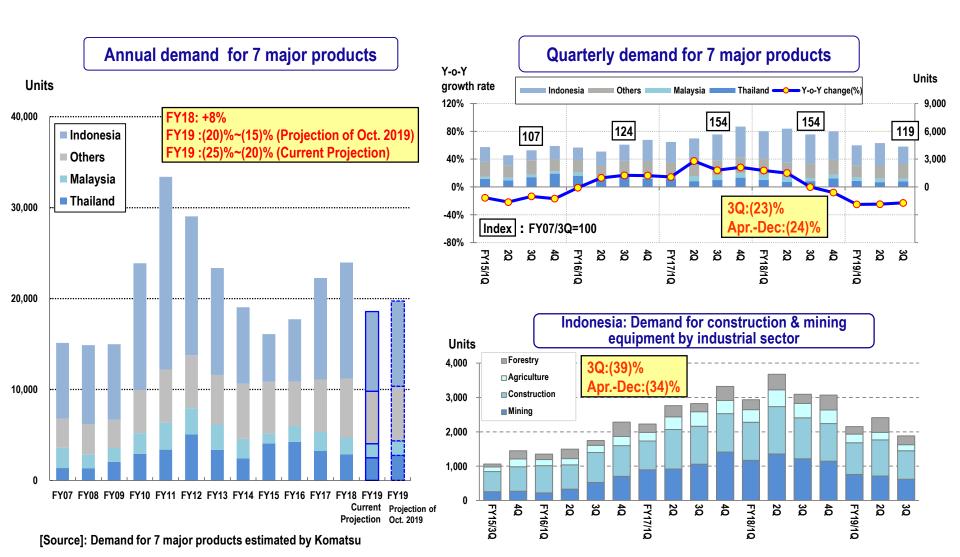


[Source]: Demand for 7 major products and hydraulic excavators estimated by Komatsu



Construction, Mining & Utility Equipment: Demand in Major Markets (5) Southeast Asia

- In the third quarter of FY2019, demand decreased presumably by 23% from the corresponding period a year ago.
- In Indonesia, the largest market of the region, demand for construction and mining equipment declined, as no significant change has occurred in infrastructure development since the presidential election and the price of thermal coal has remained sluggish.
- We have revised our projection of full-year demand downward to -25% to -20%.



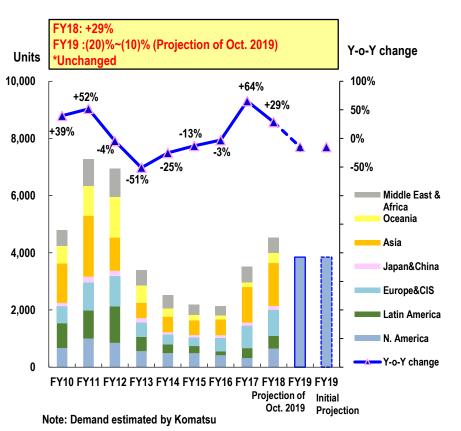


Construction, Mining & Utility Equipment : Actual and Projected Demand for Mining Equipment

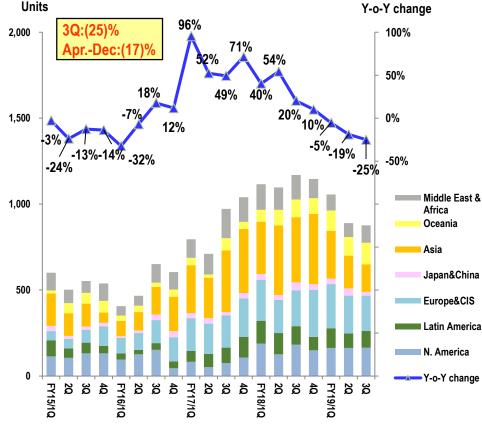
- In the third quarter of FY2019, global demand for mining equipment decreased presumably by 25% from the corresponding period year ago.
- Asian demand has declined, especially in Indonesia.
- With respect to full-year demand in FY2019, we make no change in our projection made in October 2019.

Annual demand for mining equipment

- Dump trucks: 75 tons (HD785) and larger
- •Bulldozers: 525HP (D375) and larger
- •Excavators: 200 tons (PC2000) and larger
- •Wheel loaders (mechanical driven): 810HP (WA800) and larger
- Motor graders: 280HP (GD825) and larger



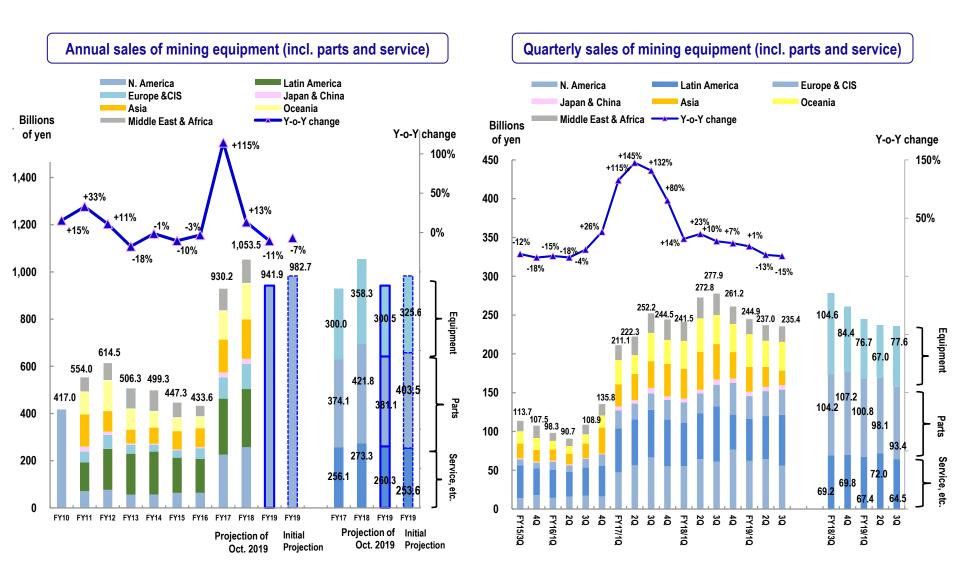
Quarterly demand for mining equipment





Construction, Mining & Utility Equipment: Sales of Mining Equipment

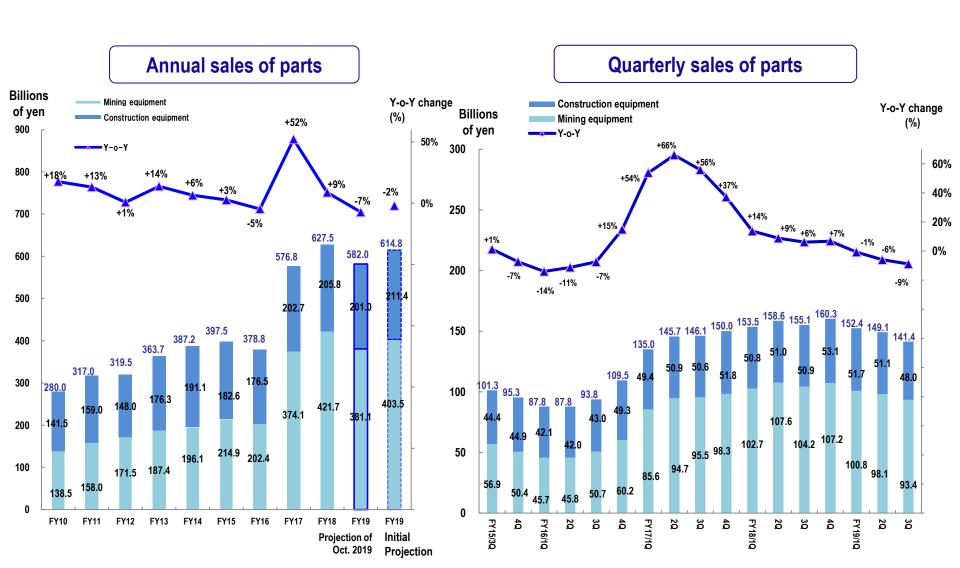
- For the third quarter of FY2019, sales decreased by 15% from the corresponding period a year ago, to JPY235.4 billion.
- Sales declined mainly in Asia, Africa and Latin America.





Construction, Mining & Utility Equipment: Sales of Parts

- For the third quarter of FY2019, sales of parts decreased by 9% from the corresponding period a year ago, to JPY141.4 billion.
- · Sales of parts declined, centering on mining equipment.

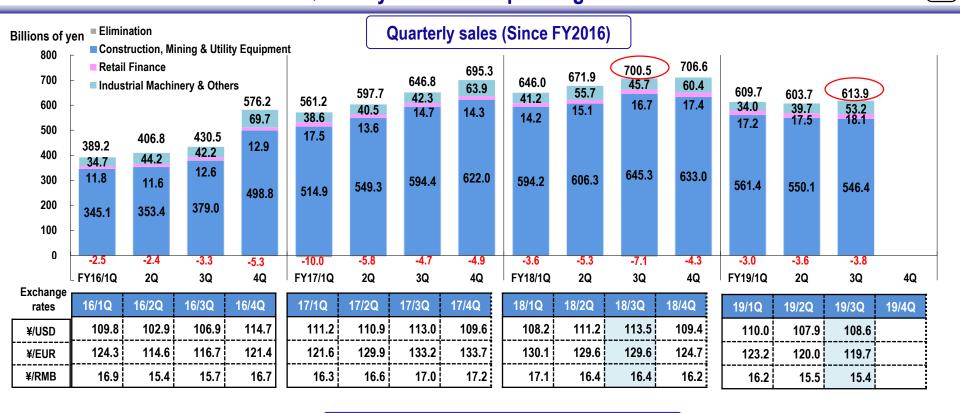


Appendix

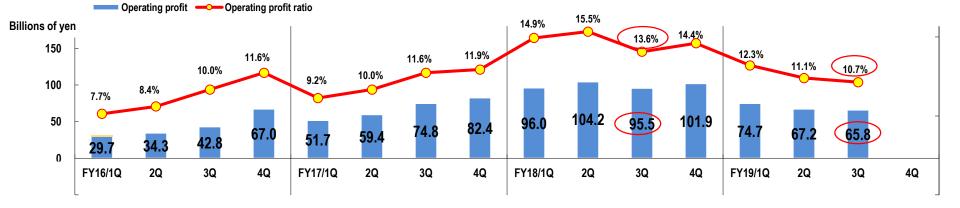


<Appendix> Quarterly Sales and Operating Income

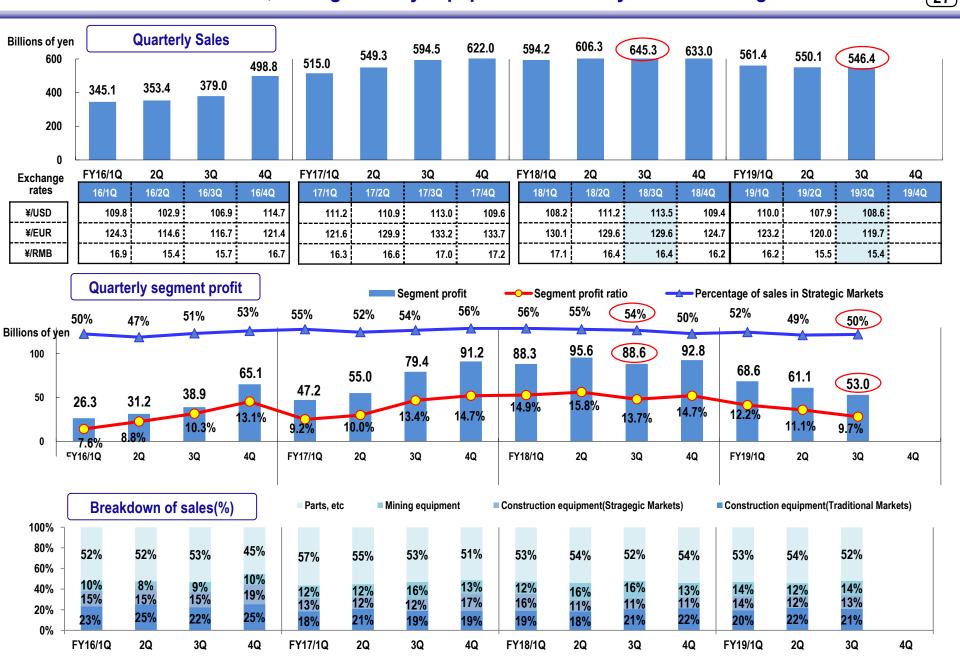
26



Quarterly operating income (Since FY2016)

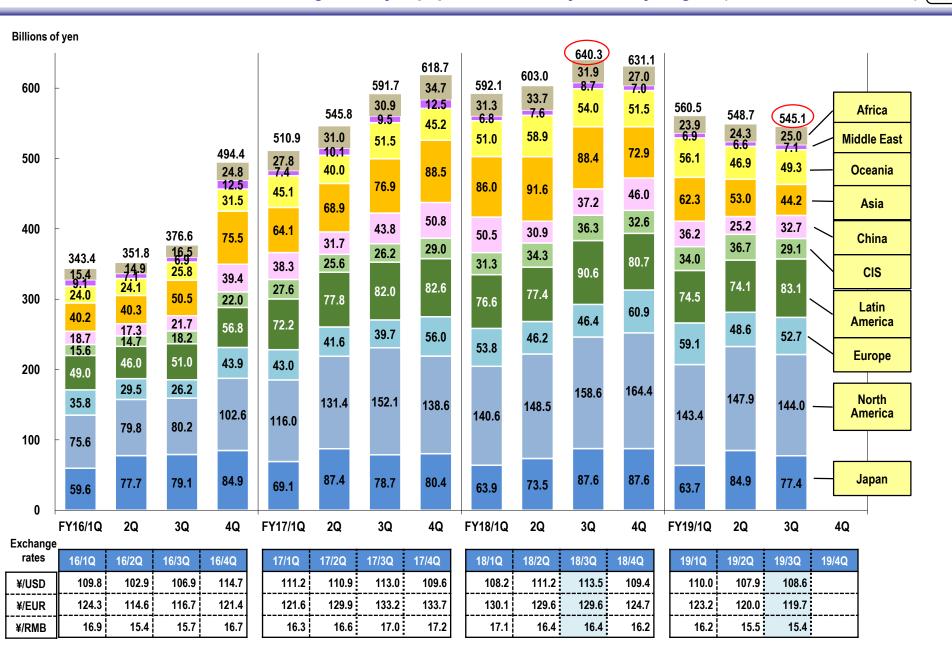


Construction, Mining & Utility Equipment: Quarterly Sales and Segment Profit



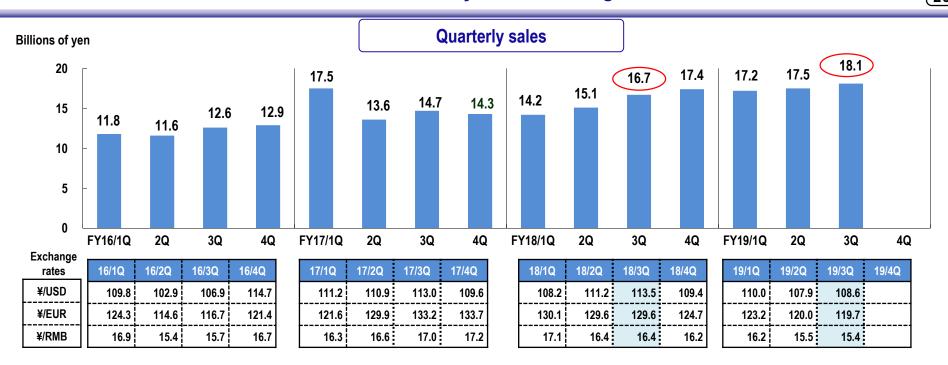


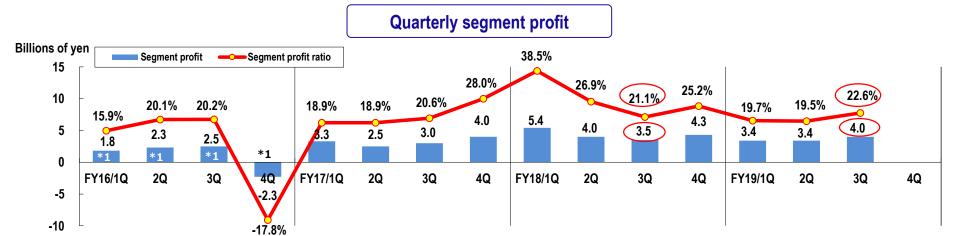
Construction, Mining & Utility Equipment: Quarterly Sales by Region (To Outside Customers) 28





<Appendix> Retail Finance: Quarterly Sales and Segment Profit

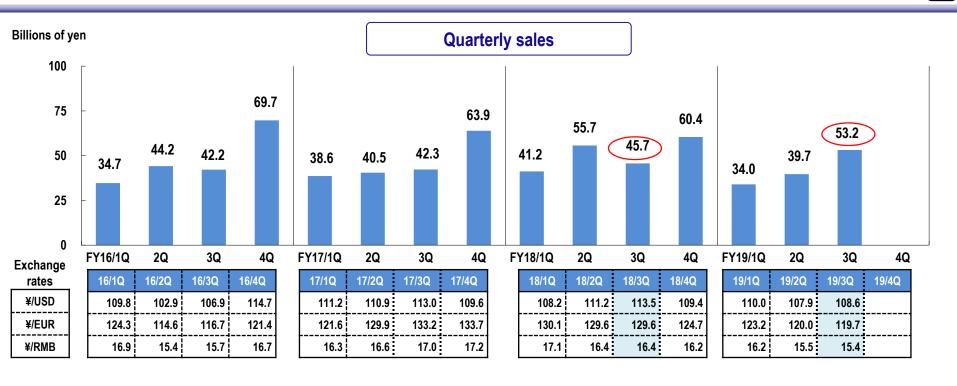


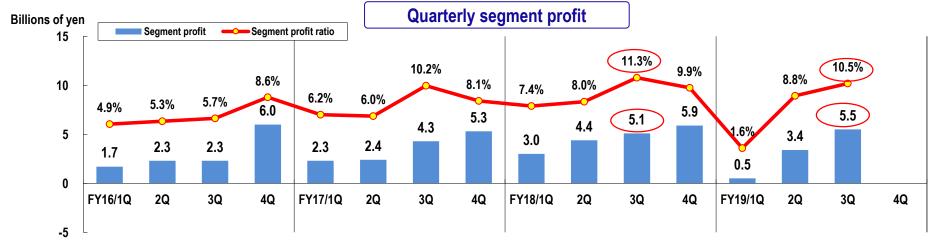


^{*1} Including a loss on allowance recorded for bad debt in China (FY16/1Q: -JPY1.0 billion, 2Q: -JPY0.5 billion, 3Q: -JPY0.2 billion, 4Q: -JPY4.9 billion)



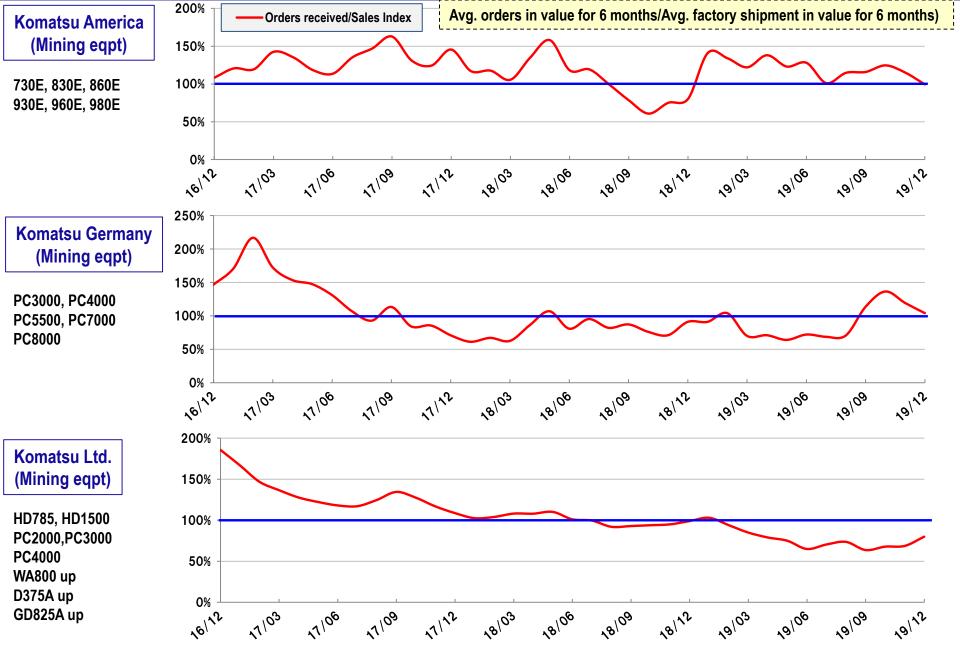
<Appendix> Industrial Machinery & Others: Quarterly Sales and Segment Profit





<Appendix> Book-to-Bill Ratio for Mining Equipment (6 Months)

(31)



<Appendix> Book-to-Bill Ratio for KMC Mining Equipment (6 Months)

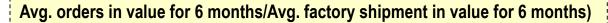
KMC (Mining eqpt)

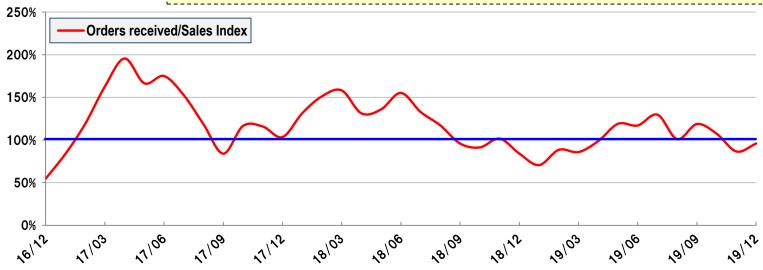
< Surface >

Rope Shovel Blasthole Drills Dragline ,etc

< Underground >

Continuous Miner Sheerer Load Haul Dump Machine Jumbo Drills,etc

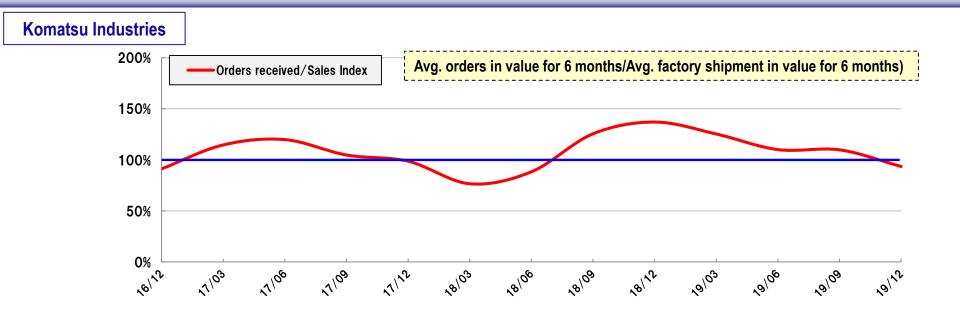


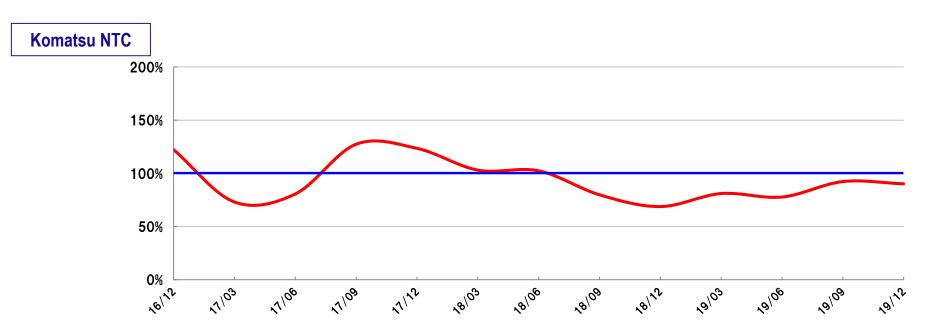




<Appendix>









Promotion of Mining Equipment Platform Business: Expanding the Deployment of AHS Dump Tracks





[First unit of the 930E ultra-class AHS dump truck in Vale's Carajás iron mine (northern Brazil)]

[AHS training center newly opened near the mine]

Cautionary Statement

The announcement set forth herein contains forward-looking statements which reflect management's current views with respect to certain future events, including expected financial position, operating results, and business strategies. These statements can be identified by the use of terms such as "will," "believes," "should," "projects" and similar terms and expressions that identify future events or expectations. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, unanticipated changes in demand for the Company's principal products, owing to changes in the economic conditions in the Company's principal markets; changes in exchange rates or the impact of increased competition; unanticipated cost or delays encountered in achieving the Company's objectives with respect to globalized product sourcing and new Information Technology tools; uncertainties as to the results of the Company's research and development efforts and its ability to access and protect certain intellectual property rights; and, the impact of regulatory changes and accounting principles and practices.

Business Coordination Department, KOMATSU LTD.